

OUTPUT GROWTH SLOWS INCREASE IN COMPANIES' LABOUR COSTS IS PUSHED TO FASTEST RATE IN MORE THAN FOUR YEARS

Productivity of US workers declines

By Gerard Baker in Washington

US workers' productivity declined in the three months to June, pushing the growth in companies' labour costs to its fastest rate in more than four years.

Non-agricultural business productivity - the output per hour of all workers - shrank at a seasonally adjusted annual rate of 0.2 per cent in the second quarter, the Commerce Department reported yesterday.

The decline, the first since early 1995, came as compa-

nies continued to increase their payrolls even as their rate of output growth slowed sharply.

With workers' earnings rising at an annual rate 3.8 per cent in the three months to June, the combination propelled growth in unit labour costs - an indicator of inflationary pressures in employment costs faced by companies - to an annual rate of 4.1 per cent.

Though the quarterly productivity figures are volatile, weaker productivity and accelerating labour costs are

a troubling indication that the economic conditions the US has experienced in the past few years - strong output growth with low inflation - may be ending.

In the past two years, the US had been enjoying a rise in productivity growth. In the first half of the 1990s, growth was near zero, but in 1996 and 1997 output per hour accelerated to annual rates of increase of 2.4 and 1.4 per cent respectively.

This growth in productivity, driven, some economists argued, by technological

innovation, meant workers were able to increase their incomes and companies expand their profits without producing an inflationary upsurge.

But if that period of non-inflationary growth is over, the US could now face difficulties, as employees continue to push for wage gains as output growth slows.

The second quarter's productivity slump may have been the result of temporary factors, however.

The principal cause was the sharp slowdown in out-

put as a result of the General Motors strike and a slowdown in inventory growth. It followed a rapid rise in output per hour in the first quarter - a revised 3.5 per cent, the Commerce Department said yesterday.

Furthermore, uncertainty continues to fog the performance of the service sector. The latest figures showed manufacturing output continued its healthy performance of recent years, growing at 4.3 per cent in the second quarter.

Factory output is much

easier to measure than the output of the services sector, and many economists are sceptical about the reliability of the figures for non-manufacturing.

More Americans filed for federal bankruptcy protection in the 12 months ending in June than in any one-year period, the Administrative Office of the US Federal Courts reported yesterday. Federal bankruptcy filings climbed to a record 1.42m for those 12 months, spurred by a 9.2 per cent increase in personal bankruptcies.

Jurors get evidence taped in long, hot price-fixing trial

Audio and videotapes made by an ex-Archer Daniels Midland official have provided respite as hearings drag on. Nikki Tait reports

The jury in the windowless courtroom struggles to look attentive. In its opening weeks, the criminal trial of top executives at Archer Daniels Midland, the large and influential US agribusiness, provided plenty of drama as federal prosecutors pursued their efforts to prove an extensive price-fixing scam.

But, with the hearings now heading towards their fourth week and yet to reach the halfway mark, some of the early excitement has evaporated and a long, hot summer looms on the 21st floor of Chicago's federal courthouse.

The trial's shape - and the pattern of the arguments - is already clear. Prosecutors are using an extensive bank of audio and videotapes made by Mark Whitacre, former head of ADM's BioProducts division who worked for about three years as an undercover "mole" for the Federal Bureau of Investigation, in their efforts to prove that Mick Andreas, the com-

pany's deputy chairman, and Terry Wilson, head of the corn processing operations, joined Mr Whitacre in the price-fixing.

To date, only a handful of prosecution witnesses have taken the stand. The first was Kanji Mimoto, an executive with Japan's Ajinomoto group.

This was one of the four companies which, by its own admission, joined ADM to fix prices in the \$600m-a-year market for lysine, an amino acid which is added to animal feed.

Both ADM and the world's other four producers - Japanese and South Korean - have already pleaded guilty to the price-fixing, paying hundreds of millions of dollars in fines and settlements with angry customers. But immunity deals stemming from those agreements did not extend to Mr Andreas or Mr Wilson.

In painstaking detail, Mr Mimoto has recounted a calendar of international meetings - from Paris to Hawaii

- where he and executives from ADM and the other companies met to discuss prices and, later on, production volumes.

The illegality of this activity, he has testified, was clear to those involved - and there were even efforts to conceal the purpose of the get-togethers. Early on in the trial, for example, Mr Mimoto was shown the agenda for a meeting at the Hotel Windsor in Paris, mentioning animal rights and environmental issues. That was "a camouflage", he said. "We discussed the price of lysine... We agreed on the new price."

More compelling have been the audio tapes the jury and court spectators have listened to and videotapes made by Mr Whitacre which have rolled across large screens in the courtroom.

In one telephone conversation, Mr Whitacre and Mr

Mimoto discussed in detail where they were moving their prices, with the ADM executive forewarning his Japanese counterpart of what the marketing department would be offering different customers. They also discussed how best to liaise with one of the South Korean companies active in the lysine market.

Last week, the prosecution played an even more powerful card - an 82-minute videotape of a 1993 meeting in California at which officers of both ADM and Ajinomoto appeared to thrash out a sales and volume agreement.

Mr Andreas figured prominently as the parties babbled over production numbers. "The question is how do we share the growth - what would we be willing to accept and what would you be willing to accept?" asked Mr Andreas, at one stage.

Hirokazu Ikeda, the Ajinomoto executive who led the Japanese delegation, went on to testify that he subsequently sent a memo to the smaller lysine manufacturers to say that the two companies had "agreed on a tentative quantity allocation".

Although there is no certainty about which witnesses will be called, it is clear that the government intends to try to make its case without Mr Whitacre's assistance. He became a big liability for the prosecution when - shortly after his taping activity came to light - ADM accused him of embezzlement. Mr Whitacre has subsequently pleaded guilty to 37 counts of fraud, money laundering and tax evasion. He is serving a nine-year jail sentence.

Lawyers for Mr Andreas and Mr Wilson have suggested that, while their

clients feature on the tapes and apparently participate in price-fixing discussions, their real objective was to gather information on the size of the lysine market.

In short, they, too, were playing a double game, sounding out their rivals. The one figure missing from the courtroom is Mark Whitacre, the mole himself. Mr Whitacre turned up at the start of the trial, and his lawyer still remains a permanent courtroom presence. But Mr Whitacre complained about the prison conditions in Chicago's Metropolitan Correctional Center early on - citing poor food and being kept up by fellow prisoners. "Latin Kings are on every floor," he said, referring to a notorious street gang. Judge Blanche Manning allowed him to return to the jail in North Carolina.

For the jurors, however, there is no such escape.



Former Archer Daniels Midland executive Mark Whitacre leaves a federal courthouse in Urbana, Illinois, in January last year

NEWS DIGEST

CROSS-BORDER DEALS

Takeover activity rises despite economic woes

The level of cross-border takeover activity in Latin America increased in the first six months of the year - in spite of the region's economic slowdown and falls in local stock markets. Companies from Europe, the US and Asia were involved in 41 deals in Latin America during the first half of the year, compared with 31 in the second half of last year and 24 in the first six months of 1997, according to an analysis published this week by Robert Fleming Securities, the investment bank's broking arm. Latin American companies were involved in a further five cross-border deals within the region, according to the research which tracks transactions of more than \$50m in value.

The total value of the deals fell to \$16bn compared with \$16.2bn in the last half of 1997, mainly due to a decline in the value of assets. Latin America continued to attract the lion's share of flows into emerging markets, accounting for some 53 per cent of the total. Richard Lapper, London

BRITISH ENERGY/ONTARIO HYDRO

Canadian utility suspends talks

British Energy said it was "disappointed and frustrated" that Ontario Hydro unexpectedly suspended talks to form a partnership to operate the Canadian utility's nuclear reactors. Talks are not likely to resume until early 1999, once the utility has restructured its generation arm as part of a plan to introduce competition into Ontario's electricity sector. Ontario Hydro recently informed British Energy that it was "temporarily" suspending joint venture negotiations. Terry Young, an Ontario Hydro spokesman, would not provide a time frame for restarting talks, but he said the utility needed to first focus on restructuring and recapitalising Ontario Hydro's successor companies and appointing directors. Scott Morrison, Toronto

BELL ATLANTIC DISPUTE

Union orders strikers back

Bell Atlantic, the US telephone company, yesterday reached a tentative agreement with the Communications Workers of America ending a two-day strike involving 73,000 union members. The union said it was instructing its members to report for work at the beginning of their next scheduled shifts, ending disruption to non-automated telephone services in New York, Washington DC, and north-eastern US. Agencies, Washington and New York

ST KITTS AND NEVIS

Pledge to improve relationship

Leaders of St Kitts and Nevis say they will negotiate an improved relationship between their eastern Caribbean islands following the failure of Nevis's secessionist movement to obtain enough votes to leave the federation in a referendum on Monday. Although 62 per cent of voters backed secession, a two-thirds majority was needed for Nevis to become one of the world's smallest nations. Canute James, Kingston

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WORLD TRADE

ROCKET TECHNOLOGY ACTION AGAINST US AEROSPACE COMPANY WILL DELAY MULTINATIONAL SEABORNE VENTURE

Boeing's space launch licence suspended

By Nancy Dunne in Washington and Charles Clover in Kiev

The US State Department has suspended Boeing's licence to participate in a \$500m project to launch commercial rockets from a platform at sea with Russian and Ukrainian partners.

The action was taken after Boeing admitted sharing information with its partners - RSC-Energia of Moscow and KB Yuzhnoye/PO of Ukraine - without first obtaining permission from the State Department.

Boeing said the information was not classified.

The suspension is a triple blow: first to Boeing which has suffered a decline in profits due to production and delivery problems; to the telecommunications industry, which faces launch capacity shortages for its satellites and to international co-operation in the space industry, a key US policy in the post-cold war period.

The action comes at a time of charges and counter-charges in Congress about

the administration's go-ahead for the launch of an American satellite on a Chinese missile. Local Space and Communications and a unit of Hughes Electronics are accused of disclosing sensitive information in an investigation into a failure of a Chinese Long March rocket.

An industry official said the State Department's decision was "painted with a big gold politics brush" as a result of all the criticism levelled at the administration. The suspension will cause

further delays to the project which had already delayed its planned launch date until early next year.

The consortium has been assembling the sea launch platform at the former Long Beach Naval Base in California.

Yesterday, it was reported that 30 to 40 Ukrainian and Russian engineers who had been working on the project were leaving the country.

The rockets are constructed jointly by the Ukrainian factory Yuzhmash,

which formerly manufactured the SS-16 nuclear missile, and Energia, which makes the Proton booster, the most powerful in the world. Yuzhmash and one other Ukrainian factory have a 15 per cent interest in the project, while Energia has a 25 per cent interest.

Ukrainian engineers from the Yuzhmash factory were surprised by the US objections to Boeing's role in the project, because according to them, they and their Russian counterparts were providing nearly all the rocket technol-

ogy. Boeing has a 40 per cent stake in Sea Launch, and is overall project manager, but the technology primarily is that of other nations. Alexander Logunov, the chief of Yuzhmash's laboratory, said, "Actually, it is Boeing that must guarantee that our know-how is protected."

Aside from Energia, Boeing, and Yuzhmash, the remaining 20 per cent of the venture is owned by Kvaerner, the Anglo-Norwegian company, which makes the floating launch platform.

Ukraine looks to extract commercial gain from Soviet military legacy

Charles Clover reports on Kiev's ambitions to resurrect large cargo aircraft and space launch industries from the ruins of the USSR defence machine

On the outskirts of Kiev, Ukraine, is a building crammed with machines designed to snap an aircraft wing in half, or puncture a fuselage.

It is the stress laboratory for the Antonov aircraft design bureau, built to test the strength of wings the size of a football pitch, and is the key to designing the largest aircraft in the world. In the days of the Soviet Union, the Antonov design bureau was one of the showpieces of the communist world. And it genuinely still makes the largest aircraft on the planet, such as the AN-225, or "Mriya", which theoretically has a cargo capacity of 350 tonnes. A smaller Antonov aircraft, the AN-124 "Russian", holds the world commercial cargo record, for carrying 132 tonnes from Düsseldorf, Germany, to New Delhi, India.

Antonov is still one of the flagships for Ukraine's aerospace industry, which, despite setbacks after independence from the Soviet Union, is beginning to regain its worldwide prestige as the result of a series of new projects.

The Antonov factory has been negotiating to sell its latest design, the AN-70 cargo aircraft, to a number of European countries, in what could potentially be a multi-billion dollar investment deal.

Meanwhile, another Ukrainian rocket factory in Dnipropetrovsk, has begun making rocket boosters for a US-Russian-Norway-Ukraine commercial space venture. Called Sea Launch, it is expected next year to send its first satellite into orbit, despite the shadow cast over the project yesterday by a US decision to suspend the licence enabling Boeing, one of the partners, to participate.

In the days of the USSR, roughly a third of the Soviet defence industry was located in Ukraine. The Yuzhnoye missile factory also produced the deadly SS-16 and SS-24 missile systems, along with the Kosmos and Tsiklon rockets. And a number of other factories produced guidance systems, engines, and satellites for the Soviet military and space programmes.

"We had enormous scientific resources here. We could make anything," said Volodymyr Horbulin, formerly chief engineer at Yuzhnoye and now Ukraine's national security director, nostalgically.

But in 1991, military procurement spending was slashed by 80 per cent, and orders for new aircraft and missiles ground to a halt.

"We could put 300,000 people back to work if we could just restart our aero-

space sector," said Mr Horbulin.

But little by little, commercial benefits are being drawn from the Soviet military legacy.

After showing the AN-70 cargo aircraft at the Berlin air show in May, the Antonov executives have started negotiations with Daimler-Benz aerospace, the German aircraft maker, on the prospects of jointly manufacturing the AN-70.

Antonov has also suggested the AN-70 to eight European countries, including Germany, which has plans to design and manufacture a large European military cargo aircraft in a joint project, the so-called FLA, or future large aircraft.

"Europe could save \$450m by using our design," said Dmitri Kliva, Antonov's chief designer.

Although it is considered an outside contender for the contract, the AN-70 would cost roughly \$30m per aircraft, cheaper than the estimates for the FLA of roughly \$70m, not including design costs of billions of dollars.

One hurdle for Antonov to overcome, however, is the industry perception that their aircraft are unsafe. A now famous photograph of an AN-124 tailfin sticking out of a block of apartments in the Russian province of Irkutsk last year left a lasting impression. That crash, however, was attributed to frozen fuel, and Antonov executives vociferously defend their aircraft's overall record.

In the meantime, the other prestige project for Ukraine's aerospace sector is the Sea Launch project, led by Boeing, the US aircraft manufacturer, in which Ukraine has a 15 per cent interest. Sea



The AN-70: Antonov executives defend its safety record and say it could save Europe \$2m in design costs. Austin J Brown

Launch is a revolutionary idea to launch commercial satellites using a seaborne launching pad which can be placed directly on the earth's equator, to take advantage of the lesser gravitational pull in launching satellites high into geostationary orbit.

Ukraine's Yuzhnoye rocket factory is supplying part of the rocket, while Russia's Proton factory supplies an additional booster and Norway supplies the launch pad. Sea Launch already has orders to launch 18 satellites, and Ukraine is eyeing

the commercial satellite market covetously. According to Euroconsult, the French aerospace research house, more than \$12bn worth of commercial satellites will be launched into low earth orbit by 2007. This would be a prime market for its Zenith rockets, also manufactured at Yuzhnoye.

"We intend to become major participants in the commercial space market," said Oleg Fedorov, chief of department of scientific research at the National Space Agency of Ukraine.

NEWS DIGEST

WTO DIRECTOR GENERAL

Thai trade economist to be named as candidate

Supachai Panitchpakdi, Thailand's deputy prime minister and commerce minister, is to be nominated by his government as a candidate for the post of director general of the World Trade Organisation.

Mr Supachai, a noted trade economist, was influential in the Cairns group of agriculture exporting nations and has played a prominent role at the Asia Pacific Economic Co-operation (APEC) forum. He is expected to be the only candidate from Asia to succeed Renato Ruggiero of Italy, whose term expires next April.

Mr Supachai had been increasingly marginalised in Thailand's economic policy-making apparatus by Tarin Ni-m-marasameinda, the finance minister, and has expressed a desire to leave domestic politics. Ted Satcha, Bangkok

JAMAICA TELECOMS

C&W set for clash on reforms

The Jamaican government and Cable and Wireless are heading for a dispute over attempts to dilute the UK company's telecommunications monopoly on the island. The government wants greater competition in some telecom services, but C&W claims its future investments in Jamaica have been made uncertain. C&W has a 79 per cent stake in Cable and Wireless Jamaica, and there has been local controversy over its monopoly to provide wired, wireless and value-added telecommunication services under a licence granted in 1987. While honouring the company's licences, the government wants competition in some services.

Jamaica has to reform its telecoms policy to meet World Trade Organisation rules to allow Jamaica "painless participation" in the global information economy. Percival Patterson, the prime minister said, Cable and Wireless Jamaica, which has invested heavily in the island's telecommunications, said the government's plan was an "unsettling development" which "raises questions about Cable & Wireless' existing investments and places a great deal of uncertainty about the company's future investment programme in Jamaica". Carole James, Kingston

INVESTMENT IN VIETNAM

UK minister urges faster talks

Britain's trade minister, Brian Wilson, has warned Vietnam that it needs to speed up the pace of negotiations on big foreign investment projects if it wants to encourage continued investor interest. After two days of talks in Hanoi, Mr Wilson said he respected the caution which Vietnam displayed in its negotiations, but that foreign companies expected to achieve a positive outcome within a time scale which was comparable with other similar economies. "It would be naive to suppose that particular markets don't have reputations and images," he said. "And it is obvious that companies and countries are watching and are aware of the pace and progress in Vietnam."

The visit to Vietnam included discussion of a \$1.5bn offshore gas development project by an international consortium including BP and Statoil, which was first proposed in 1993 and which has been the subject of stalled negotiations for more than a year. Jonathan Birchall, Hanoi

INTERNATIONAL

AFRICAN BLASTS STRIKE AT US ALSO DEALS BLOW TO ECONOMY ALREADY SUFFERING FROM FALL IN TOURISM

Bombing shatters Kenyan hopes

By Nicholas Wren in Nairobi

As relatives continued to bury at least 218 victims of last week's bomb blast, Kenya was yesterday beginning to measure the impact of the country's worst terrorist attack on an economy already hit by crisis.

Coming after an 18-month slump, the timing of Friday's explosion could not have been more damaging. "Things were limping along badly anyway," said an economic analyst. "This is the final shot in the head."

Even before the blast, stagnating foreign investment, an aid freeze by donors exacerbated by top-level graft, El Niño's ravages on agriculture and the near-collapse of the tourism industry had prompted many economists to predict growth this year would be under 1 per cent after an already disappointing 2.3 per cent in 1997.

Now even that scenario looks optimistic. "I'd be surprised if growth isn't in the negative," said Robert Shaw, director of the Institute of

Economic Affairs. "Overall this will increase momentum towards greater slowdown."

The immediate damage to Nairobi's infrastructure has still to be assessed, although yesterday while touring the bomb site Kenya's President Daniel arap Moi said the total cost could reach \$500m. The bomb - coinciding with a similar blast in Dar es Salaam - seriously damaged at least 30 buildings in the business centre and is expected many small businesses may be bankrupted, as insurance policies in a city with no history of guerrilla attack rarely covered for terrorism. The Association of Kenya Insurers, under public pressure to be lenient, met on Monday to consider how to react.

Tourism is likely to suffer the biggest blow. The industry, accounting for up to 20 per cent of foreign exchange revenue, was just beginning to pick up after what Henry Kagame, tourism minister, called its worst year since independence. Kenya's tourist board has

appealed to the US government to review the travel warning issued on Friday, which advised nationals to avoid Kenya and Tanzania because they would find no local back-up in countries where both US embassies are out of action.

The warning, which contrasted with an advisory from the British Foreign Office recommending travellers leave their plans unchanged as "repeat incidents" seemed unlikely, triggered fury in a country that already sees itself as the innocent victim of a dispute between Islamic fundamentalists and the US.

An editorial in the Daily Nation newspaper blasted what it described as an "impolitic and callous" move, saying Kenya took "great offence" at the advisory. "We trust that Americans are intelligent enough to treat this piece of ill advice with the disdain it deserves," it said. American visitors rank only sixth in importance for Kenya, with the greatest

share coming from Europe. But tour operators worry that even without a negative advisory, TV coverage of the blast's aftermath will compound the negative image of Kenya arising from last year's ethnic clashes and a spate of gangster attacks in which westerners have died.

Kenya is estimated to have lost up to \$400m in tourist revenue in the 12 months to July. Hotels on the coast have closed and 50,000 people in the industry have lost their jobs.

The latest bad news comes just as European customers turn their attention to winter bookings. "The tourist board has been busy promoting Kenya abroad and there were hopes we would see bookings up for the November to March high season," said an industry operator. "This knocks it all for six."

The government is poorly placed to ride out any further slowdown in economic activity. It is struggling to control a budget deficit likely to reach 4 per cent of gross domestic product

against a target of 2.4 per cent. It is also desperate to reduce the huge domestic debt fuelling a high interest rates (interest rates on treasury bonds are about 25 per cent).

Kenya's government will hope that, given the exceptional circumstances, the US and other governments will soften the hard line taken since aid was frozen last August by the International Monetary Fund and bilateral donors.

Madeleine Albright, the US secretary of state, said on Monday Washington would discuss with Tanzania and Kenya ways in which the US could assist. But given the widespread perception that Mr Moi is still reluctant to crack down on corruption, a sea change in international attitudes to Kenya looks unlikely.

The Kenya Society has set up a fund for the victims of the Nairobi bombing and their families. Donations can be made by calling 0870 901 4222 from UK, 00 44 870 901 4222 from other countries.

Israelis lift block on UN N-talks

By Judy Dempsey in Jerusalem and David Buchan in London

Israel bowed to pressure from the US yesterday and lifted its objections to the start of United Nations-sponsored talks aimed at halting production of fissile nuclear bomb-making material.

Yesterday's shift by Israel, the last country to hold out against the talks, enabled the 61-nation Conference on Disarmament in Geneva to set up a negotiating committee to draft a treaty. The Geneva group includes the five established nuclear powers plus India and Pakistan which exploded nuclear weapons earlier this year.

Robin Cook, foreign secretary of Britain which takes over the chair of the disarmament conference next week, hailed yesterday's moves as "a significant breakthrough" towards the goal of a "comprehensive international treaty ending the production of plutonium and highly enriched uranium for nuclear weapons."

But remarks yesterday by Benjamin Netanyahu suggested that Israel may be simply buying time, or placating Washington in return for an easing of US pressure over the Middle East peace process, rather than becoming a serious negotiating partner in Geneva.

Mr Netanyahu insisted to his cabinet that Israel had "fundamental problems with the treaty", which would subject it to verification of its nuclear capability and weapons arsenal. Negotiating a treaty halting fissile nuclear material production is likely to take several years. Members of the Geneva conference are divided on the scope of a treaty and its verification procedures. The established nuclear powers generally want it to apply only to future production, while many developing countries also want international inspection to apply to existing stocks of fissile material.

UN refugee agency scraps mediator post

By Andrew Edgecliffe-Johnson

The United Nations High Commissioner for Refugees is axing the post of mediator, its neutral ombudsman. Anne-Marie Demmer, the current mediator, has published several highly critical reports about the organisation's management.

Mrs Demmer, who has been responsible for tackling the grievances of disaffected staff since the post was created in 1993, will step down next month.

Kris Janowski, a UNHCR spokesman, said yesterday that the current post was for a senior-ranking, and therefore expensive, official. He added: "We have to shrink because we have less money. We have decided to replace [the mediator] with some other structure which is not decided yet."

He stressed that the UNHCR would listen to Mrs Demmer's recommendations about her succession. Staff expect Mrs Demmer's valedictory report - which is due to be completed within days - to criticise the management of the UNHCR for not implementing recommendations made in her earlier reports. The organisation last week rejected allegations in the Financial Times of management failings.

A copy of the mediator's last report, which was published in 1996 and distributed to all staff members, has been passed to the Financial Times. The report highlighted concerns that staff have "a low level of confidence in the objectivity and fairness of management", that there is "a tendency in many parts of the organisation to consider staff 'guilty until proven innocent'", and that there is a "persistent lack of real attention and thus of resources devoted to staff training".

The report added: "The weakness of the investigative processes of the organi-

sation is preoccupying also in relation to reports of sexual harassment... and in connection with the subsequent actions taken against the alleged perpetrators." The delays inherent in the existing disciplinary rules for dealing with such cases have little or no deterrent effect," it said.

The report conceded that "change is in the air" but says that the initiatives launched to effect improvements within the UNHCR "have yet to translate into concrete, organisation-wide reality."

The mediator's 1996 report concluded with the hope that some of the causes of employees' difficulties may be systematically addressed by the "change management" programme introduced by the UNHCR in December 1995.

However, the UNHCR staff council has repeatedly voiced concerns in recent months that the management initiatives in general, and the change management programme in particular, have failed to change the organisation for the better.

Mr Janowski said that the management project, which has the aim of devolving more responsibility to staff in the field, was "extremely complex" and that it would take another one or two years to judge how successful it had been.

He added: "This is a big organisation which has been expanding rapidly and then shrinking. Shrinking is always painful, so you always have people who are unhappy." In the three years between the establishment of the mediator's post and the 1996 report, Mrs Demmer wrote, more than 4 per cent of the staff had sought the mediator's help. She added that, of the 72 cases she investigated between June 1995 and May 1996, 17 led to "a review of the administrative actions which had been taken or envisaged."

RISING TENSION UN FEARS SKIRMISHES MAY LEAD TO BIG GOVERNMENT PUSH TO DRIVE OUT UNITA REBELS

Angola trembles on brink of all-out war

By Nicholas Shannon in Luanda

Further fighting has erupted in northern Angola in what United Nations officials fear may be a big new offensive by the Angolan Armed Forces (FAA) against the Unita rebels.

But so far the fighting does not seem to have spread to the central highlands further south, where Jonas Savimbi, the Unita leader, has his headquarters. As such it does not yet constitute the "final offensive" many have said is imminent.

The UN said the fighting was concentrated around Unita's main military base in the north near the town of Milandito, about 75km (45 miles) south of the border with the Democratic Republic of Congo and 50km west of the country's richest diamond mining area in the Cuango valley.



State media have also reported a massacre at Kundu-dya-Basse, 60km west of Milandito, though the UN has recently accused them of false and hostile reporting. It is not clear if the latest turmoil is a direct result of recent fighting in nearby Congo. But the Angolan gov-

ernment fears Mr Savimbi will exploit the conflict, even though he is not allied with either Rwandan-backed forces in eastern Congo, or Laurent Kabila, Congo's president, who came to power in Kinshasa last year with the help of the FAA.

Observers have said for weeks that the well-armed FAA were about to attack the central highlands headquarters of Mr Savimbi. Unita has an estimated 10,000-15,000 troops even though it officially demobilised under the 1994 Lusaka peace agreement.

Relations between the government and the rebels soured in June as scattered skirmishes broke out. They worsened when Alioune Blondin Beye, UN special representative to Angola, died in an air crash on June 26. Tension rose as each side blamed the other for another

massacre in late July, less than 100km from Milandito, in which the UN said at least 100 people had died.

The new fighting could herald a wider offensive against Unita because of government desperation. It sees the negotiating proposals brought back to Luanda by Jonas Savimbi, Unita's chief negotiator, as further delaying tactics. Aid workers said the latest fighting erupted on Friday, just hours after his return.

But observers had also said that much of the earlier tension was intimidation by the Luanda government to force Mr Savimbi to withdraw peacefully from the central highlands. "The government firmly believes Savimbi will never make any concessions unless he is under a military threat," a diplomat said. The attacks may remain

limited to the diamond areas to put more pressure on Mr Savimbi to hand over his headquarters, thus implementing the last significant outstanding element of the Lusaka agreement.

"The extension of state administration to these areas implies he must return to Luanda," Mr Savimbi said. "And he is afraid for his life here."

Last year the FAA attacks in the north-eastern diamond regions, which also prompted predictions of all-out war, culminated in the official hand-over of most of Unita's main diamond mining areas. The fields had produced about \$1bn total output in 1997, but analysts predicted, even before the latest fighting, that Mr Savimbi would mine little more than \$100m worth of diamonds this year.

Japan's woes drive more to bankruptcy

By Alexandra Harvey in Tokyo

Startling figures about Japan's personal bankruptcy rate released yesterday suggest that the country's economic crisis is taking a heavier toll on individual consumers than expected. The results put new pressure on the country's troubled financial system, which is already struggling under an estimated ¥87,000bn (\$600bn) in bad loans.

The number of personal bankruptcies in the first five months of this year jumped 38 per cent compared with the same period last year, according to a report by the Supreme Court. If the trend continues at its present rate, the number of people filing for bankruptcy will reach an all-time high of 90,000 this year, the court said.

Last year, 71,299 people filed for bankruptcy in Japan. The results complete the picture of economic turmoil in Japan. Consumer demand has collapsed, corporate bankruptcies are at record levels, and the unemployment rate is the highest since the 1950s.

Corporate failures were one of the biggest reasons for personal bankruptcies, the study said. The number of Japanese companies that filed for bankruptcy climbed 28 per cent year-on-year to 1,741 cases in June, accord-

ing to Teikoku Data Bank, a research group. The total debts associated with these failures increased 74.6 per cent over the previous year to ¥1,553bn. Teikoku Data Bank said.

More people are filing for personal bankruptcy than in the past because of a wider public awareness and greater social acceptability of being bankrupt. Until recently most bankrupts would have chosen to run and hide from debt collectors, if not commit suicide.

The decline of construction activity, one of the sectors worst hit by the downturn, is particularly damaging as it employs 10 per cent of the workforce and accounts for nearly 15 per cent of national income. At the same time, companies' attempts to reduce their payrolls have hurt individual finances. The unemployment rate is at a record 4.1 per cent, bonuses are falling at many mid-size companies, and the number of companies cutting jobs is increasing. This is especially striking in Japan, where companies have traditionally avoided redundancies and salary cuts.

Growing personal and company debt levels have led to increased demand for loans. But many Japanese banks, facing their own liquidity crisis, have tightened lending conditions, to

PROPERTY BLOW DECISION ON THIRD PHASE OF ROYAL ASCOT DEVELOPMENT AS HONG KONG STOCK MARKET REACHES FIVE-YEAR LOW

Leading developer pulls out of HK deal

By Louise Lucas in Hong Kong

Confidence in Hong Kong was further dented yesterday when the territory's biggest property developer withdrew from the expected expansion of a key residential project, sending more tremors through the property market.

Sun Hung Kai Securities said it "wished to hold these proposals in abeyance until the property market has stabilised", according to its partner on the project, the Kowloon-Canton Railway Corporation (KCRC).

The decision, which highlights developers' gloomy outlook for the market, puts a question mark over the future development of Royal Ascot, an upmarket development of about 2,500 flats in 10 blocks. Work had not begun on an expected third phase, although a feasibility study has been completed.

KCRC said yesterday it had no intention of delaying the project until Sun Hung Kai decided to return to the market, and was now exploring all viable options.

The latest blow came during another rout on the Hong Kong markets. Speculators continued their assault on the local currency, an attack that was waged for most of last week as the Japanese yen weakened, putting pressure on

the Chinese renminbi and Hong Kong dollar. The stock market yesterday lost 3.6 per cent, hitting a five-year low.

Asset deflation is the price Hong Kong is paying for its tenacious maintenance of the currency peg, the linchpin of its financial system, which links the Hong Kong dollar to the US dollar at a rate of 7.8 to 1.

As share and property prices slump and interest rates rise, consumption has

dried up, exacerbating the economic contraction. Property prices have fallen some 40 per cent from the peak in July last year, and analysts reckon there is scope for a further 30 to 40 per cent pruning of prices.

Royal Ascot, a short trot from the Shatin race course in the remote New Territories, is a case in point.

Sun Hung Kai listed tenants last August when car park spaces were sold off for

HK\$880,000 (US\$114,000), a record for car spaces in the New Territories. In October last year a coveted high-level 1,620 sq ft flat with views of the racecourse went for HK\$19.2m, lower than the expected HK\$20m.

Today KCRC said flats were going for around HK\$5,000 per sq ft, or HK\$3.5m for the smallest 700 sq ft flat without views.

See editorial comment

'River of Sorrow' hits China's industrial growth

Yangtze flooding has disrupted production but there is a flicker of hope, writes James Harding

China yesterday reported a slowdown in industrial growth last month, following the most extensive flooding of the Yangtze River in more than 40 years, which has disrupted production and inundated large areas of the country.

Beijing said "the huge impact of floods and the forced shutdowns of enterprises in some areas" had caused the decline in output growth, underlining how the Yangtze crisis is dragging on China's economy.

Another surge of water has now swept down the central reaches of the river, but just spared the industrial hub of Wuhan, after frantic efforts to reinforce dam walls and divert flood waters to protect the city's 7m residents.

Officials yesterday warned that with further rains expected and river banks swollen after weeks of pressure, worse may yet occur. Zhu Rongji, China's prime minister, was quoted earlier this week warning of the further potential dangers of collapsing river walls.

"The flood situation is very serious on the Yangtze River."

"There is a high possibility



Buildings at Jifang, Jiangxi province, left flooded by the Yangtze River yesterday

of cave-ins and crumbling along the main river dikes because of the long soaking period."

Yet, while more than 2m people continue to work along the banks of the Yangtze - China's ancient "River of Sorrow" - to prevent further damage and loss of life, the economists have already started counting the cost.

"Despite the scale of the tragedy, this will not affect the Chinese economy fundamentally and it will not be a factor affecting the Chinese currency," one western economist in Beijing said yesterday.

"It will not be a devastating blow. But it may cut off a percentage point off the growth rate."

The State Statistical Bureau reported yesterday that industrial growth fell to 7.6 per cent year-on-year in

July, compared with 7.9 per cent in June and 8 per cent in May. The flooding rather than the impact of Asia's financial crisis had been the main factor behind the slowdown.

Industrial output rose 7.8 per cent year-on-year in the first seven months of this year, markedly below the government's industrial output growth target of 11 per cent for 1998.

Beijing has already blamed the flooding, which has claimed more than 2,000 lives and caused more than \$5bn-worth of damage, for shaving 0.4 percentage points off economic growth in the first half of the year.

However, the continuing drag on industrial output has raised alarm that the flooding may indeed put further strain on the Chinese economy, which achieved 7

per cent growth in the first half of this year and is struggling to hit the government's 8 per cent target for 1998.

"It is not over yet and it is unclear what the impact has been. Agricultural output in some provinces may be very badly hit and especially if there is flooding in Wuhan it could hit industrial growth further," the western economist said.

Agriculture has been the obvious casualty so far, as the relentless summer rains over the past two months have resulted in unusually fierce seasonal flooding that has forced the relocation of more than 14m people and left farmland, roughly the combined areas of England and Ireland, under water.

Broader economic concerns have also started to feed through into the stock markets.

On the Shanghai exchange, the index of "B" share foreign currency shares sank to a new low yesterday, driven down by fears over the weakness of the Japanese yen and worries that the floods will badly damage the performance of some listed companies in central China.

But some analysts suggest that in terms of China's economic performance there may be a silver lining. Wang Guoxing, associate professor at Fudan University in Shanghai, said: "From the macro-economic point of view, the floods may lift domestic demand. The reconstruction of flooded areas, restoration of agricultural and industrial production and house building will be new stimuli."

China has pledged to increase infrastructure spending to lift the growth rate in the second half of the year.

The government has already committed RMB1.9bn (\$250m) to fighting floods and to the provision of relief efforts, funds backed by increasing international assistance.

The impact on industrial production might also not be as severe as feared, as this is the low point in the annual cycle, Prof Wang suggested.

But it all depended on when the flood waters would start to recede. "If flooding continues after mid-August, that will be a problem."

Debt rumours hit Indonesian rupiah

By Sander Theones in Jakarta

Indonesia's rupiah plunged yesterday on rumours of a sovereign debt default, but a senior minister insisted a freeze on principal payments had been agreed in advance with France and other donor countries as part of a planned debt rescheduling of official credits.

The rupiah lost Rp400 to the dollar in just 30 minutes on the London market, according to traders, following a news agency report that Indonesia had stopped paying principal on a loan provided by a French bank. It was down Rp250 at 13.20 to the US dollar in late London trading.

But an angry Ginandjar Kartasudharmo, co-ordinating minister for finance, economy and industry, told the PT that Indonesia had not defaulted. "What we are

doing now is implementing the agreement we reached with international debtors, on rescheduling our sovereign debt," he said.

Under its recent agreement with the International Monetary Fund, Indonesia promised to negotiate a debt rescheduling with several official creditors as part of its efforts to cover external cash flow requirements. The payments freeze is a standard part of such procedures. Bankers said yesterday the plan had been poorly communicated.

A spokesman of the Indonesian banking group confirmed Indonesia had missed a deadline on principal payment on Monday but would not reveal the amount. "It was not something we had anticipated," he said, adding that other banks had also reported missed payments.

Call for Philippine interest rate clarity

By Justin Marozzi in Manila

The Bankers' Association of the Philippines (BAP) yesterday urged the central bank and government to stop sending out mixed signals on interest rates amid growing fears of a policy drift under the new administration of President Joseph Estrada.

"The call came as the central bank raised its overnight borrowing and lending rates by three percentage points to 18 and 20 per cent

respectively, following a 3 percentage point increase on Monday.

Traders said the central bank's moves conflicted with the government's rejection of bids from financial institutions at the weekly auction of Treasury bills on Monday in an effort to prevent interest rates rising from the present level of 14 per cent.

"It would be good for both agencies to have a more unified strategy," said Deogracias Vistan, BAP president.

Gabriel Singson, central bank governor, defended the monetary authority's move to protect the peso, emphasising the lifting of overnight rates was temporary.

"If we did not do something about interest rates, I would expect the exchange rate to be 46-47 pesos to the dollar today," he said. Alex Connor, head of research at Indosuez W.I. Carr Securities, said the likelihood is that interest rates

will have to go up. "In the past several days, regional concerns have rocked the Manila stock market and intensified speculative pressure on the peso, which until last week had been trading steadily at about 42 to the dollar."

On Monday, it touched a seven-month low of 44.8 to the dollar. Those anxieties have been compounded by the business community's fears of the Estrada administration's lack of direction.

The Financial Supervisory Commission has already shut five commercial banks and 14 merchant banks, specialising in short-term corporate lending.

Rifts show in Vietnamese leadership

An open letter alleging corruption reveals tensions in the party. Jonathan Birchall reports

This time last year Phan Duyet was the Vietnamese Communist party's clean-up specialist. After violent protests last summer against corrupt local officials in the northern province of Thai Binh, it was Mr Duet, as politburo member responsible for mass organisations, who first went to the troubled areas to listen to the grievances of angry farmers.

The protests, during which mobs kidnapped policemen and vandalised government buildings, eventually led to the removal of the province's top party officials, prison sentences for some of the protesters, and renewed calls from the leadership to stamp out corruption in the party ranks.

Soon afterwards, Mr Duet was elevated to the elite five-member standing committee of the Vietnamese politburo, in what some analysts saw as a reward for a job well done in Thai Binh.

But now the 63-year-old is himself in the spotlight, after the emergence of a letter from veteran party members in Hanoi accusing him of corruption.

The letter, sent to the party's top leaders on May Day, highlights complaints dating back to the early 1990s, when Mr Duet was head of the party in Hanoi. It also draws an ironic parallel between the situation in the capital and events in rural Thai Binh.

On a regional scale, the allegations are hardly the stuff of headlines. The letter,



Le Kha Phieu sees corruption as the 'greatest threat'

signed by 11 party members, catalogues the kind of low level corruption and intimidation over access to land in Hanoi which would be considered run-of-the-mill by most Vietnamese.

"These are the sort of allegations you could make against virtually any provincial party boss, anywhere in the country," says one western diplomat in Hanoi.

But it is extremely rare for such detailed and specific allegations against a named top party leader to emerge in public.

The letter is also the latest in a series of signs of tension within Vietnam's one-party system, which have come against the background of Vietnam's growing economic difficulties as a result of the regional crisis.

The most vocal dissent has come from a 74-year-old retired general and former party ideology boss, Tran

Some political analysts in Hanoi argue that the recent letter is evidence of an internal politburo power struggle. Others, pointing to the damage done to the entire system by the charges, see a party-wide split between the current leadership and an earlier, "purer" old guard.

But what the letter does demonstrate is that in the absence of an organised opposition, internal dissent within the party remains the main challenge to its grip on power. And by raising the issue of corruption, the dissenters are now touching on an issue which, as Thai Binh demonstrated, can mobilise popular discontent against the party.

After the trouble in rural Thai Binh, the party pledged to improve "grass roots democracy" in order to improve the public accountability of local officials.

The party's general secretary, Le Kha Phieu, subsequently identified "corruption and the deterioration in the moral behaviour" of officials as the "greatest threat" to Vietnam's social stability.

But the party still faces the dilemma of policing itself, and of persuading ordinary people that the higher echelons are some how exempt from the manifest failings of the lower ranks.

The 11 party veterans who signed the attack on Mr Duet aren't convinced. They called on Mr Duet and the deputy chairman of the Hanoi People's Committee to declare their personal wealth, in order to regain for the party the trust of its members, and of the people, and warned that if the party didn't match its deeds with its words, "it would be cursed for years to come".

CONTRACTS & TENDERS

Invest in Romania!



Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 6 Stavropoleas Street, sector 3, is offering for sale by direct negotiation according to the Government Urgency Ordinance no. 88/1997 approved by Law no. 44/1998 a 69.603% of the issued share capital of ASAM S.A. Company, last.

- ☐ Registered Office: last, Str. Aurel Vlaicu, nr. 77, jud. last.
- ☐ Fiscal Code: 1965018.
- ☐ Registration no. at Commercial Register Office: J 22-275-1941
- ☐ Issued stock capital, according to the last records at the Commercial Register Office: 17,097,650 thousand ROL.
- ☐ Turnover in 1997: 61,727,182 thousand ROL.
- ☐ Net profit in 1997: 874,049 thousand ROL.
- ☐ Main scope of activity: designing, manufacturing and trade of spare parts, subassembly for vehicles, agricultural machine, equipment and industrial installations, technical assistance.

Total number of shares at a nominal value of 25,000 ROL each: 683,906.

The share ownership structure is as follows:

<input type="checkbox"/> State Ownership Fund	69.603
<input type="checkbox"/> Financial Investment Company Moldova	12.480
<input type="checkbox"/> Share owners through mass privatisation	17.910
<input type="checkbox"/> Shares assigned to the manager	6.107

Seller's offer price for the 476,821 shares representing the 69.603% stake of ASAM S.A. is of 51,609,244 thousand ROL (108,418 ROL/share) for Romanian investors respectively 6,254,918 USD (13.14 USD/share) for foreign investors.

The COMPANY PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, BUSINESS CENTRE, OFFERS DIVISION of the International Relations Department, Bucharest, 6 Stavropoleas Street, sector 3 phone 04-003110495, 312135, 312430 and fax 04-00311041, daily between 8 and 16 hrs., at a price of 8,000,000 ROL. Foreign citizens or legal entities may pay cash in USD at National Bank exchange rate applicable on the PRESENTATION FILE purchase date. This sum has to be transferred in advance to the State Ownership Fund accounts no. 2511000000242300008 in USD at the Romanian Bank for Foreign Trade (BANCOEX) for foreign investors, or no. 2511000000242300008 in ROL at the Romanian Bank for Development-Bucharest Branch (BRD-SMB) for Romanian investors.

Further information about the company's privatisation may be offered by S.O.F.'s INTERNET SITE at the address www.sof.ro or at the phone 04-01-3124254 and fax 04-01-3113094, Mr. Mihai Obacescu.

The minimum accepted environmental objectives for ASAM S.A., last are included in the PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

- ☐ a copy of the payment order for the presentation file;
- ☐ identity card (or passport for foreign citizens);
- ☐ certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation i.e. 1,500,277 thousand ROL or 187,845 USD as follows: Romanian citizens or legal entities may pay cash to the State Ownership Fund to account no. 2511000000242300008 in ROL at the Romanian Bank for Development - Bucharest Branch (BRD-SMB); foreign citizens or legal entities may pay cash to the State Ownership Fund to account no. 2511000000242300008 in USD, at the Romanian Bank for Foreign Trade (BANCOEX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 180 days.

Only bidders that prove they acquire the Presentation File may submit their PURCHASING OFFER.

Bidders should submit the PURCHASING OFFER, respectively the Business Plan and the documents stipulated in the Annex 1 of the Government Decision no. 55/1998, article 27, published in the Official Gazette no. 69/12.02.1998 to the State Ownership Fund, Offers Division at the above address, in a sealed envelope, prior to 9th of November, 1998, 12 hrs. local time (from deadline for submission). The opening of the envelopes will be done in the same day at 14th hrs. at S.O.F.'s headquarters.

BRITAIN

NORTHERN IRELAND HOUSE SPEAKER SAYS HE IS OPTIMISTIC ABOUT IMPLEMENTATION OF PEACE AGREEMENT

Gingrich calls for end to 'posturing'

By John Murray Brown
in Dublin

Newt Gingrich, speaker of the US House of Representatives, yesterday urged Northern Ireland politicians to abandon their "posturing and appealing to the extreme elements" and to implement the peace agreement reached in April.

He was speaking in Belfast, the capital of Northern Ireland, on the first day of a three-day visit to the region with seven members of Congress. He has already visited

the Republic of Ireland. In an apparent reference to demands by pro-British unionists for "decommissioning" of Irish Republican Army weapons, he said: "Our message is very clear. The agreement is clear. It needs to be implemented." The agreement says only that parties should "use their influence" to achieve decommissioning within a two-year time frame.

It would take "a lot of arguing, a lot of talking and a lot of posturing", Mr Ging-

rich said. "That's the nature of a free society, but I do think that steps have been taken to move in the right direction and I think I'm very cautiously optimistic."

While the timing of the trip meant many of the leading local politicians, including Gerry Adams the Sinn Féin president, are away on holiday, Mr Gingrich's visit is further evidence of the support among US politicians for the April accord setting up a power sharing assembly and accountable institutions linking North-

ern Ireland with the Irish Republic.

Yesterday he met Mitchell McLaughlin, chairman of Sinn Féin, the political wing of the IRA, and Billy Hutchinson, of the "loyalist" Progressive Unionists, the political wing of the banned Ulster Volunteer Force.

The Speaker is due to hold talks with Dermot Nesbitt from the Ulster Unionists and separately with Nigel Dodds, of the hardline Democratic Unionists, today.

Unionist politicians - and opposition leaders in the

Republic - have this week stepped up calls on Sinn Féin to declare the IRA's war over. But Mr McLaughlin said he had used yesterday's meeting to "impress upon the American delegation that while we have an agreement in place we have not yet created a political settlement".

Mr Gingrich was anxious to avoid controversy and sidestepped questions about whether his trip was connected with his mooted bid to stand as a presidential candidate.

It was unclear yesterday whether the Rev Ian Paisley, leader of the Democratic Unionists, would be in Northern Ireland for today's meeting. Mr Paisley has boycotted other visits by US political figures, all of whom he believes are promoting a pro-Sinn Féin agenda.

Northern Ireland police confirmed yesterday that an explosion last week near the border with the Republic had been caused by a bomb. Security sources believe republican dissidents may have been testing the device.

Electoral reform agenda may avoid radical prescription

The prime minister's office is assenting to a diluted form of proportional representation. Liam Halligan reports

It is perhaps no surprise that the governing Labour party's policy document on proportional representation was leaked in the quiet month of August, when most MPs are away from London.

The decision of the party's ruling National Executive Committee to reject voting systems "geared towards pure proportionality" might appear vague. But it represents a significant move in the behind-the-scenes negotiations on electoral reform for the British parliament.

It emerged over the weekend that the NEC's submission, headed by Lord Jenkins, rejects many of the criticisms of the status quo. Lord Jenkins, better known as Roy Jenkins, is a former Labour cabinet minister and past president of the European Commission. He is now a senior figure in the pro-European Liberal Democrat party.

His commission is expected by late October to propose an alternative to the existing first-past-the-post system for elections, in which seats in the House of Commons are won by the candidates with the biggest number of votes - even if they fail to win a majority of votes cast.

The NEC document, completed two weeks ago, reminds those campaigning for change that much of the Labour party opposes it. Tony Blair, the prime minister, could face a difficult choice when Lord Jenkins, a

mentor of Mr Blair, delivers his verdict. The government has pledged to hold a referendum pitching first-past-the-post against an alternative but it is not bound by Lord Jenkins' recommendation.

The NEC has no power over Mr Blair. But its report, cleared by the prime minister's office, puts pressure on Lord Jenkins to avoid radical variants of PR such as the single transferable vote, under which MPs are chosen in multi-member constituencies. This is one reason why it was slipped out during the summer.

The anti-change tone is embarrassing because it highlights the cabinet split on PR. Some senior figures, such as Robin Cook, the foreign secretary, feel the existing system is undemocratic.

Tony Blair is keen to keep the pro-European Liberal Democrats engaged in 'constructive' opposition

and incompatible with a modern constitution. Others, such as John Prescott, the deputy prime minister, are vehemently opposed to change, arguing against anything which breaks the traditional relationship between MPs and single-member constituencies.

But the main reason the NEC report could cause shock waves is that it will anger the many Liberal



Jack Straw, home secretary (left), opposes change in the electoral system while Robin Cook, foreign secretary (right), is seen to offer advice to the government

Democrats who are nervous about their party's continued convergence with Labour - personified by the close relationship between Mr Blair and Paddy Ashdown, Liberal Democrat leader.

Mr Blair is keen to keep the Liberal Democrats, the second-largest opposition

alternative vote system, where voters rank candidates in existing constituencies and preferences are reallocated until a majority winner emerges.

Most constitutional reformers say AV amounts only to a watered-down version of PR. They insist it produces outcomes in which the link between votes gained and seats won is even more tenuous than under first-past-the-post.

But AV may be enough to fulfil Labour's needs - to keep to its electoral reform pledge and to change the voting 'system enough' to undermine the Conservative party, which was in power for 18 years until ousted by Labour last year.

By arguing against "pure forms of PR" the NEC has signalled - with Downing Street's tacit consent - that radical reform is off the agenda.

Optimistic Liberal Democrats argue that Labour's commitment to electoral reform was demonstrated by

legislation this year enabling Britain to hold the 1999 elections to the European Parliament under PR.

But critics say Jack Straw, the home secretary and perhaps the government's most staunch opponent to change, insisted on a "closed list" PR variant - in which voters are limited to choosing parties rather than candidates - precisely to undermine PR in the eyes of the electorate.

Were Mr Blair to opt for AV, he would have to square his choice with Lord Jenkins, who has indicated privately he is likely to recommend something more radical.

But this could be solved by the rapid introduction of AV as a first step, possibly before the next House of Commons elections in 2001-02, given that the reform requires no constitutional changes in constituency boundaries. Promises of future reform may keep the Liberal Democrats, including Lord Jenkins, on board during a second Labour term.

Airline slots dispute divides ministers

By George Parker, Political Correspondent

John Prescott, deputy prime minister and chief transport minister, yesterday intervened unexpectedly in the dispute over the terms of the British Airways-American Airlines alliance.

Mr Prescott put himself on a potential collision course with Peter Mandelson, chief trade minister, when he said the two airlines should not profit from the disposal of 267 weekly landing slots at Heathrow and Gatwick airports, valued at around £500m (\$825m).

Mr Prescott agreed with Karel Van Miert, EU competition commissioner, that the airlines should surrender the slots to rival airlines without charge. "I have always been clear in my mind that the slots don't belong to BA - they belong to the community," he said on BBC Radio.

Mr Prescott's intervention was seen as a deliberate attempt to force the hand of Mr Mandelson, who has the final say on the alliance and will make his decision on September 4. Officials admitted it might have been better for the deputy prime minister to have made his views known privately as part of the consultation process.

One of the chief trade minister's allies said: "Mr Mandelson has a quasi-judicial role in this issue, so the views of colleagues are not an issue."

Mr Mandelson last week published a report into the alliance by the Office of Fair Trading, the UK's competition watchdog, which concluded the airlines should be allowed to sell the slots.

Some trade department officials said some airlines buy and sell them already, suggesting that Mr Mandelson was inclined to accept the OFT view. The department stressed that no decision had been taken.

Mr Prescott yesterday said he had a right to speak on the issue as the minister with responsibility for the aviation industry. But his intervention, less than 24 hours after the Mr Mandelson left for his summer holiday, was reminiscent of the simmering feud between the two last summer. They were both left to "mind the shop" last year while Mr Blair was in Tuscany, but they both ended up squabbling over who was really in charge.

See Editorial Comment

NEWS DIGEST

EXECUTIVES' REWARDS

Concern over 18% pay rises in privatised utilities

Stephen Byers, the chief secretary to the Treasury, yesterday said executive pay in the privatised utilities had jumped by 18 per cent over the last year. He based his comments on a survey in *Utility Week* magazine. "People must recognise that today's excessive pay increase could be tomorrow's interest rate rise or mortgage increase," Mr Byers said. "That is why the government warned that it would consider taking action to increase shareholder control over directors' pay unless there is a more positive approach by all companies."

The survey in the magazine showed a 15 per cent rise across the utility sector. "The figures also show some individual chief executives receiving pay increases of over 40 per cent," the Treasury said. "Where performance has not been outstanding, it should not be rewarded," Mr Byers added. David Wighton, London

CHANNEL FREIGHT LINK

Railtrack raises bid for aid

Railtrack, the privatised owner of most of the nation's rail infrastructure, is increasing its bid for government subsidies to help build a rail freight link between Scotland and the Channel tunnel between England and France. The company believes it will need more than the £150m (\$247.5m) mooted to complete the project. But it is confident that John Prescott, deputy prime minister and chief transport minister, will find the money to help achieve his goal of shifting freight from road to rail. Government auditors completed a three-month scrutiny of the project last week and will be discussing their findings with Mr Prescott over the coming weeks. Railtrack wants to start work on the link soon so it coincides with the upgrade of the west coast main line from London to the Scottish city of Glasgow. George Parker, London

TRAIN TRAVEL

Vandalism 'endangering life'

Increasing vandalism on the railways means it is only a matter of time before it causes a fatal accident, according to Frank Davies, chairman of the Health and Safety Commission. Mr Davies, commenting yesterday on railway safety statistics for the year to April, said they showed a "very worrying" increase in vandalism. "Last year we were appalled to find 51 per cent of all train accidents had been caused by vandals," he said. "This year I am horrified to see that the proportion has increased to 61 per cent. This has led to a rise in the number of train accidents from 1,753 to 1,884." Andrew Bolger, London

ENVIRONMENTAL IMPACT ASSESSMENTS

'Wake-up call' to companies

Michael Meacher, the environment minister, has written to the chairman of 120 of the UK's biggest companies exhorting them to reduce their impact on the environment. The letters are designed as a "wake-up call" for companies, particularly in the service sector, that tend to underestimate their impact on the environment. None of the companies, all among the UK's biggest 350, comments on their environmental performance. Mr Meacher invites them to "engage seriously" with environmental issues. They should discuss their environmental strategy at their next board meeting, declare a policy and publicly report on its progress. The assumption of service companies that their business has little impact on the environment is incorrect, he says. All businesses generate waste and consume fuel. Vanessa Houlder, London

FOOD SAFETY

Inquiry ordered into milk

YOU NEED TO LOSE WEIGHT. HERE'S A LIST OF RECENT FOOD SCARES WHICH MAY HELP



Nick Brown, the agriculture minister, has ordered an inquiry into the safety of milk, amid fears that some dangerous organisms may be able to survive pasteurisation. Provisional results from a small number of tests have shown that an organism linked to Crohn's disease, an infection of the intestine in humans, can survive the heat treatment of milk. Research had suggested the organism was killed by pasteurisation. Despite the findings, the government's health department said there was no need to change dietary habits. The cause of the disease, a bacterium called *Campylobacter*, is the cause of the disease in cattle, and one of several factors suggested as a cause of Crohn's disease. Jeff Rooker, the food safety minister, said pasteurised milk was safe, but said the government was making "doubly sure" with a survey into the possible link between bacteria in milk and Crohn's disease. George Parker, London

THE ECONOMY CONFEDERATION OF BRITISH INDUSTRY REPEATS CALL FOR INTEREST RATE CUTS

Employers say they are in 'recession zone'

By Richard Adams, Economics Staff

The slowdown in manufacturing has spread across the UK to a degree last seen in the recession of the early 1990s, the Confederation of British Industry, the biggest employers' lobby, said yesterday.

But CBI analysts contrasted the likely effects of the current slowdown on the economy as a whole with the depth of the recession in 1991-92.

"We are in the recession zone, but are likely to have a

couple of quarters of little or no growth, rather than five or six quarters of decline as in the early 1990s," said Sudhir Junankar, the CBI's associate-director of economic analysis.

Mr Junankar repeated the CBI's call for the Bank of England, the UK central bank, to cut interest rates, saying the monetary policy committee needed to be "ahead of the curve" in cutting rates as well as raising them.

The CBI's figures were a regional breakdown of its earlier industrial trends sur-

vey, published last week. The detailed figures show that manufacturing orders are in decline in each region.

Employers in the south-west of England have suffered the biggest fall in orders in the last four months. A negative balance of 47 per cent - the difference between those with falling orders compared to those with higher orders - was recorded in the region. The UK average was a negative balance of 17 per cent.

Orders in the north-west, Wales, Scotland, northern England and the West Mid-

lands were also very strongly negative. As a result, optimism for the next four months is particularly weak in those regions.

The number of workers employed in manufacturing fell in every region of Britain except eastern England.

In the prosperous south-east, total orders have fallen for the first time in five years, "suggesting that falling demand is now spreading into domestic markets", the CBI said.

Neil Blake, research director of Business Strategies - which conducted the survey

with the CBI - said many manufacturers were suffering from weak domestic as well as export orders.

The data also showed that the economic turmoil in Asia was beginning to make a serious impact on exporters in some regions. A growing number of manufacturers in the south-west, the south-east, and the north-west all noted "political and economic conditions abroad" as likely to limit export orders.

See BOC Job Losses in Companies & Markets

See Editorial Comment

PROFESSIONS LAW FIRMS, HEADHUNTERS AND ARCHITECTS SEEK TO BUILD BRANDS SO DISTINCTIVE THAT HARD-PRESSED COMPANIES WILL PAY EXTRA FOR THEIR SERVICES

Accountants consider selling themselves like cans of beans

By Jim Kelly in London

Can professional services really be sold like baked beans? Ernst & Young, one of the UK's Big Five accountancy firms, intends to spend \$100m next year building a global brand with the help of an advertising agency whose clients include Coca-Cola, Mars and General Motors.

The statutory audit is already seen as a commodity by many of the companies forced to buy it. The aim of professional firms is to build a brand so distinctive that hard-pressed companies will pay extra for it.

"In the past the big accountancy firms were made up of federations which shared a letterhead and a culture. Now they want to be like Marks and Spencer," says Robert Jones, a professional firms branding expert with Wolff Olins, in London.

Ernst & Young - and

DMB & B, its advertising agency - is not alone in thinking it can build a global brand. Andersen Consulting, the management and IT consultancy, announced this year that it was spending \$100m on brand building - including its own signature tune. Deloitte Touch Tomatsu has launched a negative campaign against its rivals. Pricewaterhouse Coopers, the new giant firm, is considering a big advertising blitz. Formation of the new firm has reduced the Big Six to a Big Five.

Other professional firms are also showing interest: law firms, investment banks, consulting engineers, architects and headhunters. But at the moment it seems only the accountants are prepared to make the necessary investment, prompted by consolidation in the sector and globalising clients.

More than 70 per cent of the Fortune 500 companies

we talked to in a recent survey said branding is increasingly important in helping them to choose where to get a service," said Mr Jones. "They want to be able to tell who is good at what. They increasingly realise that nobody is good at everything."

The problem for the firms

is that they do not sell baked beans but a diverse set of sophisticated services. David Maister, the guru of the professional sector, believes there is an inherent barrier to creating a brand premium in a professional firm.

He argues that people pay a premium for Campbell's soup because it delivers

what it promises more than 99 times out of 100. If that reliability drops to 70 per cent the brand value simply evaporates. "It's 99 per cent or it's nothing. The firms have a long way to go to get brand premium because they do not have the internal controls to deliver every time."

Instilling global partner-

ships with the kind of disciplines that underpin a brand is the challenge facing the managers of the Big Five. The old boast that they provide a "seamless global service" is viewed with suspicion by many clients who want solid evidence and not platitudes.

Three obstacles lie in the

way. National partnerships value their ethos, which promotes individuality over "corporate" discipline. The constraints of regulation and culture mean it is difficult to get national partnerships to work smoothly under one set of values. And finally the diversity of the "one-stop shop" model - offering busi-

nesses everything they want under one roof - makes specific branding impossible.

"The ones who succeed are the ones who will take a risk," says Mr Jones. "They need to get across a complex and sophisticated message. You just can't have a slogan and nothing else."

In the long run, Mr Jones believes, big professional firms can be galvanised to promote a single brand. "You can take 100,000 people and put them in a stadium and get them to feel like one crowd - it is possible."

Mr Jones points out that the drift towards more "corporate" management structures may help in brand building. He notes that firms that have strong cultures often have a high ratio of staff per partner, allowing the imposition of behavioural patterns downwards. Both Arthur Andersen and Andersen Consulting are good examples.

Top legal advisers in UK public takeovers, Jan-Jan 1998

Firm	No of deals	Value £m
Linklaters	15	15,990
Slaughter and May	26	15,737
Freshfields	16	14,887
Clifford Chance	16	9,983
Norton Rose	16	8,522
Skadden Arps Slate Meagher & Fiom	4	6,494
Herbert Smith	14	5,703
Lovell White Durrant	9	5,339
Allen & Overy	5	3,290
Staphenson Harwood	3	1,098

Ranked by value of transactions based on completed and failed offers for UK public companies. Source: Acquisitions Monthly

US law firm joins City of London's takeover top 10

Skadden Arps Slate Meagher & Fiom is the only US law firm in the league table of legal advisers on UK public takeovers in the first six months of 1998, despite the influence of the US investment banks in recent UK takeovers, Robert Fice writes.

Three leading City law firms continue to dominate the league, produced by the trade magazine Acquisitions Monthly. Linklaters, Slaughter and May, and

Freshfields have dominated the legal advice on UK public takeovers for five years. Slaughter and May is the most consistent performer, having topped the league tables in 1993, 1994 and 1997. Linklaters emerged as the leading legal adviser in the first half of 1998, having advised on 15 deals with a combined value of £15.9bn (\$26.2bn). The firm was involved in the two biggest deals of the first six months, acting for

Commercial Union in its £5.8bn merger with General Accident and for PacificCorp on its failed £4.3bn bid for Energy Group, the UK's biggest electricity supplier. Despite the transatlantic nature of the EG bid - PacificCorp's rival was Texas Utilities, which won - Skadden was the only US firm in the top 10. It was also involved in Candiant's £201m acquisition of National Parking and was placed sixth in the league.

THEATRE IN ONTARIO

Classic acting in modern drama

The Stratford and Shaw festivals provide a kind of Canadian super-rep company, writes David Murray

The sumptuous Stratford and Shaw Festivals co-exist happily in Ontario. Many an actor plays a season or two (or four or five) at the one, before proceeding west to Stratford or east to Niagara-on-the-Lake and often back again. The faithful who visit both festivals are thus watching a kind of super-rep company, with the attendant pleasure of seeing familiar spirits constantly inhabiting new persons.

Yet for all that, the Shaw festival feels different from Stratford's: more focused, more of a piece. If the difference isn't in the actors, neither is it a matter of repertoire: though Niagara is confined to plays produced (anywhere) during G.B. Shaw's lifetime, those are as varied as what Stratford digs up.

One clue is that Christopher Newton has been running the Shaw brilliantly for 19 of its 37 years, whereas Richard Monette has guided the older festival for a mere five. Each directs only a couple of plays, but Monette lets his other directors chance their arms rather freely, where I suspect that Newton keeps a sharper senior eye on what his hired hands are doing.

More pertinently, the Shaw festival wants actors who can play Shaw, who can be persuasively articulate. That would be an asset in Shakespeare, too - but at Stratford, Shakespeare keeps only one foot on centre-stage, and good verse-speaking is not what their popular "modern classics" require. The older generation of Canadian and British actors do it in style, some of the younger ones are in dire need of the "Classical Theatre" schooling that Stratford is about to inaugurate.

Stratford's modern plays this year range from excellent to competent to rather dim. *Waiting for Godot*, revived in Brian Bedford's 1996 staging on Ming Cho Lee's stark set, lets Tom McCamus and Stephen O'Connell sport their third double-act of the season, as Beckett's Didi and Gogo. There is a

strong vaudeville element - bursts of revue-routine, sound effects like silent-film accompaniments; the play still exercises all its discomfiting fascinations, with good jokes.

I thought O'Connell played the first act too much on one note of sullen rancour, but he sprang to life in the second. The Pozzo and Lucky (James Blenkins and Tim MacDonald) were rather tame, not quite the alarming cartoons that they ought to be. *Waiting for Godot* was still a wrenching experience: the more so, perhaps, because of Bedford's occasional flat reductions into blank comedy, which suggested an infinitely bleak void behind the action.

Of the other "modern classics", William Gibson's *The Miracle Worker* is a newly crafted piece, though it had us all dabbing our eyes when young Helen Keller discovers her first word. She went on to discover a lot of other words with implausible alacrity, probably we were expected to keep crying, but we didn't. As Helen, blind and deaf, young Trish Lindstrom was nicely convulsive, and Cynthia Dale sparkled as her plucky young Irish teacher.

Robert Bolt's *A Man for All Seasons*, about Sir Thomas More's trials under Henry VIII, belongs to a superior category of drama: not quite Shakespeare, but alert to a certain human condition - embattled honesty, tending to survive, ultimate resignation. Douglas Rain infused More with sweet, luminous decency, downplaying More's (and Bolt's) pedantic relish for the legal casuistry that might have saved his skin.

The team of supporting actors was sound. Casting the Duke of Norfolk, however, as a black actor with Caribbean intonations (Roy Lewis, stonily effective) was a PC excess. When Stratford is otherwise so sedulous about appearances, including costume details and period hairstyles, what is the point of introducing somebody who is visibly, jarringly wrong in the context?



A strong vaudeville element: Stephen O'Connell and Tom McCamus in 'Waiting for Godot'

At the Tom Patterson Theatre, Chekhov's *The Cherry Orchard* had its moments, but none of them cohered. Diana Lobian's production was slow, soggy and shapeless, and used a tip American translation by John Murrell. Any mention of a serif or a peasant came out as "a country boy" - not the same thing at all.

Canadian classlessness is awkward to Chekhov. The status of Yasha and Dunyasha, the uppity servants, remained obscure; at the interval many of the audience were wondering who all those people were. Several actors seemed to belong to different plays. With a prim, actressy Ranyevskaya, a

dully charming brother Gaev and a surly Varya, the great moments in Acts 3 and 4 went for very little. In the crucial role of Lopakhin, James Blenkins' usual affable, laid-back performance was just inadequate.

The Night of the Iguana, Tennessee Williams' last Broadway success, deserved a revival, and in this same theatre Antoni Cimolino did it proud. Beautifully set and lit by Guido Tondino and Steven Hawkins, it was astutely sympathetic, more concerned with the real matter of the play (essentially autobiographical) than with its sleazy-glamorous surface.

Geordie Johnson played "Reverend"

Shannon, the ruined stud, with a nice blend of charisma and plum despair, complemented by Lally Cadeau's tough, slatternly hotel-keeper. But it is Hannah, the itinerant quick-sketch artist, who must bring everything into wise, temperate focus; and in the long third act Seana McKenna did that superbly - gently, quietly, with perfect intelligence. A radiant performance: like Rahn's Thomas More and Diane D'Aquila's Paulina in *The Winter's Tale*, worth going a long way to see.

'A Man for All Seasons' and 'Miracle Worker' are in repertory until November; the other plays close in mid-September.

Pussy-footing passion puts out fire of love

Andrew Clark is disappointed by the debut of two hot properties in Seattle's 'Tristan'

Wagnerian in search of an alternative to the sclerotic Bayreuth festival have been heading west this summer. Their destination is Seattle, a city with a burgeoning Wagner tradition. Over the past quarter of a century, the Seattle Opera has developed a strong reputation for performing *The Ring*. But before the company contemplates a new *Ring*, the first two instalments of which are due in 2000, it has pulled off a coup: the debuts of Jane Eaglen and Ben Heppner in *Tristan und Isolde*.

In a world short of beautiful Wagner voices, Eaglen and Heppner have become hot property. Afficionados have chartered their individual successes with mounting enthusiasm, and the chance to hear them together in the ultimate hymn to romantic love seemed heaven-sent. By securing Eaglen and Heppner, Seattle Opera's general director, stole a march on other major companies. Most of this month's 10 performances in the 3,000-seat Seattle Center Opera House are sold out.

Judging by first-night reactions, you would think Eaglen and Heppner were the long-awaited successors to Flagstad and Melchior, Nilsson and Vickers. In a country with a compelling need for stars, few seemed willing to ask the

obvious question: however impressively the new couple might sing *Tristan* and *Isolde*, could they act the parts? Unlike their illustrious predecessors, Eaglen and Heppner gave not so much as a hint of psychological identification with their roles, nor a trace of emotional abandon - which any true interpreter must convey. These may be early days for both singers, but the signs are not encouraging.

What is required is not some radical transformation of acting style: with singers of such ample gifts, that is probably asking too much. No, the only prerequisites are a sense that, in the Act 1 Narration and Curse, the interpreter of *Isolde* is using words and vocal lines to suggest the battle taking place in her heart; that the Act 2 love-duet represents a union transcending worldly pleasure; in Act 3, that *Tristan* has reached the limit of what is bearable in life.

Eaglen and Heppner did not seem remotely concerned with these issues; there was the kind of pussy-footing passion that flourishes in a recording studio. Both were supremely audible and, thanks to Armin Jordan's light-footed conducting, never under strain. But while we luxuriated in the bel canto sweetness of the music, we remained at one remove from the drama.

As a feat of vocalism, Eaglen's performance is worth studying. She may have none of Flagstad's matronly tone,



In stand-and-deliver mode: Ben Heppner and Jane Eaglen as Tristan and Isolde

and little of Nilsson's steel, but she has qualities of her own: a pure and crystalline timbre, a majestic top, a refusal to linger at climaxes. Everything is sung legato. She may look hefty, but she does not sing hefty. There was a confidential intimacy in the Narration, a clarion control in the anticipatory heat of Act 2, an unflinching evenness in the *Liedes*. She sounded so fresh at the end, she could probably have done a repeat performance there and then.

Unlike Eaglen, who did little but stand up and sit down, Heppner at least proved nimble on his feet, and made an attempt, albeit modest, to lend credibility to *Tristan*'s Act 3 ravings -

without the bloody bandages that usually decorate this scene. He was equally the master of legato; in fact, his was an extremely intelligent vocalisation, with a lyrical timbre not unlike the young Siegfried Jerusalem. But he lacked the burning heart. This *Tristan* sounded deferential, faceless, like the ideal civil servant.

No one is in danger of getting carried away in this *Tristan*, and the absence of a nerve-centre in Francesca Zambello's staging is largely to blame. Faced with two halfhearted singers, she evidently could not decide whether to portray the action as naturalistic or transcendental, real or mythical. The result is cold, controlled, occasionally comi-

cal. The protagonists stand and deliver, hand in hand, while the fire of love rears its head as a side-show. The drinking of the potion looks like a tea-break: "O sink hernieder" is a cramped cuddle on a couch, and even when *Tristan* does kiss *Isolde*, he does so on the hand or the forehead.

These are not the only curiosities. Brangäne, not *Isolde*, extinguishes the light in Act 2, contradicting the letter and spirit of the text. And at the final curtain the comatose *Tristan* puts his arm round *Isolde*; with a sign of life like that, she should be jumping for joy instead of committing herself to a "love-death". I'm not suggesting every *Tristan* should be an expressionist outpouring: the music tells us all we need to hear. But unless the singers convey, however inwardly, that longing for "eternal oblivion", the whole exercise is still-born.

Yet there is much to admire in the way Zambello's regular designer, Alison Chitty, has framed and focused the action within the sprawling width of the Seattle proscenium. I liked the rainbow-coloured postmodern sets more than the jumble of costume styles. And everything is superbly lit by Mimi Jordan Sherin.

The supporting cast go some way to suggesting what this *Tristan* could have been. Peter Rose's Marke - youthful but dignified, and entirely free of mannerism - pours out his lines like a *Lieder* singer. Greer Grimsley is the commanding Kurwenal, Michelle de Young a promising Brangäne. With a conductor as experienced as Jordan, it is no surprise to encounter a performance as unerringly paced and textured as this. But like the staging, it is the opposite of explosive. That's why this *Tristan* is such a damp squib.

Richard Fairman

INTERNATIONAL

Arts Guide

GLYNDEBOURNE

GLYNDEBOURNE Festival Opera
Tel: 44-1273-818 000
● Capriccio: by R. Strauss. Revival conducted by Andrew Davis and directed by John Cox. The Countess is sung by Felicity Lott. With the London Philharmonic Orchestra; Aug 14, 17.
● Le Comte Ory: by Rossini. Revival conducted by Yves Abel and directed by Jérôme Savary, with the London Philharmonic Orchestra; Aug 12, 15, 18.
● Simon Boccanegra: by Verdi. New production conducted by Peter Hall. With the London Philharmonic Orchestra. The title role is sung by Elena Prokina; Aug 13, 16.

LONDON

CONCERTS
BBC Proms, Royal Albert Hall
Tel: 44-171-589 8212
● BBC Symphony Orchestra conducted by Andrew Davis in works by Ravel and Mozart; and

Payne's elaboration of the sketches for Elgar's Third Symphony; Aug 13

● Choral Day: afternoon events include the New College Choir conducted by Edward Higginbottom at 5.30, and the Huddersfield Choral Society conducted by Martyn Brabbins at 6.15; Aug 15
● Cammina Sursum: by Orff. Terry Edwards conducts an assembled choir of 1,000 voices as the finale of the Choral Day; Aug 15

● City of Birmingham Symphony Orchestra and Chorus: conducted by Simon Rattle in works by Britten and Beethoven. With soloists including soprano Rosa Mannion, tenor Philip Langridge and bass Willard White; Aug 14
● Orchestra of the Age of Enlightenment: conducted by Heinrich Schiff in works by Haydn, Gluck and Beethoven. With baritone Thomas Allen; Aug 12

Royal Festival Hall
Tel: 44-171-960 4242
Kodo Drummers: return visit by the 14-strong Japanese troupe; Aug 12, 13, 14, 15, 16

EXHIBITIONS
Barbican Art Gallery
Tel: 44-171-638 8891
The Warhol Look/Glamour Style
Fashion: includes screen prints, films, reconstructed window displays, photographs, illustrations and clothing; to Aug 18

Royal Academy of Arts

Tel: 44-171-300 8000
Summer Exhibition: held every year since the Academy's foundation in 1768, the world's largest open exhibition displays work by established painters and sculptors alongside that of younger and less well known artists; to Aug 16

NEW YORK

CONCERTS
Avery Fisher Hall, Lincoln Center
Tel: 212-675 9030
www.lincolncenter.org
● Canadian Brass: programme includes works by Bach, Mozart and Elgar; Aug 13
● Mostly Mozart Festival Orchestra: conducted by Ivor Bolton in works by Mozart. With violin soloist Christian Tetzlaff and piano soloist Louis Lortie; Aug 12
● Mostly Mozart Festival Orchestra: conducted by Carlos Kalmar in works by Mozart, Rossini and Schubert. With piano soloist Alexei Lubimov and clarinet soloist Richard Stoltzman; Aug 14, 15

PARIS

EXHIBITIONS
Centre Georges Pompidou
Tel: 33-1-4778 1275
www.cncg-pg.fr
Max Ernst: Sculptures, maquettes et paysages. Around 100 sculptures and paintings by the German-born artist (1891-1976), who lived and worked in Paris and the US. Associated with Dada and the Surrealists, Ernst

broke away from them to develop his own style; to Aug 17, then touring

SALZBURG

OPERA
Salzburg Festival
Tel: 43-662-844501
● Aufstieg und Fall der Stadt Mahagonny: by Weill. Conducted by Dennis Russell Davies in a staging by Peter Zadek, with sets by Richard Peduzzi. Cast includes Dame Gwyneth Jones and Wilbur Pauley. With the Vienna Radio Symphony Orchestra; Grosses Festspielhaus; Aug 12, 17
● Don Carlo: by Verdi. New staging by Herbert Wernicke, with the Vienna Philharmonic and Opera conducted by Lorin Maazel. Cast includes Samuel Ramey; Grosses Festspielhaus; Aug 13, 16, 18
● Le Nozze de Figaro: by Mozart. Conducted by Sir Charles Mackerras in a revival of Luc Bondy's staging, directed by Joël Lauwers. With the Vienna Philharmonic and Opera. Cast includes Dwayne Croft and Barbara Frittolli; Kleines Festspielhaus; Aug 15, 17

THEATRE

Salzburg Festival
Tel: 43-662-844501
● Soort: by Hal Hartley, with music by Hal Hartley and Jim Coleman, and sets and costumes by Steve Rosenzweig. Co-production with deSingel, Antwerp; Perner Inset; Aug 12, 13, 14
● Danton's Death: by Büchner.

New, co-production with the Berliner Ensemble, directed and designed by Robert Wilson, with costumes by Frida Parmeggiani; Landestheater; Aug 12, 15, 17, 18

● Trolus and Cressida: by Shakespeare. New, co-production with Theater Basel, directed by Stefan Bachmann; Lehrbühne; Aug 13, 14, 15, 16, 18

SANTA FE

OPERA
Santa Fe Opera
Tel: 1-505-966 5900
www.santafefestival.org
● A Dream Play: American premiere of Ingvar Lidholm's opera based on Strindberg's play. The director is Colin Graham; Aug 14
● Beatrice and Benedict: by Berlioz. New production directed by Tim Albery and designed by Jennifer Tipton. Susan Graham will sing the role of Beatrice, with Elizabeth Futral as Hero. The conductor is Edo de Waart; Aug 13
● The Magic Flute: by Mozart. New production by Jonathan Miller, with sets by Roni Toran and costumes by Judy Levin. Cast includes Sheri Greenwald; Aug 15, 18

SCHLESWIG-HOLSTEIN

CONCERTS
Schleswig-Holstein Music Festival
Tel: 49-431-567 080

● Anne-Sophie Mutter: recital of Beethoven violin sonatas; Kiel, Schloss (Aug 14), Flensburg, Deutsches Haus (Aug 15) and Lübeck, Musik- und Kongresshalle (Aug 16)
● Philharmonie der Nationen: conducted by Joshua Franz in works by Brahms; Sylt, Westerland, Halle 401 auf dem Flugplatz (Aug 12) and Lüneburg, Marktplatz, Open Air (Aug 14)

SEATTLE

OPERA
Seattle Opera
Tel: 1-206-359 7676
www.seattleopera.org
● Tristan und Isolde: by Wagner. New production by Francesca Zambello, conducted by Armin Jordan. The title roles are sung by Jane Eaglen and Ben Heppner; Aug 13, 18

TOKYO

CONCERTS
Suntory Hall
Tel: 81-3-3584 9999
● Andreas Rothkopf: recital by the organist of works by Bach; Aug 14
● Yomiuri Nippon Symphony Orchestra: conducted by Yuho Toyama in works by Schubert and Beethoven; Aug 17

EXHIBITION

Metropolitan Art Museum
Tel: 813-3823 6921
The Carmen Thyssen-Bornemisza Collection: touring show of 94 paintings. Highlights include 19th century Spanish works and works by American painters. Also

MUSIC THE PROMS

Protest falls on deaf ears

Who said nobody cares about modern music? Somebody cared a lot about the late night Prom on Monday - so much that they decided to disrupt it with a demonstration. A few minutes into the concert a portable alarm was let off in a second tier box and the stalls were showered with leaflets from above.

The most entertaining aspect of all this was watching the expression of panic on the face of the BBC announcer, as she wondered what to tell the mystified audience who were listening to the event at home on the radio. The performers carried on, their concentration apparently undisturbed. Simon Rattle and the Birmingham Contemporary Music Group are professionals who have a good record of putting the music first, despite what the author of the leaflets might want us to believe.

As soon as the performance of Knussen's brief *Coursing* was over, there was an ungainly dash for the leaflets that had fallen within reach. Sad to say, they were nothing but poison pen letters, directed at influential people in the classical new music business. It would seem that some lauded soul wanted to get a piece of their own played at the BBC Proms and had it rejected, probably for a very good reason if the written English style was anything to go by. If you want to create a splash, at least try to get the grammar right.

Having been so rudely interrupted the first time round, the performers gave us the Knussen again ("We rehearsed a long time on this", complained Rattle indignantly). Thomas Adès followed as conductor and piano soloist in his own *Concerto Conciso*, a BCMG commission from last year, which arguably tries to pack too much self-conscious novelty into its concise concerto form. Simon Rattle's *Litich*, first performed by the BCMG back in 1990, was more persuasive and displayed a sure touch at writing virtuosic music for a small group of expert musicians (splendid solo clarinet, in particular).

The main new piece on the programme was Colin Matthews's... through the glass, written in 1994 but here receiving its first London performance. As elsewhere in Matthews's music, the structure is sound, the intellect keen, the orchestral writing clear-headed, and in its latter stages the score begins to draw a cumulative strength of purpose from its material. The Mark-Anthony Turnage piece that followed, however, is something else. The music of *Kai*, composed in a mixture of sorrow and anger after the death of a young cellist, feels as though it simply had to be written and the urgency of its inspiration made it easily the most powerful of the pieces performed here. As at his premiere in 1990, Ulrich Heinen was the eloquent soloist.

There had been a first UK performance at the early evening concert as well. This was Sofia Gubaidulina's *And: the festivity at its height...*, a cello concerto in all but name, lasting just under half an hour. David Geringas and the BBC National Orchestra of Wales conducted by Tadaaki Otaka were the able performers, but there was little they could do to rescue this work from its self-imposed sentence of sterility.

The opening ideas, tapping rhythms in the percussion and glissandos in the strings, though none too promising, are batted back and forth between cellist and orchestra for far too long. Only after a big climax that sounded like a parody of the flying scene from Strauss's *Don Quixote* does the material gather itself into a sustained statement of some import, and by then it was too late. This was nothing like as impressive as Gubaidulina's composition *Viola Concerto*, which had a well-remembered success at the BBC Proms last year. Nobody staged a protest about that, though.

Richard Fairman

on display are recently acquired works by Delaunay and Braque; to Oct 4

VERONA

DANCE
Teatro Romano
Tel: 39-045-500 5151
www.arena.it
Romeo and Juliet: by Prokofiev. Robert North's choreography, created in 1950, is presented here for the first time in a production designed by Andrew Storer. Romeo and Juliet are danced by Benito Marcelino and Mica Johansson; Aug 16, 18

OPERA

Arena di Verona
Tel: 39-045-500 5151
www.arena.it
● Tosca: by Puccini. New production by Giuliano Montaldo, with sets by Luciano Ricciotti. Cast includes Ruggero Raimondi and the conductor is Zubin Mehta; Aug 14
● Un Ballo in Maschera: by Verdi. New production by Giuliano Montaldo with sets by Luciano Ricciotti. Conducted by Daniel Oren; Aug 15

WASHINGTON

EXHIBITION
National Gallery of Art
Tel: 1-202-737 4215
www.nga.gov
Mark Rothko: major retrospective of the American abstract artist, including loans from Europe and Japan; to Aug 18, then touring

COMMENT & ANALYSIS



MARTIN WOLF

A bearable lightness

The rise of IT and the shift to services will determine who succeeds, how and where we work and how we are governed

The economic output of the US, measured in tons, is roughly the same as it was a century ago. But its real value is at least 20 times greater. As Americans have become richer, they have not consumed more commodities, but added more value to the commodities they consume.

As Alan Greenspan, chairman of the US Federal Reserve, pointed out in 1996, this growing lightness of gross domestic product is explained by the addition of a host of intangible attributes to physical commodities. The most important of all is knowledge. A modern Nintendo games machine contains more computing power than the main processor of the Apollo 13. I owe this delightful tilt of information to Frances Cairncross of The Economist. Hers was one of two fascinating books on the broad theme - the other being by Diane Coyle of The Independent - that I took with me on holiday. These two commentators do much to clarify the talk about the weightless economy and the death of geography.

The starting point must be the underlying economic changes. Here two things need to be distinguished: the first is the increasing importance of services; the second is a revolution in information technology (IT). Between 1980 and 1994, the share of services in US GDP rose from 58 per cent to 72 per cent and the share in employment from 58 to 73 per cent. One reason for the rising importance of services is the growing desire for such things as entertainment, travel, medical care, financial security and care of both young and old. Another is the relatively fast growth of

productivity in manufacturing itself. Demand for manufactures has failed to grow fast enough to offset the resulting decline in their relative prices.

An advanced economy in which intrinsically weightless services account for more than 60 per cent of GDP and employment could be with us within as little as two decades. Yet something potentially still more significant is happening: the exponential rise in the ability to manipulate and disseminate information. As the US Department of Commerce pointed out earlier this year, IT (that is, computing and communications) has generated more than a quarter of US real economic growth over recent years (see chart).

There is a well-known puzzle, however. As Robert Solow, the Nobel laureate economist of the Massachusetts Institute of Technology, has noted drily, "You can see computers everywhere but in the productivity statistics."

What is going on? Five explanations may be advanced:

● Investment in IT is not yet large enough to make

much of a difference.

● A great deal of the spending has been wasted, because nobody knows what to do with all that processing power.

● The importance of IT has been exaggerated.

● The technology is still too new to have brought about the expected transformation.

● We may be unable to measure the improvements in productivity that are occurring.

Of these, the last two seem to have most force. Measurement of improvements in quality are always difficult, but this is particularly so for services. Again, past technological revolutions took a couple of generations to have their full effects. A similar lag could occur now.

At this stage, it is unclear how big the impact will be. But what might it be? Here are at least a few pointers.

First, the tradability of output will be changed, unpredictably. A meal at a restaurant, a visit to a museum, a haircut, or the services of a nanny must be consumed where they are produced. But IT will make many services more tradeable than ever before. As Ms Cairncross points out, even electronic surveillance

might be conducted on the other side of the globe.

Second, the increased tradability of parts of services and the growing ability to transfer technology and monitor output across frontiers could transform labour markets through what Ms Coyle calls "virtual immigration" by electronic means. Wages of people with the same skills will then start to converge across frontiers, while wages of those with different skills will diverge inside them.

Third, there will be further increases in inequality between countries able and willing to exploit the new opportunities and those that are not. The former will liberalise provision of communications and computing infrastructure. But they will also already have an adequate supply of educated people.

Fourth, the historical border between manufacturing and services will progressively erode. Once upon a time, manufacturers made things, produced at a distance and used mass-production.

Today, most people engaged in statistically defined manufacturing do not make things; many services can be provided from a distance; and they can also be increasingly mass-produced.

Fifth, the marginal costs of some activities will fall to zero. Dissemination of an additional copy of a recording of a piece of music, of an article or of a piece of software will be close to costless. This then is a "winner-take-all" world.

The performances of the best singers will be available to everyone. So will the best pieces of software and the thoughts of the best pundits.

The value of the second best will be downgraded.

Sixth, large and stable corporate labour forces will become a thing of the past. This is partly because of the decline of employment in manufacturing. But it will also be because of the ability to monitor home workers, the flexibility demanded by service operations and the ease of shifting work around.

Seventh, the more weightless the growth, the less energy-intensive it will be. The transport of his consumes virtually no energy. That of people and goods is far more expensive.

Eighth, among the most important determinants of future patterns of living and working is how much people desire face-to-face contact. In a world where work may be performed anywhere, people may work apart, but have fun together. Alternatively, close proximity at work may continue to be an invaluable source of creativity.

Finally, there will be complex changes in relations between citizens and governments. The latter will find it easier to monitor the physical activity of people than their communication. Governments control territory, on which the movement of large objects, such as people, can be monitored. But transactions will become placeless and traceless, with possibly dramatic effects on taxation (and liberty).

In the end, the reality may prove far less exciting than enthusiasts suggest.

Personally, I rather doubt this. A world in which the manipulation and communication of information is cheap and difficult to monitor is likely to be different from - and far better than - any that humans have enjoyed before.

"The Death of Distance: How the Communications Revolution Will Change Our Lives," by Frances Cairncross, Boston, Mass: Harvard Business School Press, 1997; "The Weightless World: Strategies for Managing the Digital Economy," by Diane Coyle, Oxford, Capstone, 1997

"The Emerging Digital Economy," US Department of Commerce, <http://www.economic.gov>

Martin Wolf@FT.com

LETTERS TO THE EDITOR

Proposal to provide for successor to duty free regime is way forward

From Mr Manfred Körner.

Sir, The French government is giving serious consideration to the immediate abolition of the proposed abolition of intra-EU duty free from June 30, 1999 ("France considers duty free proposals", August 7). The French prime minister, Lionel Jospin, has pledged to avoid an abrupt application of the "abandonner le terrain" policy. Along with France, other member states recognise that "dual" abolition is against their political, economic, and social interests.

The exception, perhaps, is the Scandinavian countries. They might have to change their position, however. Swe-

den, Denmark and Finland are seeking a derogation of their import restrictions for goods they subject to high domestic taxes, such as tobacco and alcoholic beverages. To achieve this, they need the support of those countries fighting for an acceptable successor regime on duty free.

Mutual interest is the best bargaining ground. The Capet model (put forward by the Socialist deputy for the Nord-Pas-de-Calais, which stands to be worst affected) is only one option. An expert committee of the European Committee of the Regions (CoR) has just called for an extension of the existing

regime for five years. During that time all political, commercial and social interests affected should work out a successor regime.

While not prescribing a specific model, the CoR proposition lists all the political ingredients of winning majority support because all stakeholders concerned will be members of the consensus building process right from the beginning. Surely in a modern, democratic Europe this should be the way forward on an issue which cries out for an acceptable solution.

Manfred Körner, Genselkamp 40, D-22529 Hamburg, Germany

No evidence supplier workers mistreated

From Mr Tony Nash.

Sir, In your story "Wal-Mart attacked for supplier labour standards" (July 31) you state that factories with abhorrent labour conditions in China were investigated by the National Labour Committee, but you do not explicitly state that the factories are suppliers to Wal-Mart. These factories could be vendors to retailers in Japan, Germany, Britain,

US, or any other country (maybe even China).

The NLC has demanded that Wal-Mart release the names of its vendors, while it has no proof of misconduct or mistreatment of workers in the factories of Wal-Mart vendors. In the retail industry, the ability to find vendors and create a cost-competitive item of acceptable quality is a competitive advantage, as

is product design, development and costing for all other industry-leading companies.

Coca-Cola will not release the ingredients to its soft drink formula, so why should Wal-Mart release the names of its vendors?

Tony Nash, 120 via San Zenobi, 50129 Florence, Italy

Two currencies cannot maximise benefits

From Mr Walker Gray.

Sir, Jon Livesey, writing from California (Letters, August 10), would like to see not just one but two European single currencies - "the euro for the core, and the pound for the periphery" - orbiting each other, like binary stars, perhaps "indefinitely".

His premise, that the UK and the non-UK EU economies' business cycles tend "for good reasons" to be out of step with one another and

that this is "not necessarily a bad thing", is nevertheless open to question. The business ("economic") cycle is neither a welcome nor, being man-made and not endemic, necessarily a permanent feature of any economy. Nor, if there must be such a thing, are two "counter-cyclical" cycles better than one.

His premise, that the UK and the non-UK EU economies' business cycles tend "for good reasons" to be out of step with one another and

the longest expansions in its history.

No, two (or more) currencies circulating side by side within one purportedly single market can only be a makeshift, incapable of maximising the potential benefits to participants and non-participants alike.

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Peso of the north

Canada's dollar has declined to an all-time low. Its poor performance reflects structural weaknesses and bad economic management, says Edward Alden

For Canadians who thought their dollar had finally shaken its unwanted nickname, the "northern peso", this summer has been a sobering experience.

The currency, which closed at an all-time low of 65.39 US cents last week, has lost 5 per cent of its value in a slow but relentless decline over the past three months. So stubborn is the trend that aggressive buying of Canadian dollars by the central bank in the past few days has produced a rebound of less than half a cent.

A declining currency is nothing new for Canada. Since 1976, the last year a Canadian dollar was worth more than a US greenback, the currency has steadily lost ground.

When the Mexican peso collapsed in late 1994, the Canadian dollar fell to 70 US cents. Investors were wary of Canada's huge budget deficits and its political uncertainties. The Bank of Canada was forced to raise interest rates by 250 basis points in two months to stem the slide.

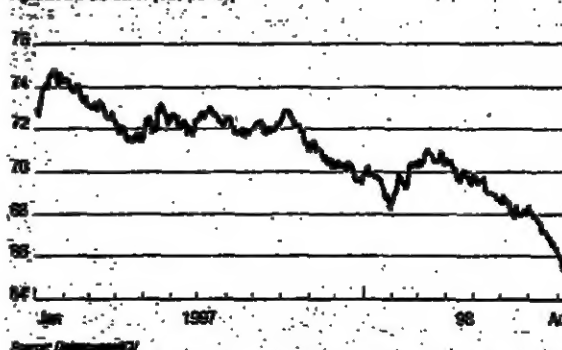
Since then, much has changed. Ottawa has turned a small surplus and total debt is shrinking as a percentage of gross domestic product. The political situation has also cleared. The possibility of Quebec separating from the rest of Canada, often blamed for the currency's weakness, now appears remote.

But one thing has stayed the same: gloom about the currency. Even though the economy is fairly strong - until recently economists were predicting growth of 3.2 per cent this year - the currency has fallen 10 per cent over the past year.

What lies behind this weakness, and why are the markets punishing the Canadian currency so severely? The answer is they believe Canada has not yet properly addressed many of its structural weaknesses and that it has fumbled its management of the economy.

The most obvious weakness is the country's persistent dependence on commodities, which account for nearly 40 per cent of merchandise export earnings. Other resource-dependent

Canadian dollar has ground against the US dollar (US\$ per C\$)



Source: International Monetary Fund

countries, such as Australia and New Zealand, have also seen their currencies hurt by the fall in commodity prices resulting from weaker Asian demand.

Tempting as it is to blame the currency's woes on weak commodity prices, this alone cannot explain its fall from grace. Australia and New Zealand rely much more on resource exports, especially to Asia which absorbs only 9 per cent of Canadian exports. Yet their currencies have not suffered any more than Canada's.

Besides, Canada has steadily diversified from commodity exports over the past three decades. This should have made it less vulnerable to price shocks.

A second, and more serious, weakness is lagging pro-

ductivity. The 1998 free trade agreement with the US was supposed to help Canadian businesses rationalise on a continental scale to meet competition from south of the border. But Canadian companies have not kept pace. In spite of an improvement in labour productivity last year, the gap between Canadian and US productivity levels has widened. Canadian manufacturers are, on average, about 25 per cent less efficient than their US counterparts, according to CIBC Wood Gundy, a Canadian brokerage.

His successor, Gordon Thiessen, has been criticised both for inconsistency and for what many say is a lack of market savvy. He raised interest rates sharply in 1996 only to drop them quickly again when the economy started to slow.

That situation has been compounded by inconsistent monetary policy. In the early 1990s, Canada suffered a punishing recession - its deepest since the 1930s - after John Crow, the then Bank of Canada governor, pushed the overnight lending rate to 14 per cent when inflation was running at 4.5 per cent.

The markets believe Canada has not addressed many of its structural weaknesses and that it has fumbled its management of the economy

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Last year, Mr Thiessen kept hinting strongly he would raise rates and then failed to do so until investors began dumping Canadian dollars. That forced his hand: rates had to be raised sharply to keep the dollar from falling still further.

Mr Thiessen appears to have made things worse this summer by saying he did not think an interest rate increase would be necessary. Until the change of policy at the end of last week, he also ruled out aggressive intervention to prop up the falling currency.

This inconsistency has left Canada's business cycle far less advanced and its growth less predictable than in the US. The economy grew strongly in 1994 but fell back in 1995 and 1996. Last year's 3.8 per cent growth was only the second truly robust year this decade.

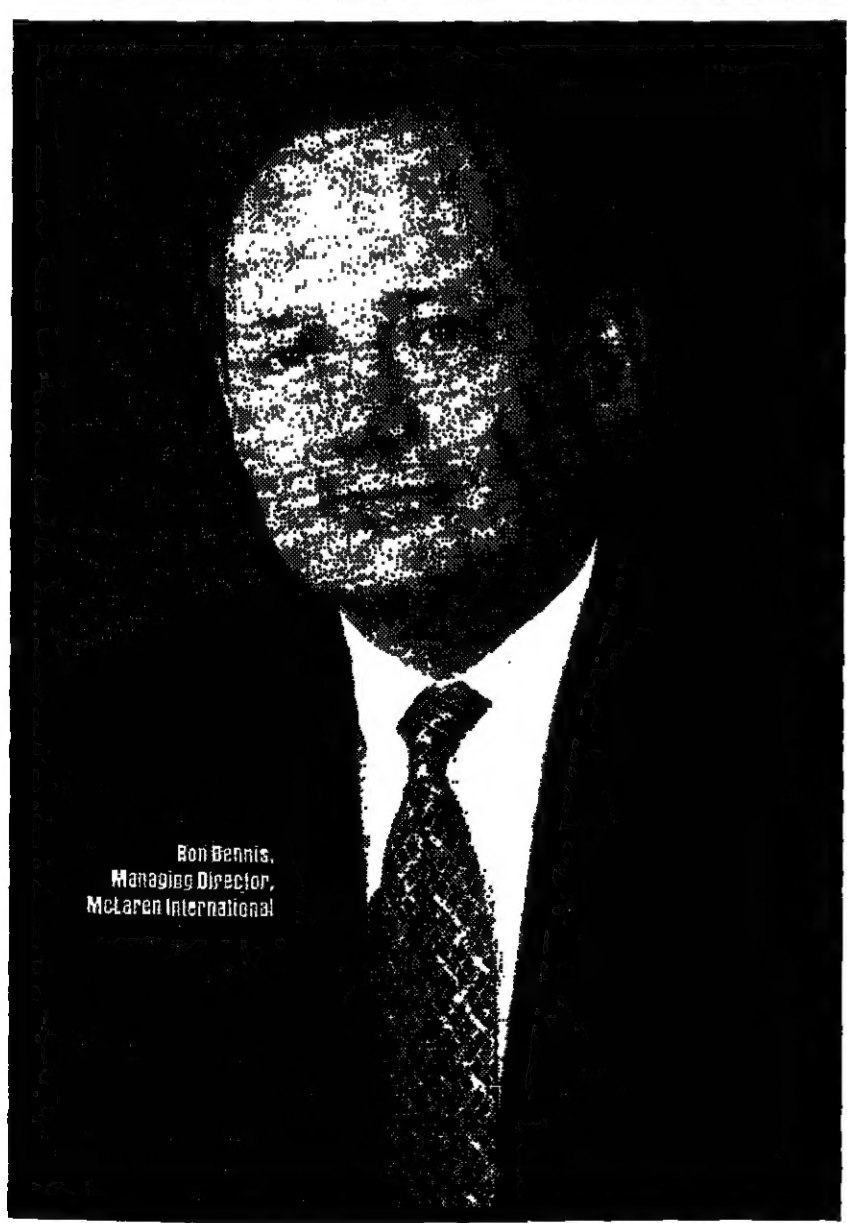
With the Asian crisis hitting more deeply than expected and growth slowing in the US, which accounts for more than 80 per cent of Canada's merchandise exports, the Canadian economy is starting to wane. Economic growth has been flat for the past two months and the unemployment rate is stuck at 8.4 per cent. Economists are downgrading their forecasts daily.

The Bank of Canada, which intervened for the fourth straight day yesterday, finally appears determined to halt the currency's slide. But the damage may already have been done.

Bond yields and mortgage rates have risen and most currency traders believe the central bank will have to raise its overnight rates to keep the dollar at more than 80 cents. The Canadian stock market has fallen harder and further than the US market as confidence in the currency fades. Moreover, recent surveys show consumer confidence falling along with the dollar. That threatens to undermine the strong domestic spending Canada needs to keep its economy growing.

All of this has been unsettling for Canadians who thought the worst was well behind them. Says Mark Mullins, chief economist at Midland Walwyn: "There's a sense of gloom setting in."

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Ron Dennis,
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FINANCIAL TIMES

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Wednesday August 12 1998

The birth of a giant

These are difficult times for oil companies. Politicians want people to curb consumption to preserve the environment. Financial turmoil in south-east Asia has knocked the bottom out of their fastest growing markets, while in Europe and the US an ageing population will become less keen on driving.

While demand for oil remains weak, the lingering effects of the steep price increases in the 1970s and impressive advances in technology have kept supply more buoyant than most people expected. More oil is progressively squeezed out of more hostile environments at ever lower costs.

Result: a depressed oil price now back at the end of the 1980s and strong pressure on profits. Most of the big oil companies have responded by drawing in their horns, cutting administration costs and hoping for better times.

The merger plans of BP and Amoco announced yesterday represent an altogether riskier strategy. The combined company, with a market capitalisation of \$100bn and reserves of some 15bn barrels of oil equivalent will jump straight into the top league along with Exxon and Royal Dutch/Shell. These groups will be about twice as big as their nearest rivals and therefore in a position to take higher risks in the battles for the next big tranche of reserves, whether in Iran, Russia or Kazakhstan. In the past size has mattered; and BP, the dominant partner in the new group, doubtless hopes that it will continue to mean higher profits.

In the short term, it should be able to achieve this by another round of cost-cutting, as the two managements are combined into one. The risk is that this difficult and painful task will cause BP Amoco to take its eye off the main chance. Still, BP has experience of swallowing large companies after completing the purchase of Standard Oil of Ohio and Britoil in 1987.

And it seems unlikely that the companies will be diverted by wide-ranging anti-trust investigations. Except perhaps in a few local markets, there is no need for the authorities to intervene. The new company will create more competition, not less, in the super-league, with 15 very large competitors at its heels.

For BP the move represents a decisive rediscovery of its roots as an independent international oil company. The British government stake, built up in 1914, was finally relinquished little more than a decade ago, as the group's meanderings into coal, copper, and nutrition were coming to an end. Since then it has successfully refocused its focus on oil exploration.

Yet it has failed to match the spectacular finds it made in Alaska in 1969 and the North Sea a year later. Now it will pack a much stronger financial punch. It must prove that it knows how to use it.

Slot market

Karel Van Miert, the European Union's competition commissioner, has tried to block the sale of British Airways and American Airlines landing slots. This restrictive approach typifies how the international airline market has come to be so distorted. Regulators should ensure safety and free competition. But markets work as well in the air as they do on the ground: plum landing spots should be left to supply and demand.

As a condition for EU approval of the proposed BA-American alliance, Mr Van Miert has demanded the airlines give up 267 weekly slots at London's Heathrow and Gatwick airports. The Office of Fair Trading, the UK competition watchdog, has broadly endorsed this requirement. But the OFT argues that the airlines should be permitted to sell these valuable rights, just as companies sell controversial assets in return for merger approval. Mr Van Miert refuses to countenance such a sale. But his tough line is shaky on both legal and economic grounds.

The Treaty of Rome is unclear on whether national governments or the Commission has the final say on airline alliances. The OFT clearly thinks that this is a matter for the UK authorities. Peter Mandelson, the new UK minister for trade and industry, will make his ruling next month. The economic case is more

transparent. Allocating precious slots through deals and negotiations is both murky and uneconomical. It invites just the sort of non-transparent lobbying that frustrates competition. To stamp this out, the EU will eventually be forced to open airline slots to trade.

Would this damage competition as the commissioner claims? It is true that companies which already control slots would make windfall gains. But this is hardly an insurmountable problem. A one-off windfall tax could be imposed reflecting the value of these property rights, starting with BA-American. John Prescott, the UK minister with responsibility for transport, yesterday pointed out that landing slots belong to communities rather than companies. A windfall tax would allow the community as a whole to benefit.

Mr Van Miert says that selling airline slots would raise barriers to new entry. But this is by no means inevitable. Neil Kinnock would certainly disagree. The transport commissioner has long advocated the sale of landing rights, precisely in order to promote competition. The existing system already favours incumbents, particularly national carriers. Under a traded system, airlines could gain a foothold in new markets. They would need only capital, rather than lobbying clout and friends in government.

Pegged down

Financial markets seem determined to scotch blood around the Hong Kong dollar. Local interest rates have again come under painful upward pressure as a result. The pressure will persist unless the authorities do more to get the message across that abandoning the peg would bring even more pain than Hong Kong is presently facing.

Only part of the problem relates to fear about a possible Chinese devaluation. This fear is deeply embedded in the market psyche but it defies logic. China's last devaluation, in 1994, passed off without upsetting Hong Kong's dollar. If a depreciation now stimulated the mainland's economy and exports, it would surely boost Hong Kong's too.

A more realistic worry is the pernicious pressure building up in the Hong Kong as its own economy weakens. There is now a widespread view that the authorities will use the first period of calm in the markets - maybe sometime next year - to abandon the peg. Market horizons being what they are, traders see no point in waiting that long.

No one can deny the cost of sticking with the peg. It means a wrenching adjustment in property prices, wages and employment. That is much harder than that Hong Kong has a sizeable and vocal middle class many of whose members are now underwater on their mortgages.

Yet the pain must be kept in perspective. By comparison with some other Asian economies, Hong Kong's economic contraction is modest. The suffering of its banks is unpleasant but not terminal. Above all, there is no way that the territory can avoid economic adjustment by coming off the peg.

That would cause a collapse in its currency, sharply higher interest rates, yet more worries about the property market and a massive loss of confidence which would jeopardise its role as a financial centre.

The government has not helped by its signals of desire to mitigate the adjustment process. It needs to make categorically clear that it will not stand in the way of an adjustment that is both necessary and inevitable and that it sees the peg as an essential part of that process.

Conveying this message requires more technical and political skill than Tung Chee-hwa, chief executive, has hitherto shown. The test is critical for reasons which are more than merely economic.

From Japan to South Korea, Thailand and even Indonesia, governments have been thrown out for economic failure. In undemocratic Hong Kong, voters would understandably resent their inability to do the same to a government that fell short of the requisite competence.

Confidence was one commodity seemingly in abundance at British Petroleum yesterday as the company announced the world's biggest industrial merger.

Sir John Browne, BP's chief executive, threw down a gauntlet to Royal Dutch/Shell and Exxon, the other two "super-giants" in the oil industry, promising to introduce a new dimension to competition in the industry. "We plan to shape our own destiny," he said, creating "real competition for those already in that league".

Executives used a string of superlatives to describe the takeover of Amoco, the US's fourth-biggest oil company. It will create Britain's biggest company and one of the three largest oil groups in the world.

The new company will also be the biggest producer of oil and natural gas in the US, the world's largest energy market. And its combined daily output of about 3m barrels will be greater than that of the UK and of most members of the Organisation of Petroleum Exporting Countries.

It will take analysts days to pore over the details of the deal to discover all its nuances and possible pitfalls. But even as executives finished their briefings yesterday in the sweltering heat of the Honourable Artillery Company headquarters in London, it was already clear that the BP Amoco link-up is likely to cause fundamental shifts in an industry of central importance to the world economy.

There are four big questions that arise from yesterday's announcement. The first relates to strategy. What lay behind the deal?

The phrase "distinctive assets" was mentioned several times by Sir John. The worldwide search for outstanding projects has become an obsession of the leading companies in the sector.

Traditionally, even the biggest oil companies have had just a handful of assets that are seen as "company builders". These are the profitable and long-lasting fields that produce very high rates of return and fund an oil company's constant - and phenomenally expensive - search for yet more assets.

In recent years, competition to secure a new generation of such reserves has intensified. This is partly because such oilfields are becoming increasingly hard to find as oil companies scour in more and more remote regions of the world. Competition for these reserves that remain has also grown as state oil companies and recently privatised groups move outside their domestic markets.

Sir John is hoping the merger will help that cause. BP Amoco, he said, will have the financial wherewithal "to take decisive stakes in the best projects". Although BP on its own was "top of the second division", it found itself constrained from fully exploiting the best opportunities that came its way.

The merger also catapults the combined group to new competitive levels in downstream refining and marketing, as well as in chemicals. It will be the biggest marketer of gasoline in the US east of the Rocky Mountains (excluding Texas). The combined group will rank as the world's third largest chemical company measured by sales.

"We want to be number one or

Land of the giants

BP's takeover of Amoco will catapult it into the super league. That will have profound implications for its competitors, says **Robert Corzine**



two in everything we do," said Sir John, although he said that "scale is an outcome of what we've done, not the purpose".

He insisted that low oil and commodity prices did not influence the decision to merge, although it was interesting to note that yesterday's announcement came as oil prices dipped to fresh 10-year lows. Analysts say it is generally those oil companies with the lowest-cost assets that do best in cyclical downturns. They can also move faster in responding to opportunities when markets begin to recover.

Big companies can also spread their risks more widely. The new group will have the financial clout and reach to take on the riskiest long-term development projects in remote areas of the world, but it will have most of its assets and production in western-oriented industrialised countries.

The second question arising from the deal is: what are the chances of a smooth integration of BP and Amoco?

The answer is, probably better than many previous Anglo-American ventures. BP has had substantial experience in combining its operations with a US group. Two years ago, it merged its European refining and marketing operations with those of Mobil. That too was an effective takeover, albeit it on a much smaller scale.

The Amoco merger is of a different order. But initial job losses - about 6,000 out of a combined workforce of 100,000 - means the vast majority of BP and Amoco employees will be unaffected, at least in terms of losing their job.

Cultural clashes should be minimal, as BP already has a substantial US business and a smattering of senior US executives. Sir John, who will be chief executive officer of the combined group, also has extensive experi-

ence of the US. He received his MBA from Stanford Business School and enjoys working in America.

Mobil was often seen as the most likely long-term partner for BP. The companies have talked about a possible link-up for some time, but some analysts said such a deal would have been complicated by questions of who would lead the combined group. Mobil already has a strong-willed executive leader in Lou Noto, and Sir John is known to have been concerned about the dangers of sharing the top leadership slot. Larry Fuller of Amoco, on the other hand, is due to retire soon, smoothing out any possible leadership battle.

Even so, many companies gloss

'We want to be number one or two in everything we do'

over the difficulties and distraction of integrating big mergers. Mr Fuller, who will be co-chairman of the combined group along with Peter Sutherland of BP, acknowledged yesterday the pitfalls that might emerge over the next two years or so. "We've thought hard about the need for speed" in integrating the two companies, he said.

Sir John said BP had also put into place measures to ensure that the drive for greater efficiencies already under way within the two separate corporate structures would not suffer.

He played down the possibility that the combined group might become so absorbed in the inte-

gration exercise itself that it would fail to find or exploit the big opportunities that are the underlying reason for the deal.

"Such opportunities are few and far between," he said. "We won't let such opportunities go."

If Sir John's optimism is merited, the deal will have profound implications for the rest of the industry. But what exactly will the effects be?

The merger is likely to put pressure on other integrated oil companies to improve their own competitiveness. For Exxon and Royal Dutch/Shell, long accustomed to having the "super league" to themselves, the BP/Amoco deal probably comes as a rude shock.

No longer will Shell and Exxon be able to take for granted that the biggest projects will automatically come their way. In the past, other companies did not have either the management expertise nor money to consider them. That will now change.

But it is not clear that Shell and Exxon will feel the need to emulate BP by growing even bigger. Just last week, Mark Moody Stuart, the new Shell chairman, speculated that one reason there was such little consolidation in the oil industry was "because we're all so big anyway".

Mr Moody Stuart also wondered whether a wave of mergers and acquisitions would have any point. He was not convinced it would result in long-lasting efficiency gains. "When everyone is done with the consolidation you fundamentally have a zero-sum game. All you've done is extract something. You haven't created anything."

Yesterday's deal may change his thinking. But the supergiants are more likely to pursue joint ventures rather than direct takeovers. Mr Moody Stuart said it was easier to put together compa-

nies in "bite-sized chunks" through joint ventures than to tackle consolidation on a global scale.

But if the BP Amoco deal does not force the supergiants to go on an acquisition spree, it may well trigger a wave of copycat mergers among the smaller companies. The deal will certainly put intense pressure on some of the medium-sized US integrated oil companies, such as Tesaco and Arco, which are struggling to build meaningful foreign businesses to offset declines in US domestic production.

One of the big barriers to consolidation in the US has been the fact that most of the companies, including Amoco, have largely failed in their attempts to lift their reserves in recent years. Putting together two companies with a declining reserve base only makes that task harder.

Continental European companies, such as Elf-Aquitaine and Total of France and Eni of Italy, also face tough choices. Even though Elf and Total have been privatised, analysts say it is doubtful that the French government would allow them to enter into deals that threatened to subsume their national identity.

Eni, under Franco Bernabè, its chairman, has shown a greater willingness to move beyond its Italian roots and assume a more international status. But it is still 40 per cent owned by the Italian state.

Whatever actions smaller companies may contemplate, and eventually take, none will be able to attain the intangible benefit that can come from being first. If nothing else, yesterday's deal shows that Sir John is willing to act on one of his most treasured business principles: that the biggest gains go to those who are boldest.

OBSERVER

Curtains for coalition?

So is India's film star turned political force J. Jayalitha serious this time? She's threatening to pull India's fragile Bharatiya Janata Party-led coalition government down by withdrawing her small party's support. But she has made such noises before, so some suspect that she's just crying wolf.

The trigger for the ex-theatricalist's latest flounce was a BJP-brokered deal in a complex wrangle over water supplies involving her home state of Tamil Nadu. But in the background there seems to have been a change of heart within the Congress party, the dominant force in Indian politics for most of the post-independence period. Since the elections earlier this year, party officials have discouraged speculation about taking power. Congress was in a mess, ran the official line, and would concentrate on sorting itself out.

The party is still in a mess but some senior figures are apparently alarmed by a series of attacks on non-Hindus - largely uncondemned by the government - and rising tension with Pakistan. They have begun to signal that if "internal contradictions" were to bring the government down, Congress might be willing to lead a non-BJP coalition. A senior

Congress official has even set a foreign policy agenda. So now, as Jayalitha sings her familiar song, Indians are paying more attention than they did the last time. And wondering whether there will be another encore.

Rocky's return

Wherever he is, John D. Rockefeller must be grinning from ear to ear. The mother of all mergers between British Petroleum and Amoco reunites two parts of the oil empire he created - and saw smashed to smithereens.

It's taken more than 80 years for market forces to reverse the work of the US Supreme Court's trustbusters but Rockefeller would be pleased as punch to see Standard Oil of Ohio (nowadays a BP subsidiary) back in the same camp as Standard Oil of Indiana - or Amoco, as it now prefers to call itself.

Show time

Garth Drabinsky, the flamboyant Canadian producer of Broadway musicals such as *Showboat*, *Ragtime* and *Phantom of the Opera*, rocked Toronto in April by stepping down as chairman of Livent, his theatre company.

He handed control to a group headed by former Walt Disney chairman Michael Oltz, insisting that he wanted to devote himself to the creative side of the

business. It seemed an odd notion for a driven entrepreneur, who pioneered the multi-screen cinema across North America as chairman of Cineplex Odeon, then took Broadway by storm.

It turns out that creative frustration may not have been uppermost on Drabinsky's mind. Livent's new management has now suspended him and co-founder Myron Gottlieb, stating that they had found "serious accounting irregularities" involving millions of dollars.

Not that things are going much better on the creative front. Drabinsky's latest spectacle *Fosse*, a tribute to the late dance genius Bob Fosse, opened on Sunday to reviews typified by the *Toronto Star's* verdict: "A tad repetitious, overwhelming and even a bit numbing."

Game plan

The Rolling Stones, those creaking veteran rockers, are at Poland's national stadium in Chorzow on Friday - which may be all the action the country's football venues will see for a while.

The Polish Football Federation PZPN meets today to discuss a crisis that led to all but one of the nation's premier league football matches being cancelled at the weekend - most of the 16 clubs went on strike.

The clubs want Marian Dziurawicz, the association's

boss, to resign. Sports minister Jacek Debski has alleged financial misdeeds at the association, which Dziurawicz denies. International football bodies Fifa and Uefa are backing Dziurawicz. They say governments should keep their noses out of sport, an odd defence for someone whose roots are firmly planted in Poland's communist past.

Debski suspended the PZPN board in May but backed down last week after Fifa and Uefa threatened to ban Polish clubs from international matches. After all, Debski is from Lodz, whose LKS Plak team is due to play Manchester United in the European Cup today.

So far the fans are backing Debski and Dziurawicz's days seem to be numbered. But the affair has cast a shadow over the game and attendances are low: these days, it takes Mick Jagger to fill a football ground.

Magnanimous

It was generous of Portugal's opposition Social Democrats yesterday to promise not to make political capital out of the fraud scandal at Expo '98, the world fair in Lisbon.

Mind you, it was the Social Democrat government which appointed the chief accountant who has been detained by police investigating the shuffling accounts. So political capital might have been hard to find.

Financial Times 100 years ago

New York in 12 Hours
We have seen many singular prospectuses, but few more curious than that of Davidson's Air-Car Construction Syndicate. The capital is \$20,000, and the idea is to provide Mr. Davidson with funds to construct a flying machine. Some experiments appear to have been made, and we get a most stimulating picture of an aerial motor career along in mid-air. We also have sectional plans of the machine, by which it is suggested we may soon be able to journey from London to the Riviera in eight hours, New York in twelve and round the world in eighty hours. But we have no adequate explanation of how these marvels are to be accomplished. "Subscribe and you will see," is Mr. Davidson's idea, but that is taxing too severely the faith of the investor. The only Director on the board so far is Mr. Davidson himself. The scheme seems more likely to result in the flying away of investors' money than in any other form of aerial locomotion. Another amusing prospectus is that of Mackley Brothers, which proposes to carry on the business of canary breeders. The issue is to be secured on the value of the canaries.

THE LEX COLUMN

Brownian motion

In a single bound, British Petroleum's takeover of Amoco has created a new super-major to sit alongside industry giants Shell and Exxon. No longer will Sir John Brown be playing, albeit stylishly, in oil's second division. Instead, Sir John will be slugging it out for industry dominance on the back of the leading market positions created not only in key producing areas but also in retail markets and petrochemicals.

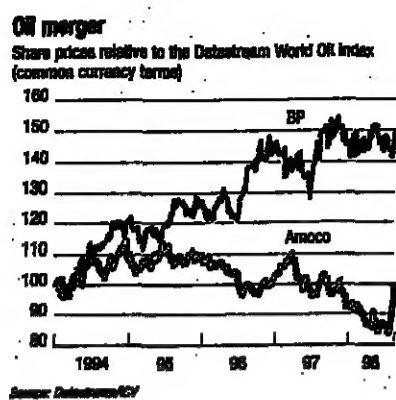
More than anything else, the acquisition demonstrates BP's unrelenting drive to move the company forward in spite of 10-year lows in the oil price.

In terms of access to resource basins, BP Amoco will have the scale and deep pockets to compete aggressively for the best stakes in the most attractive projects. And its strength downstream, particularly in the US where Amoco is the market leader in premium petrol will force competitors on to the back foot. That will force mergers between those still stuck in the second rank, such as Elf, ENI, Mobil, Chevron and Texaco, as the need to catch up becomes obvious.

However, as with the DaimlerChrysler deal - which also boasted of being the largest industrial merger of its day - putting such a deal together on paper is the easy part. Making it work will be considerably harder. To this end, the BP Amoco combination has got off to a good start. A simple management structure headed by Sir John with a single headquarters in London is a marked improvement on DaimlerChrysler's bicephalous approach.

And again, the cost savings currently envisaged - the \$2bn target by 2000 represents less than 3 per cent of the combined cost base - are extremely conservative. Linking executive remuneration to these targets would be more impressive if they were more demanding. Still, even such unambitious forecast savings are well worth the effort. Taxed and put on a multiple of 10 times, some \$13bn of shareholder value will be created by the merger.

A modest 15 per cent premium to Amoco's shareholders accounts for over \$5bn of the cake - but still leaves this looking like a good deal for BP. That the companies' combined market capitalisations have not yet moved to encompass all the value created reflects inclement global markets and a further fall in the oil price.



Regulatory uncertainty will also continue to offer arbitrage opportunities. But the extent of BP's ambition will doubtless be rewarded soon enough.

De Beers

Is De Beers about to regain some of its lost sparkle? Falling Asian demand and a severe destocking caused first-half headline earnings to fall by 33 per cent. But the outlook for rough diamond sales in the second half is more favourable. Moreover, De Beers is extremely cheap: the share is trading at less than half its net asset value, with the entire diamond interests valued at a measly \$1.2bn.

What, though, are the prospects for retail demand? Groggy US stock markets will make De Beers executives nervous, and rightly so. With Asia in a slump, the US now accounts for over 40 per cent of sales. But consumer demand there is ever more tightly entwined with share prices. If the Dow's current weakness persists, the US consumer may not be there to pick up the baton from Asia. Nobody knows what the impact of a big stock market correction will be on end demand. But the risk is clearly that a cheap stock could yet go lower.

But all is not lost. The ongoing restructuring of the Anglo American/De Beers group will certainly unlock value. And in the shadow of the millennium, "diamonds are forever" will be a powerful proposition amid a deluge of ephemera. When these factors kick in, the sparkle will return with a vengeance.

Kingfisher

Kingfisher may not succeed in achieving an alliance with French DIY retailer Castorama, but it is certainly right to be trying. Retailing is notoriously parochial, but Europe's single currency will change this, as improved transparency drives prices lower. In this environment only the most efficient retailers will flourish. Scale is critical, but not easily achieved when cultural and family factors can still trump the eagle-eyed logic of investment bankers.

Hence the need to pursue solutions, short of a takeover, that bring together valuable brands and deliver benefits of scale and central controls without losing local flavour. This is a model, of course, that fits nicely with Kingfisher's way of doing business.

It is also an approach that seems well suited to the European market. The alternatives - organic growth or acquisition - can be slow and expensive. Perhaps Kingfisher should offer lessons in some of its slower moving UK rivals.

Dresdner/PaineWebber

Dresdner Bank seems to be the latest European bank determined to make a splash on Wall Street and likely to end up floundering out of its depth. News of its talks with PaineWebber sent Dresdner's shares down 6 per cent and PaineWebber's up by a corresponding amount yesterday.

The purchase of PaineWebber would make little sense. What Dresdner needs to gain critical mass is a top-notch investment bank. What it would get is a second-tier retail brokerage and a decent position in asset management. Just possibly, that could lead to a three-way alliance in fund management with Allianz, Dresdner's biggest shareholder. But merging PaineWebber and Dresdner's Kleinwort Benson investment banking arm would, given their very different products and cultures, be a real challenge.

Even scarier is a suggested price of \$500-\$600n, or more than four times book value. There is nothing wrong with thinking big. However, for that kind of money, Dresdner could buy, say, a reinvigorated Lehman Brothers, and a real shot at the top table.

PR COMPANY HIRED TO HELP REVERSE DOWNTURN IN RUSSIA'S MARKETS

Moscow brokers go west in quest of better image

By John Thornhill in Moscow

A group of Moscow-based stockbrokers is hiring a western public relations company to improve Russia's image among foreign investors and help reverse the savage falls in the country's financial markets over the past year. The stockbroking firms, which have seen daily turnover on Russia's rudimentary stock market reduced to just \$10m a day, are desperate to entice foreign investors back into Russia - and salvage their own businesses.

"There is a feeling that Russia generally gets a bad rap, and we are looking at ways of correcting that," said one of the members of the group. The 15 firms, which are forming a non-profit industry association called the Financial Council of Russia, have selected Burson-Marsteller to head the public relations campaign.

Burson-Marsteller, which has confirmed its involvement in the project, is one of the biggest public relations companies in the world, with wide experience of working for foreign clients.

Discussions are still at an early stage but it is envisaged the council will act as a clearing house for information about Russia's financial markets and liaise with the government about how it can communicate its own economic message more effectively.

The council is also looking to recruit a prominent spokesperson who would devise a communications strategy with Burson-Marsteller for "selling" Russia to foreign investors. Charlie Ryan, chief executive of United Financial Group, one of the council members, said the firms had met several times over the past two months to discuss ways of encouraging the development of Russia's financial markets.

"All of us have been so competitive with each other that we

have not been very good at co-operating. But there is now a sense that we need an industry association which can represent our views and correct some of the misconceptions out there," he said.

The financial council, which includes leading local brokers such as Troika Dialog and MPF Renaissance, as well as international investment banks like Credit Suisse First Boston, also intends to lobby the government to improve the corporate governance environment within Russia.

Abuses of minority shareholder rights have deterred many foreign fund managers from venturing into the Russian market, which has plunged more than two-thirds this year. The Russian government is encouraging the stockbrokers' initiative, although it has not given it any direct support.

Debt plans under threat, Page 2

Arrest casts a shadow over Lisbon's prestige world fair

By Peter Wilson in Lisbon

Portuguese leaders were struggling yesterday to prevent the prestige Expo '98 becoming a source of embarrassment rather than national pride, after police detained the chief accountant of the Lisbon world fair in an investigation into the alleged embezzlement of millions of dollars.

Government ministers and opposition leaders united in urging the country not to allow the alleged fraud to detract from the prestige of the national showpiece, which has won wide praise from visitors and international specialists.

Any scandal involving Expo '98, which marks the 500th anniversary of Vasco da Gama's discovery of the sea route around the south of Africa from Europe to India, is a blow to the national esteem of the Portuguese, who see the exhibition as a symbol of modern Portugal.

The fraud probe involves the suspected embezzlement of at least

€800m (\$4.4m) from a property development linked to the fair. It is generating embarrassment which threatens to cast a shadow over the \$2bn exhibition, which has failed to attract the expected number of visitors so far. The fair, on the theme of preserving the oceans, opened on May 22 and closes on September 30.

João Vilela Caldeira, the chief accountant of Expo '98, a state company which is running the exhibition, was detained during a concert at the Expo site on Friday night. Portuguese media are asking why the alleged fraud was not detected by a series of independent audits before being brought to light by an internal inquiry.

The investigation is looking into the alleged embezzlement of cheques used to pay for apartments in a block under construction as part of the Expo '98 development. The development involves a large property project on the Lisbon waterfront.

Mr Vilela Caldeira was vice-president of the apartment block in

question. António Mota Furtado, an Expo '98 director, said three other exhibition officials, including the head of computer systems, had been suspended from their posts to "ensure the transparency" of the investigation. The secretary-general of the event has also resigned pending the results of the inquiry.

António Costa, the government minister responsible for Expo '98, said the investigation would be "carried forward to its ultimate conclusion" regardless of who was implicated. "You cannot play around with taxpayers' money," he said.

The Socialist government is hoping to be spared any direct party political embarrassment. The detained accountant was appointed under the previous centre-right government at a time when the Socialists were accusing that administration of failing to crack down on sleaze and corruption.

Some sports expo tax plans, Page 2
Observer, Page 3

CONTENTS

News

European News	2
American News	3
International News	2-4
Asia-Pacific News	5
World Trade News	4
UK News	6
Weather	10

Features

Editorial	9
Letters	8
Management/Technology	16
Observer	7
Arts	8
Arts Guide	7
Analysis	8,9

Crossword Puzzle

Crossword Puzzle	22
Companies & Finance	
European Company News	12
Asia-Pacific Company News	13
American Company News	14
International Capital Markets	20

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Markets

Bonds	20
Bond futures and options	20
Short term interest rates	21
US interest rates	20
Currencies	21
Money markets	21
FTSE-100 World Indices	20
Europe	19
World stock markets reports	22
World stock market findings	23
London share service	23,27
FTSE Actuaries UK share indices	28
Recent issues, UK	28
Dividends announced, UK	15
Managed funds service	23-25
Commodities	22
FTSE Gold Mines Index	28



Task force members sift the rubble for evidence at a collapsed building next to the US embassy in Nairobi, Kenya, court case, Page 4

FT WEATHER GUIDE

Europe today

Much of western and central Europe will have hot sunshine, but clouds over Poland and northern Germany will bring scattered heavy showers or thunderstorms. Towards evening, north-east France will have thundery showers. Southern Scandinavia will become wet, with heavy rain over Norway. Southern Europe will stay sunny but not quite as hot as recently.

Five-day forecast

Heavy or thundery showers will give way to heavy rain tomorrow from the Baltic states to the Pyrenees. The thundery showers will move across eastern Europe on Friday. Scandinavia will remain unsettled, and the south will stay sunny.



Situation at midday. Temperatures maximum for day. Forecasts by FT WEATHER CENTRE

TODAY'S TEMPERATURES			FORECASTS		
Abu Dhabi	Sun 30	Medan	Sun 32	Paris	Sun 27
Accra	Fri 28	Moscow	Fri 22	Rome	Fri 25
Algeria	Sun 30	Nairobi	Fri 22	S. Paulo	Sun 28
Amsterdam	Fri 22	Shanghai	Fri 22	Singapore	Fri 28
Athens	Sun 30	Seoul	Fri 22	Sydney	Fri 28
Bangkok	Thu 34	Shenzhen	Fri 22	Taipei	Fri 28
B. Aires	Thu 13	Singapore	Fri 22	Tokyo	Fri 28
Buenos Aires	Thu 22	Singapore	Fri 22	Ulaanbaatar	Fri 22
Calcutta	Thu 32	Singapore	Fri 22	Yokohama	Fri 28
Chennai	Thu 32	Singapore	Fri 22		

Republic of Ghana

DIVESTITURE OF STATE-OWNED ENTERPRISES

The Government of Ghana as part of its overall Economic Recovery Programme, is pursuing a programme of divestiture of state-owned enterprises. The Divestiture Implementation Committee (DIC) was established by the Government to implement and ensure government policies in respect of divestiture programmes.

The divestiture programme is intended to reduce the size of the public sector and to improve the performance of enterprises by mobilising private sector management and capital. The financial and managerial burden on Government will be reduced and the state will be able more efficiently to manage the business of Government. The proceeds from the sale of enterprises can be used to improve, among other things, infrastructure, health services and education.

MODE OF DIVESTITURE

Information and documentation is collected on each enterprise listed for divestiture. Once that has been done, a decision is made as to the preferred mode of divestiture. This will usually be the sale of the enterprise's assets by competitive tender. However, other options include the sale of shares (particularly where the enterprise already has some private sector investors), the creation of joint venture companies between the state and private sector investors and the leasing to private sector investors of an enterprise's assets.

INVESTMENT ENVIRONMENT

Private investors in the divestiture programme are benefiting from the macro-economic and sectoral reforms introduced under the Government's Economic Recovery Programme - most notably the liberalisation of economic and social infrastructure, the liberalisation of imports and foreign exchange, as well as easy remittance of dividends, profits and fees shared. In addition, trade regimes devoid of public intervention and reforms that have reduced company taxes have helped to make the business climate more conducive to investment.

ACCELERATION OF THE DIVESTITURE PROGRAMME

The Government, through DIC, is committed to an acceleration of the divestiture programme. This is being achieved principally by means of encouraging some divestitures in the private sector. DIC closely monitors subcontracted work to ensure that it is carried out in accordance with DIC's procedures and statutory responsibilities.

INVITATION TO PARTICIPATE

The Government is fully committed to the divestiture programme and, accordingly, invites all investors, both local and international, to participate in it. DIC will provide full details of the divestiture procedure to be followed in any particular case.

ENQUIRIES

For more information on divestiture programmes, please contact:

Executive Secretary
Divestiture Implementation Committee
P.O. Box C102, Cantonments
Accra, Ghana.

Tel: (233-21) 772049
(233-21) 773119
(233-21) 760281

Fax: (233-21) 773126

E-mail: dg@ncc.com.gh

DIC maintains a Register of pre-qualified firms to undertake work on divestitures. Except for small assignments or in exceptional circumstances, DIC, in the case of each assignment, draws up a short-list of suitable firms appearing on the register. The short-listed firms are invited to submit proposals in connection with the assignment concerned and the winning firm is selected on the basis of those proposals.

Carolina Builders
WOLSELEY
Builders go west
better image
shadow over
tiger world fair
of Ghana
NYL

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Quality Transportation Solutions
DAF Peterbilt Kenworth Foden
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COMPANIES & MARKETS

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INSIDE

UPM-Kymmene predicts 'more forestry sector consolidation'

UPM-Kymmene, the Finnish pulp and paper manufacturer, predicted further consolidation in the world's fragmented forestry products industry, as four of Europe's leading paper groups announced improved first-half results. Page 12

Consumer spending boosts Wal-Mart

Wal-Mart Stores, the US store operator, posted another profit surge in its second quarter, boosted by the continued strength of US consumer spending. Net profits were up 30 per cent, from \$795m to \$1.034bn, its first non-Christmas season figure of over \$1bn. Page 14

Tokyo bears brunt of yen drop

The yen again rode roughshod over Asian markets, slipping to an eight-year low against the dollar. Japan's Nikkei 225 Average has dropped 5.9 per cent in seven days. It ended 1.4 per cent lower at 15,408.99 yesterday. Page 32

GeoCities higher in early trading

GeoCities, the online community of chat pages and personal websites, launched its initial public offering. One of the most eagerly awaited listings of the summer, the stock opened at \$33 a share on the Nasdaq. Page 14

Goldman offer to create windfalls

Protestations by Goldman Sachs' co-chairmen Jon Corzine and Hank Paulson (left), that the investment bank's move to public status is strategically motivated have some credibility, since partners had repeatedly rejected proposals to take the firm public. But Goldman's 169 partners do stand to gain a massive windfall, totalling at least \$40m each, with the firm's top executives receiving about \$250m. Page 14

Small oil producers feel the pinch

Times are hard for America's small oil producers. The Independent Petroleum Association of America has warned of a "crisis" for the US if the small producers, who operate 500,000 marginally economic wells across the country, are driven to the wall. Page 22

Greece allows bigger drachma deals

Greece is to increase the size of drachma issues by foreign borrowers in order to accommodate the growing number of institutions keen to gamble on Euro interest rate convergence in drachma-denominated debt. Page 20

Boosey & Hawkes prospects unclear

Though Boosey & Hawkes, the instrument maker and music publisher, survived the threat of sale, it is difficult to see where real growth will come from in the short term. Page 15

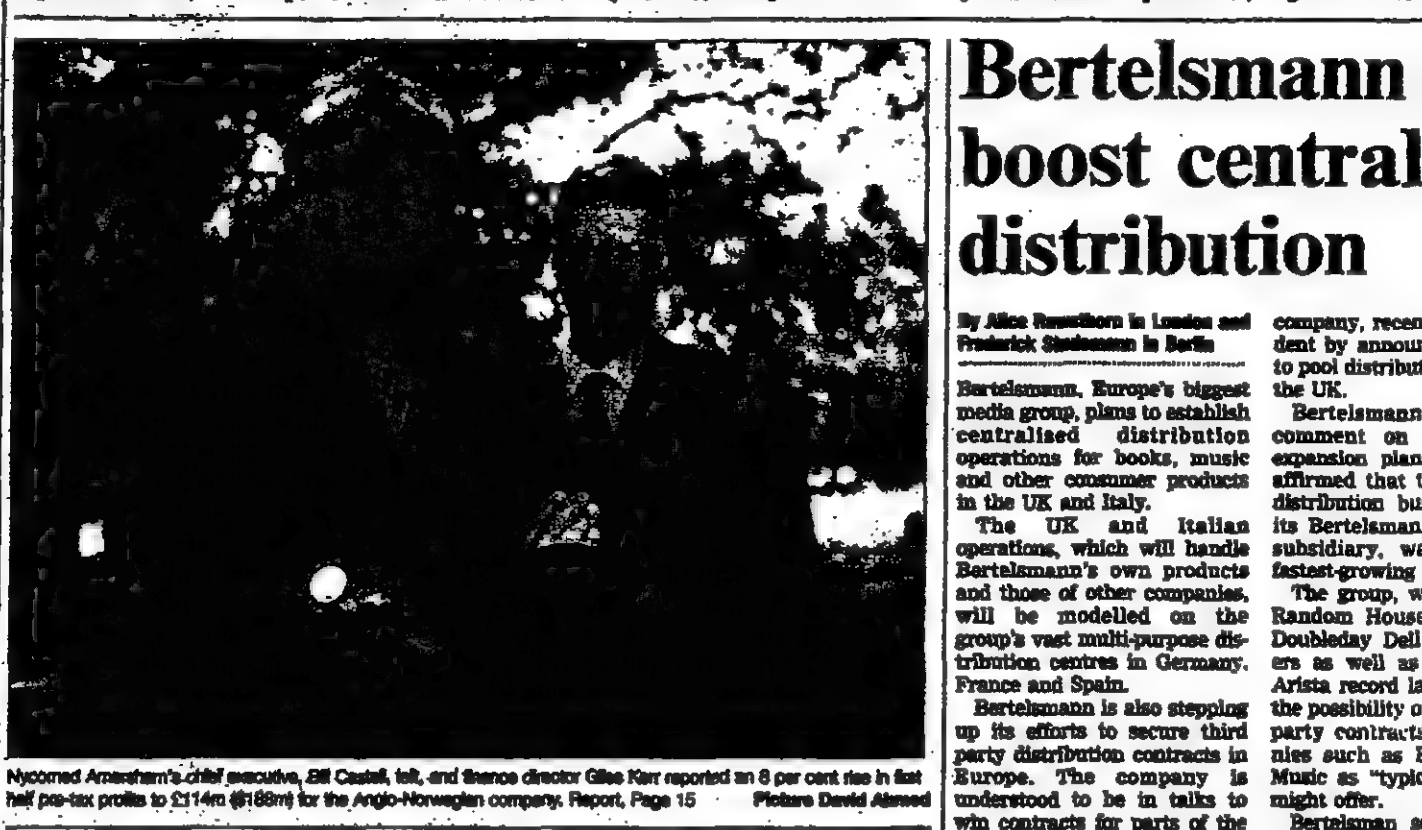
Reorganisation takes effect at Swedish appliances group

Electrolux, the world's largest supplier of household appliances, yesterday announced a sharp increase in first-half profits as buoyant European and US demand and the benefits of restructuring overcame heavy sales declines in Asia and Brazil. Underlying profits at the Swedish group, which is half-way through a \$507m (£316m) overhaul, jumped 11 per cent to SKr2.5bn (£1.6bn) on sales up from SKr2.3bn (£1.4bn) to SKr2.8bn (£1.7bn). Michael Trechow, who took over as chief executive last year, said the figures reflected improved productivity and rising volume sales in Europe and North America - which rose 7 and 11 per cent respectively in the six months to June 30. Electrolux's overwhelming exposure to those markets more than offset declines in south-east Asia, where sales halved, while demand in Brazil slumped by almost a third. Mr Trechow said the group had taken a SKr170m charge to meet the reduced demand. After stripping out such items, the second quarter operating margin had reached 5.7 per cent, "the highest margin for any quarter since 1989". Although Mr Trechow admitted it was some way from achieving a margin target of between 5.5 and 7 per cent, Electrolux's most commonly traded B shares defied a 108.24-point fall in Stockholm's SK index by rising SKr4 to SKr128.50. For the year as a whole, he said, stable market conditions in Europe and the US - coupled with further restructuring benefits - should lead to a considerable improvement in full-year profits. "It is a remarkable comeback and should pay further dividends once the company fully completes its reorganisation and closure programme," said one analyst in London. So far the group has closed or sold 12 small plants in its professional appliances division and has reduced its workforce by 3,800. Of the 12,000 job losses announced when the restructuring was unveiled last autumn, some 7,300 have now gone. Mr Trechow said the group would use the remaining SKr1.5bn of its restructuring provision to withdraw from non-core areas such as industrial laundry equipment, and to shut down three more plants making refrigerators and freezers. After accounting for last year's SKr1.5bn provisions, pre-tax profits jumped to SKr2.94bn in the first half, compared with a loss of SKr511m last time. One-off items in 1997 also flattened the headline operating profits, which rose from SKr432m to SKr458m. Earnings per share were SKr5.20, compared with losses of SKr1.1 last time. Profits rose solidly in all three of the group's main divisions. Household appliances contributed gains of SKr1.65bn, up from SKr1.35bn. Profits from professional appliances, which has been the target for much of the restructuring, leaped from SKr49m to SKr325m. Outdoor products reported gains of SKr1.24bn, against SKr1.11bn last time.

Electrolux buoyant at half-year

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Mycomed Amersham's chief executive, Bill Cusack, left, and finance director Glynis Kerr reported an 8 per cent rise in first half pre-tax profits to £114m (£18m) for the Anglo-Norwegian company. Report, Page 15

Oxford Health shares down 7% on \$507m loss

United fell another 5 per cent to \$21. It had been trading at more than \$30 last week before it announced the charge. All other leading healthcare companies registered falls far worse than that of the market as a whole. Oxford's loss included one-off charges introduced by Norman Payson, the chief executive who took over this year. He said they were aimed at "drawing a line in the sand" and separating the company from its past. They include a restructuring charge of \$174m, which will cover a range of disposals of subsidiaries. This will involve the company withdrawing from commercial businesses in Florida, New Hampshire and Illinois, and from several Medicaid businesses. It will also attempt to enter a risk-sharing deal with healthcare providers for its Medicare business. Oxford is also taking an unusual charge of \$12m to cover its write-off of its investment in FPA Medical Management, which has filed for bankruptcy protection, and to strengthen reserves. Before the charges were included, the company lost \$128.04m during the quarter. Its medical loss ratio, expressing its total expenditure on healthcare services as a proportion of the premiums it received, was 102.5 per cent, including the effect of the charges. Its problems stem from a computer systems problem last year, which meant it failed to spot many serious warnings signals about its financial health and the medical costs it was paying. This also led to serious service problems, with many doctors and other providers complaining they had been left unpaid. Systems problems and difficulties operating the Medicare business profitably have both been common problems afflicting the sector in the last year. Under Medicare, the state-sponsored insurance scheme for the elderly, health maintenance organisations' reimbursement rates are controlled by the government and vary from state to state and from county to county, making it very difficult to create computer systems to contain costs. BOC, the UK-based industrial gases group, is to axe a tenth of its workforce - 3,700 jobs - in its biggest worldwide reorganisation in two decades. "The group has been badly hit by the east Asian financial crisis and the strong pound," BOC said. It would take charges of about \$267m - more than analysts had expected - to cover the reorganisation costs, including the loss of 500 jobs in the UK and 3,200 in the rest of the world, over the next two years. Mr Rosenkranz, who said when he joined the group two years ago that it would take four years to turn it around, said businesses would be organised on product rather than regional lines. Earlier this year he oversaw the disposal of Oxychem, BOC's healthcare division, for \$540m and agreed the sale of its carbide business. The announcement came as the group, which in recent years has expanded heavily in Asia, reported pre-tax profits of \$272.4m (\$25.4m) on sales down 5.9 per cent to \$2.55bn for the first nine months of the year. This includes a \$167.2m exceptional charge for the first part of the restructuring and a \$144m gain on the sale of Oxychem. Operating profits fell 8.5 per cent to \$363m. The underlying results were in line with expectations and, although profits fell, analysts said the group's businesses were performing relatively robustly in Asia despite the difficult conditions there. About half of group sales are in Asia and in South Africa, where profits have also been hit by a devalued currency. BOC warned that economic conditions in the Pacific Rim showed no sign of improvement with weak demand and opportunities for growth hard to find. This had hit its Australian business. In the UK, the manufacturing sector had been in decline since December and had also begun to fall in the US.

BOC to axe 3,700 jobs in worldwide restructuring

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Swiss pay \$153m for stake in Siam City Cement

Holderbank, the Swiss cement company, has acquired 25 per cent of Siam City Cement, Thailand's second largest cement company, for \$153m, beating competing offers from Hilti, Circle of the UK and Lafarge of France.

The purchase is the latest acquisition in south-east Asia by western cement groups taking advantage of local producers weakened by a slump in construction following the regional financial crisis.

Last month, Cemex of Mexico offered \$267m for a 35 per cent stake in Semen Gresik of Indonesia. In June, Holderbank, the world's largest cement company, paid \$28m for a controlling stake in Tenggara Cement, a leading Malaysian producer. In July, the Swiss group agreed to invest \$210m for a 40 per cent share in Union Cement Corporation, the Philippines' biggest producer.

Holderbank's latest purchase is the first step in a three-part rescue of Siam City, which earlier this year stopped principal repayments on its \$800m foreign debt. In the coming months the company will increase capital by up to \$200m, via a rights issue, and sign a debt restructuring deal with its main lenders.

The move should kick-start consolidation and foreign takeovers in Thailand's cement industry, which is wallowing in debt and suffering from the collapse of the country's construction industry.

TPI Polene, which has a debt moratorium in place, has been entertaining offers from foreign suitors, including Holderbank and Cemex, but has been hampered by an inability to reach a debt restructuring deal. Industry leader Siam Cement is consolidating its cement businesses into one subsidiary, which could then take on a foreign strategic partner.

Holderbank is paying the equivalent of \$110 a tonne of capacity for a stake in what it claims is Thailand's most efficient cement producer. It is paying \$153m for its 25 per cent stake, will have a seat on the board, and will contribute another \$55m to the restructuring of Siam City's debt.

Holderbank's latest purchase is the first step in a three-part rescue of Siam City, which earlier this year stopped principal repayments on its \$800m foreign debt. In the coming months the company will increase capital by up to \$200m, via a rights issue, and sign a debt restructuring deal with its main lenders.

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CROSSWORD, Page 22

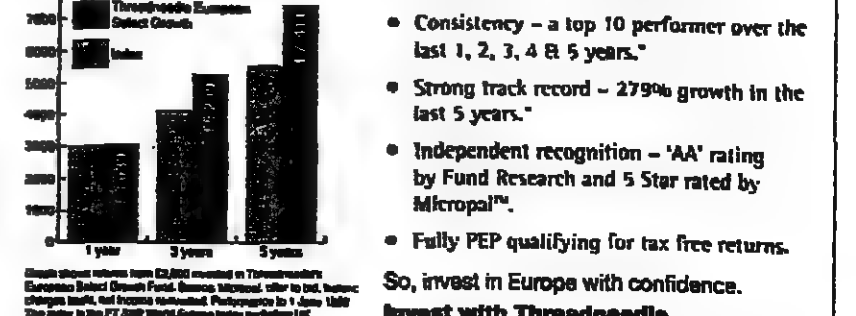
MARKET STATISTICS

\$Annual reports club	26.27	Emerging market bonds	28
Benchmark Govt bonds	28	FTSE Actuaries share indices	21
Bond futures and options	29	Foreign exchange	20
Bond prices and yields	29	Oil prices	20
Commodity prices	29	London share service	26.27
Dividends announced, UK	21	Managed funds service	26.29
EMS currency rates	29	Money markets	21
Gas prices	29	New list bond issues	28
European prices	29	Recent issues, UK	21
Fixed interest indices	29	Short-term interest rates	21
FTSE-A World indices	29	Stock markets at a glance	21
FTSE Gold Mines Index	29	US interest rates	29
		World stock exchange	29



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COMPANIES & FINANCE: EUROPE

FORESTRY PRODUCTS UPM-KYMMENE CHIEF HINTS AT ACQUISITIONS AS LEADING COMPANIES REPORT RESULTS AHEAD OF FORECASTS

Paper groups 'face further consolidation'

By Tim Burt
in Stockholm

UPM-Kymmene, the Finnish pulp and paper manufacturer, yesterday predicted further consolidation in the world's fragmented forestry products industry, as four of Europe's leading paper groups announced improved first-half results.

The company - which is set to be overtaken as the region's largest producer following the \$8.5bn merger of Stora and Sweden's Enso - hinted that it could play a decisive role

in future acquisitions.

Juha Niemelä, UPM-Kymmene chief executive, said: "We cannot just watch this consolidation from the sidelines. We are studying and scanning the industry for opportunities."

Announcing sharply increased profits yesterday, Mr Niemelä emphasised the Finnish group was not under pressure to seek deals to redress the balance with the newly merged Stora Enso, which also unveiled consolidated figures for the first half.

"We have no need to make

a big strategic move but it is obvious to us all that the consolidation trend is gathering pace," he said.

UPM-Kymmene, Stora and Enso - along with Swedish rival MoDo - all announced improved six-month results following price increases in fine paper, newsprint and magazine grades, and better capacity utilisation.

Of the four paper groups, UPM-Kymmene reported pre-tax profits up from FM3.5bn to FM5.6bn (\$1.08bn), even though sales fell from FM26.4bn to FM25.5bn.

Operating profits rose

from FM4.2bn to FM6.0bn, fuelled mainly by a fourfold increase in contributions by magazine papers, which reported gains of FM1.2bn. Earnings per share increased to FM14.67 from FM9.85.

Stora Enso, reporting combined pre-forma figures, said it had also benefited from increased price stability and higher volume deliveries for pulp, paper and board.

The enlarged company, which is awaiting European Commission approval for the merger, saw pre-tax profits increase from FM1.65bn to FM2.91bn on joint sales

of FM31.8bn, up from FM28.5bn in the period to June 30.

It announced that it would be seeking a return on capital employed of 13 per cent, while also emphasising improved productivity and cost competitiveness.

MoDo, meanwhile, reported pre-tax profits up by 52 per cent to SKr1.38bn (\$172m) in the first half.

The result, achieved on sales up from SKr1.1bn to SKr1.5bn, followed increased prices and deliveries of paperboard and newsprint. Operating profit

increased from SKr1.06bn to SKr1.49bn and earnings per share rose to SKr10.50 from SKr7.

Stora Enso and MoDo indicated, however, that pricing pressures had intensified during the second quarter, while UPM-Kymmene said orders from Asia had fallen by one-third across all product groups.

Nevertheless, the Finnish group suggested it was better placed than rivals to absorb such pressures because of greater exposure to the US and western European markets.

Investor eyes IT and telecoms as returns sag

By Tim Burt

Investor, the main investment vehicle of Sweden's Wallenberg business empire, vowed yesterday to increase its exposure to high-growth technology and telecommunications stocks after seeing returns on its stock portfolio underperform the Swedish market by 7 percentage points over the past 12 months.

The company - which has controlling interests in companies accounting for 43 per cent of the Stockholm stock exchange - said it had been held back by sluggish growth in parts of its portfolio.

In the year to June 30, Investor's total return amounted to 20 per cent, compared with 27 per cent growth for the stock market as a whole.

Göran Dahlbäck, chief executive, said the group was seeking acquisition and expansion opportunities in four broad areas: information technology, telecommunications, healthcare and financial services.

In particular, he said the company was under-posed to IT stocks and had not moved fast enough to increase its presence in telecommunications.

Investor, for example, has seen shares in Ericsson increase by 66 per cent during 1998, while shares in bearings manufacturer SKF declined by 14 per cent.

The company owns 3 per cent of Ericsson's share capital and 18 per cent of SKF's. Officials said that increased investment in high-growth stocks would be coupled with further restructuring among compa-

nies that perform more slowly.

This is expected to follow the three-step plan imposed last year by Percy Barnevik, Investor chairman: first, restructure the company; failing that, change the management; finally, arrange a merger or disposal.

Industry analysts suggested yesterday that SKF, which is already undergoing restructuring, was the most likely candidate for further treatment.

Investor said the overhaul, however, was unlikely to keep pace with activity over the past 12 months, in which it has concluded a number of strategic deals.

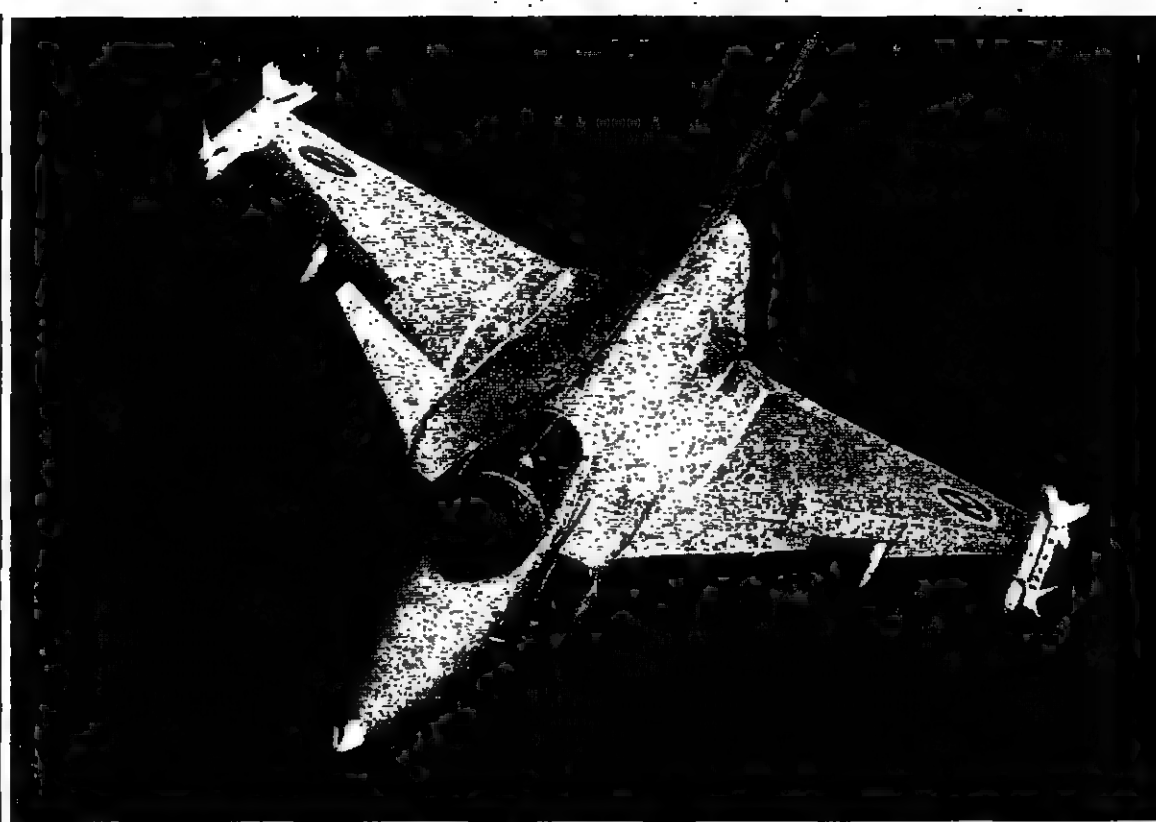
In that period, SE-Banken, its financial flagship, has merged with the Swedish insurer Trygg-Hansa. Saab Aerospace has been listed, with a stake sold to British Aerospace. Astra, the drugs group, has overhauled its US joint venture with Merck, while Stora, the paper group, has announced a merger with Enso of Finland.

In the first half of this year, BAE's acquisition of a 35 per cent stake in Saab and contributions from the stock market listing helped to lift Investor's pre-tax profits from SKr1.51bn to SKr4.38bn (\$527m).

The figures were offset by a SKr3.5bn payment from BAE and SKr2.14bn derived from the Saab share offer.

Investor's net asset value - measured at June 30 - was SKr55.1a share or SKr110.4bn, compared with SKr44.2a share or SKr88.4bn at the end of 1997.

The company's most commonly traded B shares fell SKr10 to SKr408.



Co-operation between the two companies dates back to a 1996 marketing joint venture for exports of the Gripen (above)

Saab and BAE extend links

By Tim Burt

Saab, the Swedish aircraft and defence group, yesterday signalled the latest phase of the restructuring in Europe's defence industry by announcing plans to develop joint supply chain and customer support operations with British Aerospace.

This follows BAE's acquisition of a 35 per cent stake in Saab earlier this year, and comes less than a week after the two companies announced their first board meeting as directors of the Swedish company.

"We are looking at how we can get more out of our relationship with BAE, and we are in the process of hiring more people from the UK to key positions in Saab," said

Bengt Halse, chief executive. Saab is understood to be negotiating with a number of BAE staff about moving to its Linköping headquarters in southern Sweden.

Mr Halse is keen to tap BAE's expertise in supply chain management and customer support operations for regional aircraft, an area where Saab has decided to transform itself from an aircraft manufacturer into a component and airframe supplier.

Co-operation between the two companies dates back to a 1996 marketing joint venture for exports of the Gripen, Saab's fourth generation combat aircraft.

Although the Gripen has yet to secure its first export order, Mr Halse said BAE and Saab believed it could

capture 20 per cent of the estimated 400-aircraft demand for such fighters.

The companies are also co-operating on a bid to supply new generation air-to-air missiles for the UK Ministry of Defence.

Mr Halse said such work and the commitment towards restructuring by defence ministers in the UK, France, Spain, Italy and Sweden opened "significant possibilities" for Saab.

He was speaking after Saab unveiled maiden half-year profits following its listing last month on the Stockholm stock exchange.

The company - floated by Investor, the main investment vehicle of Sweden's Wallenberg business family - saw pre-tax profits jump

from SKr1.77m to SKr4.78m (\$58.8m) despite flat underlying sales of SKr3.67m in the six months to June 30.

At the operating level, the absence of losses and restructuring costs associated with regional aircraft enabled Saab to announce a SKr344m profit, compared with a SKr38m loss last time.

Of the ongoing businesses, the sharpest increase was achieved in military aerospace, where profits rose from SKr117m to SKr288m amid buoyant demand for avionics and further Gripen deliveries to the Swedish air force.

Maiden earnings per share came in at SKr3.11. The group's most commonly traded B shares fell SKr1.50 to SKr70.50.

Decline in oil price hits Neste

By Tim Burt

Neste, the Finnish oil and petrochemical group, yesterday blamed weak oil prices and increased exploration costs for a sharp fall in first-half profits.

The company, which is merging with state power group Inmatron Volma (IVO), said pre-tax profits fell to FM255m (\$47m) in the six months to June 30 from FM480m last time, as sales shrank from FM22.3bn to FM19.5bn.

The figures were expected to be the last separate first-half results from Neste before the two companies became subsidiaries of Fortum, a new holding group due to be privatised by the Finnish government this autumn.

For the first half, Neste saw profits fall in three of its four main divisions. In spite of volatile crude prices, the oil division reported profits up from FM358m to FM343m. That contrasted sharply with the exploration and production arm, where profits fell from FM222m to just FM60m. Contributions from the energy and chemicals divisions fell respectively from FM213m to FM194m and from FM168m to FM133m.

Earnings per share fell to FM3.93, down from FM1.79. At IVO, meanwhile, pre-tax profits fell from FM1.56bn to FM1.04bn on reduced sales of FM6.6bn, down from FM8.95bn in the first half. Lower electricity sales and a weaker contribution from engineering activities depressed the figures.

Operating profits declined to FM1.33bn from FM1.52bn, although earnings per share rose modestly to FM7.46.

PetroFina shares fall 5% on results

By Neil Buckley in Brussels

Shares in PetroFina fell 5 per cent yesterday after the Belgian oil and petrochemical group reported a fall in first-half net profits from BF10.96bn to BF9.71bn (\$365m).

But the company insisted its results compared favourably with competitors. Underlying profits before exceptional items were broadly flat at BF10.96bn, against BF11.04bn last year.

The bottom-line figure was distorted by a BF2.7m gain on asset sales in the US and Africa, offset by a BF4.3m write-down on the value of stock after the oil price fall.

Analysts said the results were in line with expectations, and the share price decline was largely a correction after PetroFina shares linked the Brussels bourse's recent downward trend

on Friday and Monday.

Some analysts also warned of a difficult second half, with oil prices now below even the depressed average level of the first half. But the cyclical downturn affected PetroFina less than some of its peers as it is less dependent on exploration and production.

Higher refining margins in Europe and the dollar's strength pushed pre-tax earnings in the downstream sector up almost 10 per cent from BF1.4bn to BF1.55bn - despite a BF1.7m loss on sales.

Earnings in the chemicals sector also recovered strongly, increasing from BF5.75bn to BF6.57m.

Upstream earnings fell 36 per cent from BF12.95m to BF9.48m.

Group turnover rose 4 per cent from BF340.3m to BF352.8m.

Israeli retailers edge ahead in half

By Judy Dempsey in Jerusalem

Supersol, one of Israel's largest retailing groups, and Osem, its smaller competitor, yesterday reported modest increases in revenues and net income for the first six months, in spite of a continuing slowdown in the economy.

Supersol's net income rose from Shk48.37m to Shk68.94m (\$18.6m) while revenues climbed from Shk2.95m to Shk3.25m.

Sales at Osem, in which Nestlé, the Swiss food producer, recently lifted its stake from 40 per cent to 47

per cent, climbed from Shk770.2m to Shk776m. Net income increased from Shk32.7m to Shk36.3m.

Israel's First International Bank reported a 11.7 per cent decline in net income for the second quarter, blaming higher provisions for doubtful mortgage debts and the costs of introducing a new credit card.

Net income for the quarter fell from Shk55.3m to Shk41.5m, while for the first half it declined from Shk104.3m to Shk92.1m. Income before debt provisions rose from Shk48.7m to Shk42.4m for the half.

NEWS DIGEST

BANKING

Dresdner in exploratory talks with PaineWebber

Dresdner Bank AG, Germany's third largest bank, is in exploratory talks with PaineWebber, the US brokerage, as part of its drive to increase its US investment banking and asset management presence. Analysts said a deal with PaineWebber - in which Dresdner might be joined by Allianz, the German insurance group, which is a big shareholder - could enable the bank to meet its strategic goal of expanding its US activities. Neither Dresdner nor PaineWebber would comment on reports of talks, which have not yet reached the negotiating stage. But banking sources said discussions had taken place, noting that Dresdner has constantly reaffirmed its US ambitions.

Analysts also said Dresdner indicated at a recent analysts' meeting that talks were being held on possible deals in Europe and the US. "I would not be surprised if it was talking to PaineWebber or a variety of US firms," said Neil Crowder, banking analyst at Goldman Sachs. "This does not mean a merger will inevitably take place." Michael Klein, analyst at Sal. Oppenheim, said Allianz and Dresdner could jointly manage a purchase of PaineWebber, at up to \$8bn, with relative ease - but it would be a big deal for Dresdner to undertake alone.

In New York, PaineWebber shares rose 6 per cent to \$47.4 in morning trading. With assets under management of some \$55bn, it is primarily a retail brokerage and asset management firm, enjoying only modest success in investment banking. Other potential targets for Dresdner include Donaldson, Lufkin & Jenrette, majority-owned by Axa-UAP of France, and Lehman Brothers, an independent investment bank which has seen a resurgence in profitability. Andrew Fisher, Frankfurt and Tracy Corrigan, New York See J16

FRANCE

Bouygues expects upturn

Bouygues, the French construction, television and telecommunications group, yesterday reported a 2.4 per cent advance in first-half turnover and said it expected an upturn in its building and public works activities in the second six months.

The company, the subject of a simmering feud between the Bouygues family and Vincent Bolloré, a French financier with a sizeable group of his own, said its building and public works activity "has reached its lowest point and should recover during the second half of 1998". It said its order book in the sector stood at FF22.3bn (\$3.7bn) at end-July 1998, against FF20.8bn a year earlier.

Bouygues reported first-half turnover of FF43.4bn, against FF42.4bn in 1997. Construction was one of the parts of the Bouygues business that attracted Mr Bolloré, who has built up a stake of 11 per cent in the group. The shares climbed FF6, or 6.8 per cent, to FF1,073, significantly outperforming the benchmark CAC-40 index, which fell another 2.4 per cent. David Owen, Paris

DIAMONDS

Asia affects De Beers

De Beers, the South African diamond mining and investment group which has sought to revive a flagging diamond market by restricting the supply of precious stones, yesterday reported sharply lower profits in the first half of the year. Combined net earnings of De Beers Consolidated Mines and its Swiss sister company De Beers Centenary fell 57 per cent to \$336m, largely because of lower diamond income. Combined dividends were maintained at 27.4 cents. De Beers blamed the loss of sales in Japan and south-east Asia. Victor Mallet, Johannesburg See L16

AUSTRIA

Erste Bank ahead 6.5% midway

Erste Bank, Austria's second biggest, increased pre-tax profits 6.5 per cent to Sch2.25bn (\$180m) in the first half of 1998. Net interest income fell to Sch5bn, commission and fee income rose 20 per cent to Sch2bn, and net profit from trading activities rose 12.5 per cent to Sch77m. Operating expenses rose 5.4 per cent, to Sch6bn, and the group's cost-income ratio fell from 73.1 per cent to 72.9 per cent. Erste Bank's shares have outperformed the market since they were floated last December at Sch610. William Hall, Zurich

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SUB-FUND NAME	PAYMENT CURRENCY	DIVIDEND PER SHARE	COUPON NUMBER
Sterling Bond Fund	GBP	0.0049	31
US Dollar Bond Fund	USD	0.1608	16
European Bond Fund	XEU	0.6614	9
PA European Bond Fund	DEM	1.3039	2
International Bond Fund	USD	0.0504	10
European Balanced Fund	DEM	0.2360	4
CapitalBuilder DM Income Fund	DEM	0.5801	1
CapitalBuilder DM Cash Fund	DEM	0.5019	1
US Dollar Cash Fund	USD	0.6016	1
European Growth Fund	DEM	0.0002	2
PA European Growth Fund	DEM	0.0003	7
Hong Kong & China Fund**	USD	0.9648	6
Asia Pacific Fund**	USD	0.1991	8
Iberia Fund**	ESP	0.8841	4
Latin America Fund**	USD	0.0546	2
Malaysia Fund**	USD	0.0677	2
Nordic Fund**	SEK	0.3402	3
South East Asia Fund**	USD	0.0035	1
PA South East Asia Fund	DEM	0.0063	1
TPPFS - Sterling Growth Fund	GBP	0.0001	1
Thailand Fund**	USD	0.0235	3
United Kingdom Fund**	GBP	0.0276	4
PPS HK Balanced Growth Fund	USD	0.1256	1
PPS HK Higher Growth Fund	USD	0.0422	1
PA PPS DM Defense Fund	DEM	0.1647	1
PA PPS DM Moderate Growth Fund	DEM	0.1749	1

**Please note that in order to comply with UK Distributor Status rules, the distribution for these Funds fully or partly includes a distribution for the fiscal year 1996-1997.

Dividends will be paid to holders of Bearer Shares in the currency of denomination of the sub-fund (or by arrangement with the Paying Agent and at the cost of the shareholder, in any other currency) against tender of the coupon number listed to:

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ENTERTAINMENT SALE WILL MAKE CALIFORNIA-BASED WHEREHOUSE ONE OF THE LARGEST US RECORD RETAILERS

Viacom sells Blockbuster Music chain for \$115m

By Alice Newsham

Viacom, the US media group, has concluded negotiations to sell its 378-strong chain of Blockbuster Music stores to Wherehouse Entertainment, a rival US record retailer, for \$115m in cash.

The acquisition will establish Wherehouse, which has built up a chain of 220 stores from its base in Torrance, California, as one of the

larger US record retailers. Until now, Torrance's interests have been concentrated in just seven states. It will gain a far wider regional spread of interests by adding the Blockbuster Music outlets, which are dispersed across 33 states.

For Viacom, which owns MTV networks and the Paramount movie studio, the disposal of Blockbuster Music is in line with its strategy of

reducing its debt by selling activities outside its core media and entertainment interests.

Viacom recently sold the Simon & Schuster book publishing business to Pearson, the UK media group which owns the Financial Times, for \$4.8m.

Having sold Blockbuster Music, it is considering the possibility of selling or spinning off its Blockbuster

Entertainment video rental chain next year.

The video chain, which is considerably larger than Blockbuster Music, includes 4,000 stores in the US and 2,000 elsewhere.

Viacom affirmed yesterday that the disposal was still under consideration, but said it had yet to make a final decision.

If it decides to go ahead, Viacom intends to time the

transaction for the fourth quarter of 1999, for tax reasons.

Until recently, Blockbuster Entertainment was one of Viacom's weaker divisions, but its performance is reported to have improved after a restructuring exercise which involved Viacom taking a \$87m charge in the first half to write down its inventory value.

Blockbuster Music has

been unofficially up for sale ever since Viacom bought Blockbuster Entertainment five years ago.

However, until recently Viacom's hopes of finding a buyer were impeded by the weakness of the US music market and the instability of the record retailing sector.

The market has strengthened since the start of this year.

Wherehouse announced in

May that it was interested in purchasing Blockbuster Music, which achieved profit before interest and tax of \$1.9m in 1997 on turnover of \$88m.

The deal is scheduled for completion in the fourth quarter of this year.

Summer Redstone, Viacom's chairman, said it would "enhance [Blockbuster's] ability to focus on what it does best".

GeoCities higher in early trading

By John Latham in New York

After a delay caused by US stock market turbulence, GeoCities, the online community of chat pages and personal web sites, launched its initial public offering yesterday.

The stock, one of the most eagerly awaited new listings of the summer, opened in early afternoon at \$22 a share on the Nasdaq, almost twice the offer price of \$12.

Expectations had mounted since the share price was raised twice, before the offering. The offering of 4.5m shares was expected to be priced at between \$12 and \$14 a share, but was increased late on Monday to \$17 a share as demand mounted.

However, soon after opening yesterday, the share price fell to near the \$22.

"It's being hurt by the broader market," said Ken Fleming, IPO analyst at Renaissance Capital in Greenwich, Connecticut. "When the Nasdaq is off 50 points it's hard for a technology stock to have a blockbuster opening."

US shares plunged in early trading as a broad-based sell-off gripped the market and by early afternoon the market showed little sign of improving.

"This is probably going to make people jittery about committing to after-market positions in the stock," said David Menlow, president of the IPO Financial Network in Springfield, New Jersey.

GeoCities, based in Santa Monica, California, operates one of the most popular web sites, which offers users a range of chat-based communities.

Recent research ranked GeoCities as the third most popular web-site for at-home computer users. The company's solid name-recognition among consumers led analysts to expect one of the strongest IPO openings of the summer.

New World Group

Market turmoil hits Mexican finance stocks

By Henry Triggs in Mexico City

Mexico's largest financial groups saw shares plummeted yesterday as turmoil in worldwide emerging markets drove up domestic interest rates and led to fears of steep trading losses.

Bank valuations were also hit by a growing controversy over the cost of a \$65bn rescue of the banking system in the wake of the 1995 economic crisis.

Opposition parties blocked the government's efforts to absorb the cost of the bailout, which has raised questions about the fate of emergency government obligations given to the banks in lieu of bad loans.

The widely traded B shares of Mexico's two largest banking groups, Grupo Financiero Bancomer and Banamex, owner of Banamex, were down more than 10 per cent at midday yesterday. Their prices are at less than half the peak reached in early May, sharply underperforming the Mexican market, which has also slumped.

Analysts say investors have ignored improvements in the two banks' core business of lending in recent quarters to focus on the bad news.

In the second quarter, both reported significant loan growth, albeit in the

context of a fast-growing economy. Their past due loans, which crippled the system during the 1996-97 banking crisis, also fell.

Instead, attention has centred on the banks' vulnerability to swings in interest rates, especially because of their impact on the cost of funding in the interbank market, where banks acquire overnight loans to support lending. Higher rates also raised fears of new loan defaults.

On Monday, Banco de Mexico, the central bank, moved to tighten liquidity to shore up the peso and head off inflationary fears. Investors have also steered clear of bank stocks because of the controversy over Fobaproa, the contingency fund that spent 14.5 per cent of GDP bailing out the banks in the last three years, giving banks zero-coupon notes as assets in exchange for acquiring part of their loan portfolios.

"The whole Fobaproa issue has cast a cloud over the banks because no one knows how it's going to affect them," said Paul Warner, bank analyst at Paribas in New York.

"The question now is whether the government will be able to renegotiate these [Fobaproa] agreements, and if so, to what extent."

Goldman Sachs aims to spread the IPO spoils

Firm's 189 partners will each receive at least \$40m but even junior staff will enjoy windfalls, says Tracy Corrigan

In an era when the spread of stock options and the rapid rise of the stock market have provided unprecedented wealth for many US companies, the conversion of Goldman Sachs into a publicly quoted company will nevertheless be an unusual exercise in wealth creation.

Goldman Sachs, whose partners formally voted on Monday to abandon 130 years of partnership, will raise \$2bn-\$3bn in an initial public offering this autumn.

But this represents only 10-15 per cent of the total value of the firm, estimated at \$25-\$30bn. And since the IPO will inevitably be followed by secondary offerings, the total value of the company - currently owned by partners, retired partners and a few outside investors, including Japan's Sumitomo Bank - is being divided up in the run-up to the flotation.

Co-chairmen Jon Corzine and Hank Paulson, who have backed the shift to public status, have been eager to point the move as strategically motivated. The firm, they argue, needs the greater flexibility of a public company's capital structure to remain competitive in a global financial market, although they say they do not envisage embarking on a trail of big acquisitions.

Their protestations that the debate over abandoning

the partnership has not been financially motivated have some credibility, since partners have in the past repeatedly rejected proposals to take the firm public, the most recent being two years ago.

But Goldman's 189 partners each stand to gain windfalls totalling at least \$40m, with senior partners getting as much as \$100m and top executives around \$250m.

These numbers are based on estimates which value the firm at about 3.5 to 4 times its book value of \$7bn. The exact carve-up will not be clear until the pricing of the IPO.

Of the existing \$7bn of capital, about \$1.2bn is invested by limited partners, mainly those who have retired from the firm and receive interest on their investment.

They have 10 days from Monday's vote to decide whether to cash out their investments at 1.25 times book value, to take Goldman stock at 1.55 times book value, which they would then have to hold for a set period, or take an eight-year debenture at book value paying 12 per cent annual interest.

In addition, the company's capital also consists of about \$1.5bn owned by external investors including Sumitomo Bank.

People familiar with negotiations believe that Sumitomo, which holds preferred

stock, will most likely take Goldman stock.

But partners and investors will not be the only ones to benefit from the cashing-in of Goldman's partnership status.

Mr Corzine has argued strongly from the beginning that the spoils of the offering should be shared as widely as possible.

In an internal memo on Monday, he and Mr Paulson said that one of the objectives of the change in structure was "sharing ownership benefits and responsibility more broadly" among employees.

About \$5bn of the value of the firm will be spread among all employees below partner level, who will receive 50 per cent of their 1998 compensation and a set amount for each year they have worked at Goldman.

Under this system, even senior staff will receive substantially less than partners, but the best rewarded could gain more than \$10m. Nevertheless, the wealth creation for lower-paid employees is expected to be substantial, though not on a par with the millionaires created by options in Microsoft and other high-tech companies.

As well as spreading wealth, Goldman's management must be hoping that the distribution of equity throughout the firm will help maintain a cohesive



Jon Corzine: keen to avoid divisive wealth creation

culture, which competitors are hoping the change in structure will shatter. Previous shifts from partnership to public company at Morgan Stanley and Salomon Brothers proved divisive and resulted in a number of departures from both firms.

As part of the shift towards a public company structure, Goldman has named the six members of its executive committee as members of its new board of directors.

In addition to Mr Corzine,

and Mr Paulson, these board directors are John Thain, chief financial officer, Roy Zuckerman, and Robert Hurst, vice chairman, and John Thornton, head of Goldman Sachs Asia.

Details of the initial public offering of 10-15 per cent will only be revealed when the company files with the Securities and Exchange Commission later this month or in early September, and in a prospectus which is expected to be filed in early October.

New World Group

IMPORTANT NOTICE TO SHAREHOLDERS AND FORMER SHAREHOLDERS

Ural Caspian Oil Corporation Limited
The New Schibaleff Petroleum Company Limited
The Grozny-Sundja Oil Fields Limited
The North Caucasian Oil Fields Limited
(together the "Russian Companies")

Any person who was a holder of shares in one or more of the Russian Companies on 2nd May, 1998 or heir to a holder at that date, since deceased is requested to contact The Law Debenture Trust Corporation p.l.c. ("The Trustee") as Trustee for the Beneficiaries (as defined in a Declaration of Trust dated 2nd May, 1998), with reference to certain arrangements regarding Russian Companies compensation monies at the address below. Your letter should contain details of your shareholding as at that date.

Any shareholder who has received a letter from the Trustee in this connection, is requested to ignore this notice.

Any holder of bearer shares in The North Caucasian Oil Fields Limited will be required to sign a Declaration that he held such bearer shares on 2nd May, 1998 (or that he is the personal representative or heir of such a person). The form of such Declaration is available on application to the Trustee at the address given below.

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Philip Services falls into the red

By Scott Morrison in Toronto

Philip Services' woes continued to mount yesterday after the Canadian waste management company reported a second-quarter loss of US\$7.8m, or 68 cents a share, owing to low commodity prices and higher than expected restructuring costs.

The company said it lost 3 cents a share excluding extraordinary items, while analysts had expected earnings of 2 cents a share before special charges. Philip posted earnings of US\$7.5m, or 11 cents a share, during the same period last year.

The earnings report is the latest blow for the company, which has been beset by copper trading losses, accounting inaccuracies, large debt obligations, a plummeting share price and lawsuits filed by investors.

Philip had revenues of US\$696m in the quarter compared with US\$634m last year, reflecting a series of recent acquisitions. But it was affected by low prices for the metals it sells and by falling crude prices, which led to the deferral of maintenance work at refineries serviced by Philip's industrial services group.

The company took a US\$43m loss for the quarter associated with liquidating its copper inventories. The group is trying to return to profitability and reduce debt by selling its metals operations, which account for more than half of revenues. The company incurred US\$1.1bn in obligations to finance its rapid expansion.

Philip said a portion of its long-term liabilities had been reclassified as a current liability, given that it did not comply with some loan obligations. The group said it was trying to reach standstill agreements with its creditors to allow time to complete the sale of its metals operations assets.

Philip's shares were down 15 cents at C\$3.75 in late morning trading in Toronto. The shares have fallen more than 65 per cent from their 52-week high of C\$27.50 since the copper trading losses were revealed.

Strong US economy helps Wal-Mart surge

By Richard Tomlinson in New York

Wal-Mart Stores, the US discount store operator, recorded another surge in profits in its second quarter to July, helped by the continued strength of US consumer spending.

Net profits shot up 80 per cent from \$78m to \$1.04m. Sales at stores open a year or more rose by 9.5 per cent, comprising a 5.3 per cent increase at Wal-Mart stores and a 10.3 per cent increase at the Sam's Club membership warehouses.

David Glass, chief executive, said the company was "excited" about the earnings growth achieved in the first half of the year, but spoke of "tempering" enthusiasm for the second half "purely because we face strong com-

petition, real wage growth and high levels of spending in the stores.

Wal-Mart has been doing particularly well because of its aggressive expansion. It has also attracted more customers into stores by offering goods people want at affordable prices.

Second-quarter sales rose by 18 per cent to \$32.5bn. Sales at stores open a year or more rose by 9.5 per cent, comprising a 5.3 per cent increase at Wal-Mart stores and a 10.3 per cent increase at the Sam's Club membership warehouses.

David Glass, chief executive, said the company was "excited" about the earnings growth achieved in the first half of the year, but spoke of "tempering" enthusiasm for the second half "purely because we face strong com-

petitions resulting from last year's solid performance."

However, Mr Glass said the company expected third-quarter results to be in line with, or slightly better than, analysts' expectations. Analysts surveyed by the First Call research service are predicting third-quarter earnings per share of 41 cents.

Operating profits in the Wal-Mart stores division rose 37 per cent to \$1.8m in the second quarter, while in the Sam's Club division, they rose by 19 per cent to \$17m.

In the international division, which now comprises Wal-Mart's recently acquired German operations as well as those in Argentina, Brazil, Canada, China, Korea, Mexico and Puerto Rico, operating profits rose from \$27m to \$124m.

Textron plans European buys

By John Authers in New York

Textron, the US industrial and finance company, is planning an aggressive acquisitions campaign in Europe, using the proceeds of the \$2.9bn sale of its Avco Financial Services unit to Associates First Capital, announced yesterday.

Avco specialises in consumer lending and the sale completed Textron's exit from the retail financial services business in the US. It had also previously held a life insurance company.

The deal will provide Textron with after-tax proceeds of \$2.9bn.

While 40 per cent of this will be used for repurchasing shares, the remainder will be used for acquisitions.

At present, Europe accounts for 17 per cent of Textron's total annual revenues, and it aims to increase this to 40 per cent within three years. The company added that it was also interested in exploring opportunities for cheap purchases in Asia, where it does not have as significant a presence.

Any acquisitions will prob-

Brewers break off alliance

By Raymond Gold in Caracas

Belgium's Interbrew and Venezuela's Cisereros group have ended a strategic alliance that aimed to conquer a 15 per cent share of the Latin American beer market, an official close to Cisereros said yesterday.

There were different views on how to develop the market, the official said, insisting that the separation was "on friendly terms".

The alliance, formed last November, was to have invested \$20m over five years to penetrate the Latin American beer market - one of the world's fastest growing, with an expected annual growth rate of 5 per cent.

The two companies had celebrated the link-up as a unique marketing approach to promote local rather than global brands.

Regional, the Cisereros Group's Venezuelan brewer that was to have been the springboard for the alliance, claims it has met its growth target and increased its market share in Venezuela from 8 per cent to 17 per cent over the past 10 months.

HEALTHCARE COMBINED-NORWEGIAN GROUP SEES 8% INTERIM RISE AS PRODUCT MIX IMPROVES

Merger savings help lift Nycomed Amersham

By Valeria Skid in Oslo

Nycomed Amersham, the Anglo-Norwegian diagnostic imaging and biotechnology company, yesterday reported an 8 per cent rise in first-half pre-tax profits to £114m (£188.1m), driven by a combination of merger savings and an improved product mix.

The company realised total cost savings of £9m in

the six months to June 30 from the effects of last year's merger. Combined with strong growth in its imaging products, the company's largest business unit, this helped raise operating profit by 7 per cent to £127.8m compared with a pro forma £119.8m last time.

Sales fell to £667.9m (£684m) because of weakness in the US market.

The company's life science

business, Amersham Pharmacia Biotech, lifted its sales by 0.9 per cent to £197.1m. Pharma, the pharmaceuticals business, showed a 0.5 per cent increase in operating profits to £17.1m, reflecting a one-off profit from a disposal. Bill Castelli, chief executive, said Pharma had not maintained the momentum of the past few years because of uncertainties in the former Soviet

Union and investments in new product launches. "The company did a little bit better than market consensus," said Bruce Diesen, analyst at DNB Markets in Oslo. "The imaging division did better than expected as people were talking about price pressures in the US on its imaging products. But it has come out with new products."

Mr Castelli said the com-

pany saw turnover in two of its newer imaging products, iodine seeds and Myoview, replacing Omnipaque as the main revenue contributor. Myoview, a heart imaging agent, is expected to reach sales of £50m next year, as would sales of the iodine seeds used in the treatment of prostate cancer, said Flemming Thorup, Nycomed Amersham Imaging senior vice president.

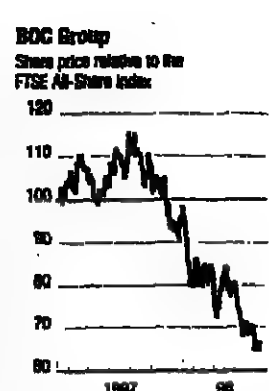
Myoview had sales of £18.7m in the first half and iodine seeds reached £16.7m. Omnipaque accounted for £78m in turnover at the imaging business from a total turnover of £115.8m at the X-ray contract media business.

A dividend of 1.8p was declared, payable out of earnings per share of 10.4p (9.5p). The shares fell 7.7p to 356p.

COMMENT

BOC

BOC's restructuring was expressed in grandiose language, but the reality looked more prosaic. The plans include a big job-shedding exercise, which accounts for nearly half BOC's chunky £267m restructuring charge. There is also a mystery £12m goodwill write-down - break-down undisclosed. Staff cuts should probably save around £80m, so hitting the target of annual savings of £120m in two years looks achievable once IT benefits and disposals of poorly-performing businesses are thrown in. Even assuming some savings are handed to customers through lower prices, the shake-up should still get the group to its 16 per cent margin target and yield a return on assets that clears BOC's cost of capital - at last. But BOC's rivals are not standing still. Most are already implementing the changes BOC is grappling with, like making its businesses more customer-focused and benchmarking products internationally. It would be a shame, therefore, if BOC stopped here. And for investors to overcome their current distaste for all things chemical, BOC will need to woo them with a share buy-back. After all, it netted £540m for its healthcare business earlier this year and seems reluctant to spend it on acquisitions.



Offshore moves forced on S&N

By Jenny Leach

Smith & Nephew, Europe's largest medical equipment company, yesterday said the strength of sterling had forced it to move 10 per cent of its UK manufacturing operation overseas.

Mr Chris O'Donnell, chief executive, said the relocations - mainly to France, but also to South Africa and Indonesia - had seen the company run down its UK workforce by between 2 and 3 per cent in each of the past two years.

Smith & Nephew highlighted its moves out of the UK as it unveiled a first-half decline in pre-tax profits of 11 per cent, to £71.9m (£119m), on sales down 1.5 per cent to £516.9m.

However, currency movements had cut first-half profits by £5m and were likely to knock £15m from full-year earnings, the group said.

Unlike the textile and clothing industry, which has also been moving out of the UK, Smith & Nephew is a high-technology manufacturer. "If it had not been for the strength of sterling, this production could and would have been happening in the UK," Mr O'Donnell said.

The group had also suffered what it described as "a very significant setback" in the first half, with the failure to secure US regulatory approvals for its first biotechnology product, Dermagraft.

The US Food and Drug Administration said it needed more information than had been collected in the first round of clinical trials. The combination of new clinical trials and adverse currency movements had cut the group's operating profit margins from 17.5 to 15.8 per cent over the last year.

As a result, Smith & Nephew's primary focus had shifted away from achieving growth through blue-sky technologies. It was now concentrating on improving its profitability, said Mr O'Donnell.

National Power

Senior management at National Power cannot be sleeping easy in their beds these days, as rumours circulate of a consortium led by BOC bid for the company.

But it is hard to see how the deal could create value at the 80p level - valuing National Power at £7.3bn - as most break-up valuations suggest a price considerably lower. That assumes a generous valuation of National Power's international business of say £2.2bn or 1.5 times book value. Throw in £4.7bn for National Power's generating assets and £550m for its lease income on other plants, subtract debt of £1.2bn and the break-up value is 330p a share. Of course, some bidders, such as a regional electricity company, may feel they can create value through vertical integration.

A second issue also raises problems: the government is keen for the company to shed assets. A bid at this stage could disrupt negotiations. On the other hand, it could be a useful gun to National Power's head.

Diageo fends off shareholders

By Robert Wright

Two leading shareholders in Diageo voted against the food and drinks company's executive incentive scheme at yesterday's annual meeting.

The long-term incentive scheme could result in three top US-based executives being awarded bonuses of 40 per cent of their annual salary.

That could see Paul Walsh, head of the Pillsbury food division, receive £2.65m (£4.3m) of shares, Jack Keenan, head of United Distillers, £2.3m, and Dennis Mahometas, head of Burger King, £2.1m.

UK-based directors would be in line for more modest bonuses.

The scheme applies to the top 1,000 executives worldwide. It requires Diageo to improve its total shareholder return against a group of 19 other global consumer companies but proved controversial because some shareholders, led by Standard Life, suggested the criteria were not sufficiently demanding.

The company said that, of 1,880n shares voted on the scheme, 1,660n were in favour and 200n against. The votes were 89 to 11 per cent in favour of adopting the scheme.

The company declined to name the two institutions whose votes were cast against, but both Standard Life and Norwich Union were known to oppose the scheme.

The incentive scheme runs from 1996-2000 and will pay out in March 2001. The three US executives will receive shares equal to 40 per cent of salary if Diageo is in the top three of the league table of consumer companies, 300 per cent if it is in the top five, and 100 per cent if it is in the top 10.

The maximum payout for UK-based executives will be 150 per cent of salary, dropping to 50 per cent of salary for a top 10 rating.

Boosey & Hawkes looks to sustain those high notes

Christopher Swann finds the market looking for signs of strong sales growth

The diamond tip of a computerised engraving machine etches the Boosey and Hawkes brand on to a trumpet at the Boosey and Hawkes factory in Edgware, north London. Efficiency gains from adopting such specialist engineering equipment helped make the instrument maker and music publisher a star performer on the UK stock market in the early 1990s. However, having recently survived the threat of sale or break-up, Boosey may now struggle to justify its generous price ratio of 20.5.

Richard Holland, the chief executive who nursed the company back to health in the 1980s, is adamant that the upside of the business is far from exhausted. Tried and tested strategies hold the key, he says. Yet it is difficult to see where significant growth will come from in the short term.

First, the company, Europe's largest musical instrument maker, must overcome the legacy of a year of uncertainty which ended only in May. The shadow was cast by the threatened change in ownership of its largest shareholder, the US publisher Carl Fischer.

In spite of interest from EMI and Sony, attracted in part by Boosey's unrivalled catalogue of 20th century compositions, its managers succeeded in arranging for

the shares to be placed with institutions, restoring Boosey's independence.

However, in the intervening period the strength of sterling and turmoil in Asia were taking the shine off the company's strong growth.

Mr Holland accepts there is ground to make up. "Between negotiating with a line-up of trade buyers, dealing with advisers and devising our own scheme, we inevitably had less time to run and develop the business," says Mr Holland. Previous acquisition opportunities slipped through Boosey's fingers.

Despite this, pre-tax profits for 1997 increased 14 per cent to £9.1m (£13.4m) on turnover of £94.8m - well below the 30 per cent compound growth average achieved between 1989 and 1996. Merrill Lynch, company brokers, expect this to slow to 5 per cent this year.

Most of the group's profit growth has come from margin improvement rather than sales growth. As instrument craftsmen have been supplemented by machine tools, operating margins have risen from 8 per cent in 1990 to 11 per cent in 1997. But sales have risen by a less spectacular 35 per cent.

Mr Holland is determined that the increasing use of machine tools and techniques poached from the engineering sector, as well

Tough time to call



as price increases, can continue this process. "But at 11 per cent the ceiling cannot be far away," says Roger Hardman of Hardman and Co, the equity analysts. "If the company cannot get forward motion on sales it will run out of growth."

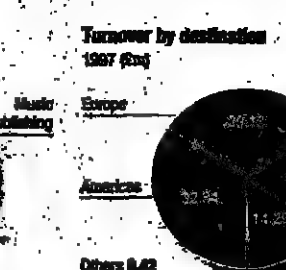
Worldwide demand for musical instruments is growing, but slowly. In Asia, home to Boosey's principal manufacturing competitor, Yamaha of Japan, it is more feeble still. Demand is growing fastest in the US. But a strong pound and a weak yen makes Boosey's task a tough one.

Yet over the past five years Boosey has lifted US sales by 30 per cent a year, taking its share of the instrument market there from 2 to 6 per cent. Boosey's strong portfolio of instrument brands commands half the European market for some of its products and gives a strong platform for growth. However, this is a long-term prospect and may only mask a decline in east Asia - where the group made a loss last year.

A resolution of the Fischer issue enables Boosey to resume its search for acquisitions. Rivals are largely small and family owned. Independence may matter more than profit to many.

Nor can the publishing division be expected to inject much dynamism. The annuity-like income derived from Boosey's collection, which hosts the works of Rakhmaninov, Elgar and Stravinsky - will grow, but

Turnover by destination



at a pedestrian rate. Royalties from CD sales, providing a quarter of publishing revenue, is declining as consumers complete the process of converting vinyl collections. True, Boosey managed to engineer the success of Gorecki's Third Symphony, which topped the classical charts. It has also signed up many promising composers. But a sanguine acceptance that, despite skillful promotion, many new signings will not make much money until after their death is indicative of the long-term nature of the business.

Despite the energy and skill of Boosey's management, therefore, return to the heady growth rates of the early 1990s seems a distant prospect.

Sedgwick insures against mis-selling

By Jim Kelly

Sedgwick, the insurance broking group, said yesterday that it had designed an insurance product to help cap the liabilities it faces from the government's review of pension mis-selling.

Sedgwick said it was mak-

ing an exceptional charge of £80m (£132m), its worst case scenario, to meet claims over pension transfers - but now had insurance cover for a further £57m and an option on £25m more.

The shares closed 2p up at 158p. Sedgwick chairman, said the model product had been

placed with insurance companies in London and Bermuda.

"We have put together the biggest belt and braces we could find," said Mr Riley.

The provision was announced along with second quarter results which showed profit before tax and exceptional items of £80.2m (£86.3m).

Pre-tax losses for the six months to June 30, including a total exceptional charge of £77m, were £16.9m (£66.5m) profits. Losses per share were 1.3p (8.4p earnings). The interim dividend was held at 3p. Sedgwick expected a strong last quarter, said Mr Riley.

Charles Landa at SG Securities said: "They've been very sensible. Analysts expected that the £25m provision they had indicated earlier would be inadequate, and this is an innovative solution to the problem. The results generally are encouraging given the appalling trading conditions."

Kingfisher plays waiting game

Kingfisher's terse statement yesterday that it did not envisage an offer for Castorama, the leading DIY chain in France, smacks more of diplomacy than reality.

The group took six years to get its hands on Darty, the number one French electrical retailer, and a further two years to build a controlling stake in another big operator.

In both cases, the UK retail conglomerate, which owns B&Q, Comet and Woolworths, held talks about strategic alliances long before it clinched any deals. Kingfisher has had on/off talks with the family-controlled Castorama group for several years. The most recent began just a couple of weeks ago and the companies' statements admitted only to discussions about "the commercial benefits of working together".

But it is clear that the talks will examine everything from joint buying to international joint ventures and even a takeover by Kingfisher.

Sir Geoffrey Mulcahy, Kingfisher's chief executive, is prepared to play the long game. He had to live with years of criticism for his decision to buy Darty in 1988 at what was considered to be a full price of £560m, just before the French economy went into a dive.

Yet the business is now benefiting from an economic upturn and looks to have been a canny purchase.

Kingfisher could repeat the exercise if it manages to get Castorama to agree to a merger, although it will have to win over the Du Bois family, which has a voting majority.

The business is considered by analysts to be a class act,

in spite of a tough three years that have seen it suffer falling profits at home while trying to expand abroad.

Katib Willis, retail analyst at Goldman Sachs, said: "The market position of Castorama in French DIY is probably the strongest of all market leaders across the major European countries."

The French home improvement market is beginning to pick up after a long stagnation. However, the problem for Castorama is simply that its returns are too low for a business with its strong market position. Emma Burdett, retail analyst at ABN Amro, forecasts that Castorama will return net margins of barely 8 per cent this year.

Part of the difficulty is that the French group sources many of its products in local markets. B&Q, on the other hand, has improved margins by sourcing internationally. Obviously, the benefits could be even greater if the two could buy jointly, say analysts.

It will not be easy. DIY remains a notoriously local market. Nevertheless, there are areas such as paint and timber, said Nick Hawkins, retail analyst at Merrill Lynch, where combined buying could bring benefits.

Castorama and its family shareholders might only agree to participate in joint buying, which gives them the benefits and allows them to retain control.

But Sir Geoff will be betting that even such a watered-down arrangement will bring success, said one retail analyst. "They will work together, learn to trust each other and at some stage all family shareholders always sell out, don't they?"

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Lex, Page 12

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover (times)	Total for year	Total for year
BOC	2,746 (2,918)	272.46 (325.4)	32.7 (42.73)	1	Oct 1	0.8	29	29
Boosey & Hawkes	94.8 (100.1)	9.1 (13.4)	1.3 (2.06)	0.25	Apr 9	0.55	1.2	1.2
Brown End Propriety	2.1 (2.04)	2.98 (1.37)	0.07 (0.03)	-	-	-	-	-
Carroll Plastics	50.5 (43.6)	2.81 (2.32)	7.9 (6.5)	3.3	Oct 12	3.15	9.85	9.85
Edgware	138.4 (122.7)	7.21 (6.29)	11.88 (10.29)	3.775	Sept 18	3.775	10.4	10.4
Halliday	190.7 (176.4)	8.39 (8.31)	9.1 (7.4)	2.1	Oct 12	1.75	7.05	7.05
Highland Timber	0.023 (0.023)	0.138 (0.138)	1.48 (1.48)	-	-	-	-	-
Memory Corp	10.2 (2.1)	1.22 (1.22)	1.48 (1.48)	-	-	-	-	-
Merrill Lynch	104.7 (55.3)	24.3 (19.5)	12.2 (10.3)	3.3	Oct 1	2.8	8.5	8.5
Mitton Ltd	40 (23.3)	3.974 (3.2)	28.9 (18.4)	3.924	Oct 29	5.81	5.213	7.39
Nycomed Amersham	672.8 (694)	114 (105.5)	10.4 (9.5)	1.8	Mar 2	3.4	3.4	3.4
Quintiles	8.87 (8.87)	1.87 (1.87)	3.41 (3.41)	-	-	-	-	-
San Brothers	434.1 (418.5)	8.19 (8.19)	15.19 (15.19)	2.12	Nov 2	1.83	5.52	5.52
Sanderson Bramall	482.6 (485)	16.94 (16.94)	1.32 (1.32)	3.8	Oct 18	3.8	7.8	7.8
Sedgwick	516.9 (524.8)	71.5 (81.1)	4.52 (5.42)	2.4	Oct 9	2.4	6.2	6.2
Smith & Nephew	516.9 (524.8)	71.5 (81.1)	4.52 (5.42)	2.4	Oct 9	2.4	6.2	6.2

Investment Trusts

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover (times)	Total for year	Total for year
Mercury Investment	2,746 (2,918)	272.46 (325.4)	32.7 (42.73)	1	Oct 1	0.8	29	29

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. *After exceptional credit. *On increased capital. *After adjustment for share split. *After income. *Comparatives restated. *Foreign income. *After adjustment for share split and scrip issue. *Pro forma. *Comparatives pro forma. *After adjustment for share split and scrip issue.

CONTRACTS & TENDERS

République du Congo
Ministère des Finances et du Budget

TENDER FOR THE SELECTION OF A PRE-SHIPMENT INSPECTION COMPANY

The Government of the Republic of Congo invites sealed proposals from internationally reputable companies for the provision of PSI services covering imports and some exports. Interested companies will be required to submit their bid in one original and three copies to the Ministry of Finance and Budget, in Brazzaville in two separate sealed envelopes:

- Envelope "A" will contain technical data to be used for prequalification
- Envelope "B" will contain price proposals

Tenders must be received at:
Ministry of Finance and Budget, Office of Mr. Kaba Mboula
before 15 September 1998 at 12:00 noon, when public opening will take place.

Proposals should remain valid up to 16 November 1998. They must contain a bid bond worth CFA francs 30,000,000 (thirty Million) or its equivalent in convertible currency, established in the name of the Ministry of Finance and Budget. Bid bond is liable to forfeiture, should the Bidder choose to withdraw his/her bid between the time of the public bids opening and the expiry of the validity period, or fail to accept and sign the contract established in terms with his/her proposal by the Ministry of Finance and Budget.

Interested companies can apply for a copy of the Request for Proposals from one of the following sources through a formal request on Company stationery signed by an authorized representative:

- Mr. Kaba Mboula
Economics Advisor
Ministère des Finances et du Budget
Brazzaville
Tel: 242 41 12 66
Fax: 242 81 41 45
- ICS
1101 30th Street NW
Suite 305
Washington, DC 20007
Tel: (202) 333-0092
Fax: (202) 333-0109
- ICS, (the SWICO Group)
4, rue de la Paix
1003 Lausanne, Switzerland
Tel: 41 21 318 8230
Fax: 41 21 318 8231



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501/502

Combination catapults partners into top league

The BP-Amoco combination creates the world's third-biggest petrochemicals group and second-largest oil and gas producer, and promises a refining capacity to challenge the leaders

By Virginia Marshall and agencies

Yesterday's deal propels BP and Amoco from what Sir John Browne, BP's chief executive, described as being at the "top of the second division" into the super league previously inhabited by Royal Dutch/Shell, the Anglo-Dutch group, and Exxon of the US.

The new group, to be headquartered in the UK and run by a board dominated 13 to nine by BP, will become one of the world's top three groups in terms of oil and gas production, reserves and refining capacity.

It will also become the world's third-largest petro-

chemicals business after Shell and BASF of Germany.

In oil and gas, again after Shell, it will become the world's second-largest oil and gas producer with 2.6m barrels of oil equivalent a day, and the second-biggest in terms of reserves with 14.8bn bbl compared with the Anglo-Dutch group's 19bn.

In refining, the deal will give it capacity close to Exxon's at about 2.9m barrels a day although it will still be some way behind Shell on 4.6bn.

However, for both Larry Fuller of Amoco, who is set to be co-chairman of the enlarged group, and Sir John, the deal was not the

end game. "We're not going to settle for an easy third place," Sir John said.

He claimed the extra financial muscle of the combined company, and the cost savings it would reap, would make its products cheaper for customers.

He also pledged more choice for consumers, although the tie-up is unlikely to mean motorists paying less for their petrol.

By the end of the 2000 - the companies say they hope to close the deal this year - the aim is to cut annual costs by at least \$2bn at the pre-tax earnings level and they hope considerable further synergies will emerge once the merged

group settles down in headquarters.

Of the initial \$2bn, some \$1.25bn will come from organisational and operational rationalisation including about 5,000 redundancies, some 6 per cent of the combined workforce. A further \$200m will be saved on more focused exploration while better buying will cut annual procurement costs by \$250m.

Most of the job cuts will be in the US, but the company admitted there would be some scaling back of its 17,000-strong UK workforce.

Sir John, who is in line to head up the new company, said it was too early to say how many UK staff could lose their jobs.

"It remains to be seen what the number is, but it will be small," he said. BP, which will dominate

the new group, has a far bigger structure in the UK than Amoco, which has about 1,200 staff in the UK.

Larry Fuller added that there was very little overlap between the two companies' operations in Scotland, where the UK oil industry has a big presence.

The deal helps overcome what analysts had perceived as one of BP's greatest weaknesses - its relatively weak position in gas, a sector harder to break into quickly than oil. In contrast, Amoco - whose gas business is four times the size of BP's - has managed to lever off its gas expertise and position in its home US market to build up a strong global gas business.

In the US, the Amoco brand will be extended over time to BP's retail gasoline and convenience store outlets but the BP brand will be

used in the rest of the world.

The US, where the group will be the largest oil and gas producer, will also be the centre for BP Amoco's exploration and production operations.

In petrochemicals, BP

nologies.

While BP has recently stepped up its activities in the former Soviet Union - like Amoco it is heavily involved in Azerbaijan's Caspian Sea territories - and has a raft of projects in other

more than 70 per cent of its assets in the OECD countries and some 80 per cent of profits generated in the US and Europe.

Yesterday's merger announcement came as oil prices hit a 10-year low, highlighting the problems currently being faced by the industry. Too much oil is being produced to meet demand, which has fallen in part through the Asian economic meltdown.

Sir John said: "International competition in the industry is already fierce and will grow more acute as new players emerge."

"In such a climate the best investment opportunities will go increasingly to companies that have the size and financial strength to take on these large-scale projects that offer a truly distinctive return."

For Larry Fuller of Amoco, who is set to be co-chairman of the enlarged group, and Sir John Browne of BP, yesterday's deal was not the end game. 'We're not going to settle for an easy third place,' said Sir John.

Amoco will have a leading position in seven core products including acetic acid, acrylonitrile and aromatics, and will also have several important proprietary tech-

emerging markets, the group will be more focused on the western world than its larger peers. Of the top three groups it will be the only one with

EUROPEAN INVASION

Buying spree across Atlantic

By Richard Waters in New York

The push by some of Europe's biggest companies into the US has just claimed its latest, and biggest, target. And if the appetite for foreign securities on which this new wave of acquisitions has been launched survives the present wobble in world stock markets, US experts predict that the drive is set to continue.

BP's purchase of the fifth largest of the integrated US energy groups comes hot on the heels of Daimler Benz's agreement to buy Chrysler, the smallest of the Big Three auto groups. Had it not tried to renegotiate the price, a move that opened the door to a higher bid from WorldCom, British Telecommunications would also have carried off MCI Communications, the second-largest long-distance carrier.

Other prime corporate assets to be snapped up for stock in recent months include Alcatel's all-share acquisition of DSC, a leading maker of data networking equipment.

Helping to fuel these purchases has been the large-scale recent drop in share prices in European stock markets. This has provided a more powerful takeover currency in the form of ADRs, a dollar-based security tied to the parent company's shares.

By using such stock, the Europeans have been able to benefit from the two big advantages enjoyed by US companies contemplating a domestic merger. One is the deferral of capital gains taxes that comes with an all-stock deal: a purchase for cash would have led to an immediate crystallisation of gains for tax purposes.

The other involves the use of so-called pooling of interest accounting - known in the UK as merger accounting - which allows two companies to combine without creating any goodwill.

Despite these benefits, however, the more widespread use of ADRs may run into some resistance.

"There are some institutional investors in the US for whom holding ADRs would fall outside their investment criteria," conceded Rod Peacock, head of J.P. Morgan's global energy group.

BP is likely to face fewer problems in this regard than Daimler Benz. BP is already actively traded here, and Amoco will only increase the liquidity of the stock, said Ken Lopian, head of the ADR group at Bank of New York, one of the largest sponsors of ADR programmes.

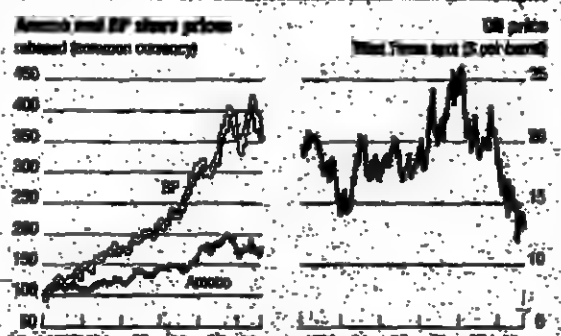
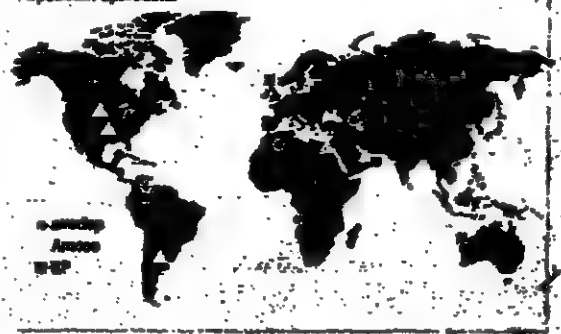
The UK company also pays its dividends quarterly - a US custom, rather than a UK one, where dividends are paid twice a year - and promised yesterday to produce its main accounts in US currency rather than sterling.

Daimler Benz, by contrast, plans to issue a new dollar-based security directly, rather than using the depositary arrangements that are normally followed by foreign issuers in the US.

The US and UK methods of taxing dividends are likely to represent the main difference for Amoco shareholders after an acquisition by BP, said Mr Lopian at Bank of New York. In the US, dividends are paid gross, while UK companies are required to withhold tax, which can be used by investors to offset their own taxes.

How the oil groups merged

Upstream operations



ADRS US INVESTORS WARM TO ALL-STOCK DEALS BY OVERSEAS GROUPS

European buyers join the paper round

By Jane Martinson and George Graham

The ability to pay for a cross-border acquisition with paper, rather than cash, has opened up the frontiers for companies considering overseas deals.

This was clear between BP and Amoco in the third large industrial combination in recent months in which a European company has used paper to acquire a US company.

Like France's Alcatel in its takeover of DSC Communications, a US telecoms equipment company, BP will issue American Depositary Receipts - certificates issued by a US custodian bank and representing foreign shares. Daimler initially contemplated the issue of ADRs in its merger with Chrysler but

is now proposing a new variant - Global Registered Shares listed in both Frankfurt and New York.

Investment bankers said yesterday that this form of financing still raised difficulties, but that investors were increasingly ready to accept a foreign issuer's paper.

"ADRs have become increasingly accepted in share exchange transactions involving US companies," said Rod Peacock, who led the team from J.P. Morgan which advised BP on the deal. "It was a mantra of prior years that you couldn't do cross-border deals with paper, but people have become very comfortable with the idea."

Other leading investment bankers said cross-border deals of this type were likely to become more common, especially in sectors such as oil, where companies needed a global reach.

The oil, telecoms and drugs industries are all global businesses and I think you will find a greater investor interest from investors in multinational global combinations of this type," said one banker not involved in the deal.

ADRs make it much easier to encourage US shareholders to accept shares in European companies. They are easier to market to all US investors, some of which are constrained through trust deeds for example, from investing in non-dollar securities while others need to match exactly the currencies in which their assets and liabilities are denominated.

The depositary receipt system is not available in most

of Europe, so US acquirers cannot easily use the same technique to pay for a European acquisition. "European shareholders have to like US shares or lump them," said one banker.

But offering ADRs to US investors is not without its problems. Corporate financiers close to the deal acknowledged that there could be some initial turbulence in the combined group's share price. US fund managers whose mandate is to track the S&P500 index will have to sell, because Amoco will drop out of the index unless it can persuade Standard & Poor's to keep it in, while UK institutions will need to buy more BP shares to keep their holdings in line with the enlarged company's weight in the UK's FTSE 100 index. This will make it difficult to keep a total 30 per cent US holding in the combined group even though around 20 per cent of BP is held by US investors.

Reserves, J.P. Morgan, Merrill Lynch and Cazenove & Co were corporate brokers to BP on the deal. Amoco was advised by Morgan Stanley.

Investment bankers said the impetus for the deal came from the two managements, who have known each other professionally for years. BP executives said they had known Amoco's top management for 30 years, and known them well for 15.

"In an industry with only five large participants, you don't need to have bright ideas to come up with possible combinations. Who picked up the phone first? You can't tell," said one banker close to the deal.

CONSOLIDATION SHIFT IN SHARE OF REFINING AND DISTRIBUTION MAY ATTRACT ANTI-TRUST SCRUTINY

Regulators may look downstream

By Richard Waters in New York

Coming hard on the heels of a three-way merger in the US refining and marketing industry earlier this year, the union of Amoco and BP looks set to accelerate the consolidation of the downstream business in North America, according to oil industry experts.

However, given the growing concentration of market power that is already under way, this is also likely to be the aspect of the combination that draws the most active regulatory scrutiny - a fact that the companies themselves conceded yesterday.

The highly fragmented business of refining and distributing petroleum products in the US saw its first big consolidation earlier this

year, with the completion of a deal which brought together the downstream activities of Texaco, Shell and Saudi Aramco. That combination left the companies with about 13 per cent of US retail sales of gasoline, according to figures provided by Amoco and BP.

That relatively small national market share disguises more pronounced regional strengths, however. With its activities concentrated in the western states, the three-way union has stolen a march on its far smaller regional competitors, according to industry analysts. "The industry overall has had to react to these changes," said Rod Peacock at J.P. Morgan, which advised both Amoco and BP on their deal.

In the same way that that deal created a new giant in the downstream business in the west, the combination of Amoco and BP will produce a clear leader in many parts of the Midwest and the eastern US.

According to the two companies, their combined operations, accounting for 14 per cent of retail gasoline sales nationally, will make them one of the two biggest in their industry in 30 of the 35 states in which they operate.

"Generally speaking, the combinations of Shell and Texaco and BP and Amoco will result in the largest players in the regions in which they operate," said Scott Setrakian, head of energy consulting at Mercer, a management consulting firm. That is likely to put more pressure on other big

integrated companies, such as Chevron, Mobil and Exxon. "They are all becoming relatively much smaller," he said.

Exxon and Mobil each have an estimated 7 per cent of the US market for gasoline sales. That gives them less scope for the sort of cost savings that could help to relieve some of the pressure that has been felt on downstream profit margins during the 1990s. Texaco and Shell, for instance, said they expected savings of \$2bn from their deal.

The greater concentration, however, is also likely to attract the attention of anti-trust regulators. That echoes the experience of Texaco and Shell, which had to make concessions to win approval for their own transactions. The two companies agreed to

sell a refinery based in Washington state, as well as marketing operations in San Diego and Hawaii, in order to meet regulatory concerns.

Similar concerns were likely to be focused on the Midwest operations of Amoco and BP, said John Lichtblau, chairman of the Petroleum Industry Research Foundation, an industry think-tank. But while analysts said this might lead to some asset disposals, these were likely to be relatively minor.

The fact that the profitability of most refineries remained low - despite some improvement in recent months - also lessened the danger that antitrust regulators would force the two companies to shed assets to stimulate more competition, added Mr Lichtblau.

The knight with a vision of a wider realm

By Robert Corzine and Virginia Marshall

In the past year some analysts have wondered when Sir John Browne would become the first running BP, a "company he could manage with one hand tied behind his back," according to one former executive.

Yesterday's announcement of the world's biggest industrial merger suggests it may be some time before he will be tempted to more lofty challenges.

An engineer by training, Sir John, who turned 50 this year, has emerged as one of the UK's best business leaders. Although he has only been chief executive of BP for three years, the group's recent prosperity rests in large part on strategies he developed earlier in the decade as head of exploration.

But is he the right man to run a giant Anglo-American oil group?

In many ways, he appears born to play such a role. He is one of the few UK business leaders who appears at home in the US. He is a graduate of Stanford Business School and sits on its advisory board, one of many activities he manages to pursue outside BP. Sir John is also a trustee of the British Museum and a non-executive director of SmithKline Beecham, the Anglo-American drugs company, and of Intel, the world's largest chip-maker.

Notably, he has taken a lead on responding to growing environmental concerns and in accepting climate change as a threat to his

would probably win at comparisons with Sir Bob Horton, the former BP chairman and chief executive who was forced to resign in 1992 when a debt crisis threatened to engulf the company. But some company observers say he shares with Horton an autocratic outlook. "Sure, he is autocratic," says one colleague, "and in that respect is like Horton, but Browne runs the company in a way that Horton would like to have done but was never capable of doing."

BP executives add that Sir John, unlike some of his predecessors, would also "never do a deal that was not underpinned by commercial logic". Although not a natural politician, he is said to have cultivated a power base within BP - where he has worked since joining as a graduate trainee from Cambridge University in 1968 - and delegated others to do the politicking for him.

Sir John's main strengths appear to be his grasp of strategy and his ability to pull together all the threads of a complex project or deal. The latter will be in demand in the future.

In an industry often accused of following its own laws, he is also praised for his vision - his ability to look beyond the sector, place it in a wider context and anticipate the pressures on it.

Notably, he has taken a lead on responding to growing environmental concerns and in accepting climate change as a threat to his

industry. He has behaved like something of a prophet, calling on the industry to wake up to the challenges of global warming. Earlier this year, for example, he committed BP to increasing sales of solar energy equipment to 10bn over the next decade from \$100m now and called for new taxation, as part of a package of proposals for curbing greenhouse gas emissions, including carbon dioxide from the burning of fossil fuels.

To audiences around the world, from Stanford to a recent FT dinner for business leaders, he has reaffirmed his unconventional belief that up to 5 per cent of world energy supplies could be met by renewable sources by 2020, and that the figure could rise to 50 per cent by 2050.

Yesterday, he took time out in his brief presentation to share his view that while the distinguishing feature of the last 80 years was the increased mobility of the human race, the next century would be marked by the widening range of choice.

As head of much larger group, Sir John will soon be in a much stronger position to stamp his vision on the industry and take on rivals such as Shell and Exxon.

Yesterday he was typically plain speaking, describing the merger with Amoco as "aggressive" rather than "defensive".

"There are clearly a lot of things that need doing in this industry. In future we will be in a position to set the standards."



Sir John Browne: "In future we will be in a position to set the standards"

Picture: Smead Lynch

MANAGEMENT & TECHNOLOGY

PROFILE ABDULMAJEED SHOMAN

Patriarch with a mission

The head of Arab Bank has supported the Palestinian diaspora from north Africa to Australia, writes Roula Khalaf

The first stop on the road to investment in the Palestinian territories is often the Amman office of Abdulmajeed Shoman.

Enlisting the financial support of the head of the Amman-based Arab Bank group, one of the largest institutions in the Middle East, is considered key to the success of projects and to wooing other investors. Once Mr Shoman is signed on, even with a symbolic stake, other wealthy Palestinians dutifully follow.

As head of a bank that has played a significant part in Palestinian history, the 65-year-old Mr Shoman has naturally assumed the role of patriarch of the Palestinian diaspora. His investments in Palestine are almost all through the bank and are driven as much by emotional attachment as by a fiery ambition to stretch Arab Bank's reach as far as he can.

His father founded the bank in Jerusalem in 1930 and the family still owns about 20 per cent. Even after 60 years with the bank, Mr Shoman still spends his weekends and holidays in the office. Surrounded by a cluster of bank memorabilia and leather-panelled bullet-proof walls, he dials dozens of phone numbers to check on his branches around the world.

This network, making up the only truly pan-Arab bank, extends through the Gulf and north Africa and stretches as far as China and Australia. It has followed Arab communities across continents but also opened branches or subsidiaries to help foreign business deal with the Arab world.

Those who know him say Mr Shoman has transferred his yearning for the land he lost in Palestine into a near obsession with building the Arab Bank group, an institution with \$17bn in assets. The Arab-Israeli conflict has haunted Arab Bank. It was forced to move its headquarters to Jordan in 1950, two

years after the state of Israel was established. "In 1967, when the Israelis took Jerusalem, they took the money from the bank and returned some of it only recently. We closed all our branches then and refused to reopen during the occupation."

Arab Bank became the bank of the Palestinian Liberation Organisation, which is still a depositor. The Shomans - the bank was run by his father until 1974 - became the principal financiers of the Palestinian diaspora, helping merchants restart businesses in exile.

Mr Shoman insists he is not a politician but he has his ideas about peace and has had his quarrels with Yasser Arafat, the Palestinian leader. Opposed to the 1993 Oslo Peace accords between Israelis and Palestinians and the subsequent Jordanian peace deal with Israel, Mr Shoman insists: "You do not negotiate something that is yours; you fight for it through every means."

Still, after Oslo, Arab Bank returned to Palestinian territory to become the biggest bank, with 18 branches. Last year, it also set up the Arab Palestinian Investment

bank and is an investor in a group developing hotels and factories and investing in telecommunications.

But as the peace process has faltered, sinking with it the Palestinian economy, it has become harder for Mr Shoman to reconcile his investment objectives with the over-conservative banking style that has characterised Arab Bank since its inception. Inside the territories, Arab Bank is criticised for not lending enough.

The bank's prudent style has earned it a rather dull reputation. As one analyst put it: "The bank will never set the world on fire." But it is one thing Mr Shoman will never sacrifice as, in spite of the region's volatility, the first and only run on the bank dates back to the second world war. "Since then, people take money out of other banks during crisis and deposit it with us," he says.

Mr Shoman joined the bank in 1968, after studying at New York University and doing a stint with what was then Chase National Bank. His father was a demanding man, who had started out as a ladieswear door-to-door

salesman in New York. He forced his son to leave law school and study banking.

Mr Shoman seems to have inherited a tough and stubborn personality. He has cut links with his younger son for a marriage he disapproved of and because of a lack of interest in the family bank.

Mr Shoman's only distractions from banking are a taste for fine clothes, a passion for baseball and helping to run the lives of his grandchildren. He personally finances their education.

Mr Shoman's conservative management style has made the bank highly dependent on him but it has also kept the loan book healthy. Although not highly profitable, the bank's return on average assets increased from 0.99 per cent in 1994 to 1.35 per cent last year.

Mr Shoman says he no longer approves every loan, although he has the final say on many important decisions. His brother and his son run the bank on a day-to-day basis and both are the prime candidates to succeed him.

He insists he can be contradicted, as in the bank's recent decision to solicit credit ratings. "I am against it. We don't need it but they decided and I had to go along," he says. "I am not a dictator."

The ratings will raise the profile of the institution, which is quoted on the Amman stock exchange, among foreign investors. The move is part of a global marketing drive to give the bank a younger, more vigorous image to help it attract a new generation of depositors who may be less loyal to Arab Bank than their parents and grandparents.

Foreign involvement in the bank is also a source of anxiety because it might bring in Israeli investors, which Mr Shoman desperately wants to keep at bay. He is said to track closely through Jordanian brokers the buyers of every share, and questions institutional investors about the origin of their funds, bluntly informing them of his disapproval of any Israeli connection.



Family ties: Abdulmajeed Shoman took over from his father. Reuters



Golden opportunity: venture capitalists lured Stephan Schambach set up an Intershop office in San Francisco

INFORMATION TECHNOLOGY ELECTRONIC COMMERCE

Star from the east

Intershop's progress to become a leading software supplier started in communist east Germany. Graham Bowley reports

You might think the brightest innovations in electronic commerce came out of the US, or at a push the UK. Surprisingly, though, the company leading the way in e-commerce software hails from an obscure small town in former communist east Germany.

Intershop was founded in 1992 in Jena in the state of Thuringia. Its early history was intertwined with that of the fledgling reunited German nation: initially, the young company benefited from the boom after the fall of the Berlin Wall.

The founders installed software on new computers in universities, companies and government offices which were bought as budgets were swelled by subsidies from the west. When the boom slowed, they switched to the internet and hit on the idea of developing software for companies to display and sell their goods electronically.

After six years the company has moved its headquarters to San Francisco, has just gone public on one of the Frankfurt stock exchanges, and its founders - including its 26-year-old chief executive - have become east Germany's first home-grown millionaires.

"We were in time for the market. We were the first to ship standard e-commerce software before anyone even knew about it," says Karsten Schneider, one of the trio of Intershop's founders who runs the company's programming centre in Jena.

Since then Intershop's products have changed radically. Its first e-commerce software was developed for Computer 2000, a computer hardware wholesaler, which

later chose not to use it. This was a setback, but it gave Intershop the impetus to attack a wider market by developing standard software which could be used by anyone selling or buying goods and services on the internet.

"They [Computer 2000] thought it would cannibalise their business. So we said: let's make this standard, shrink-wrap software and sell it to everybody," says Wilfried Beese, one of the founders and Intershop's financial officer.

Now, 80 per cent of Intershop's revenues come from customers such as Deutsche Telekom (its biggest single customer), other telecommunications companies and the big internet service providers, who use Intershop software to host and run shopping sites for retailers on the internet.

The telecoms companies and internet providers use the software to attract users to the net; Intershop benefits by charging licence fees. Intershop's next generation of software will help businesses buy and sell with other companies, not just shoppers, via the internet.

Such innovation has brought success. With revenues of \$5.7m last year, and turnover expected to rise to \$20m this year, the company says it commands 10 per cent of the market for e-commerce software - a market it claims will be worth about \$1bn by the end of 1998.

In a country where venture capital is rare, Intershop flew in the face of tradition by turning to outside private capital early in its life.

As early as 1993, Technologie Holding, a German venture capital group, and US venture capital group Burgess

sign of falling behind. From five employees at the start of 1996, its workforce has grown to 380, 180 of which are in Jena. Despite the US expansion, the company insists Jena will remain the main programming centre, partly because of the abundance of local programmers and also because wages are one-third of what they would be in Silicon Valley.

In the end, Intershop did not list on Nasdaq, but chose instead the Neuer Markt. Frankfurt's new stock market segment for young, high-tech companies, for its initial public offering.

The offering - 35 per cent of the company is now public - raised around \$50m in June and marked another break with tradition since such an avenue of financing had been unavailable to small companies in Germany before March 1997 when the exchange was founded.

Remarkably, too, investors backed the offering - Intershop's share price more than doubled on the first day of trading - even though it has yet to make a profit.

Despite the rapid growth in revenues, Intershop made an \$8m loss last year, is expected to lose \$12m this year and will not make a profit until 2000.

Such a situation is common in the US, but it makes some Germans feel uncomfortable. Intershop's young executives, however, insist the company has to plough forward if it is to stay ahead of the competition.

"The big wave of e-commerce is still in front of us. It would be very unwise not to invest. If you do not invest in a market that is growing at 300 per cent a year you will not stay market leader," says Mr Beese.

This article is part of a weekly series

e-question

How does a company from former East Germany make it big in internet shopping software?

INSTITUTE OF INVESTMENT MANAGEMENT AND RESEARCH

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JUNE 1998

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Z Ahmadullah	Schroder Investment Management	B M Laidler	Rothschild Asset Management
R G Anderson	Rothschild Asset Management	J O Leighton	Colson NA
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M R Baker	Schroder Investment Management	C R MacPherson	Foreign & Colonial Management
C J Banbury	Schroder Investment Management	J R Males	Clifford Medical Investment Group
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M D Baynton	Garnmore Investment Management	P H Mitchell	Schroder Investment Management
D Beharall	AMP Asset Management	P G O'Reilly	Royal & Sun Alliance Investment Management
J G Bell	Newton Investment Management	J Patel	Neilson Management
K Bailey	City of London Investment Management	O D Pearson-Land	Coots & Co
J E Bowles	Quorum Capital Management	S Peirce	Teachers Assn
J S Brumby	Centrade Investment Management	M Polycarpus	Baring Asset Management
J F Broome	Bentley Capital (Europe)	N D Quilley	Hill Samuel Asset Management
J F Byers	Fleming Investment Management	G J Reeve	Norwich Union Investment Management
D A Calvert	Schroder Investment Management	A S Reiss	Alliance Capital
A T Chamberlain	Zurich Investment Management	J B Richardson	Schroder Investment Management
G A Clarke	Prudential Portfolio Managers	L R Richardson	Fleming Investment Management
M A Collins	AMP Asset Management	L Roberts	Credit Suisse (Germany)
W B Comer	Mercury Asset Management	M Robertson	Abbey Life Investment Services
L J Corby	Royal & Sun Alliance Investment Management	M Ruis	Hill Samuel Asset Management
A Cunningham		S L Rafter	General Accident Investment Management
R G Davies	William M Mercer	T J Sanbrook	NFU Mutual & Avon Insurance
T P Day	Mercury Asset Management	M F Scott	Templeton Investment Management
P Edwards	Driscoll RCM Global Investors	H A Sejersted	Delaware International Advisors
G V Emly	Watson Wyatt Investment Consulting	G K Sharma	Mercury Asset Management
J P Emly	Merrill Lynch Pierce, Fenner & Smith	S D Slater	Norwich Union Investment Management
M Ferguson	Schroder Capital Management International	S Snowden	Scottish Equitable
J F Fieldsend	Clerical Medical Investment Group	N G Sobchovsky	Lekman Brothers
G K Foster	Abbey Life Centre	D W Souter	Thais
S A France	Foreign & Colonial Management	D Steel	UBS
M R J Franklin	Schroder Investment Management	A M D Steiner	PDM
M J H Fry	Mercury Asset Management	D M Stevenson	Amis UK
P R Gey	United Bank of Kuwait Asset Management	C A K Stodart	Murray Johnson
J R K George	Rothschild Asset Management	J M E Surplice	Paragon Investment Management
G Glicks	Merrill Lynch Global Asset Management	J Y Tan	Rothschild Asset Management
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R S Guner	Baring Asset Management	I D Wagstaff	Sun Life Investment Management
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K Kozma	Credit Suisse First Boston (Budapest)		



LOUISE KEHOE
EAGLE EYE

Highly rated reading

An internet entrepreneur returns to the old fashioned medium of the book to describe the risky business of setting up on the web

Even in Silicon Valley, people occasionally take a break from work, ignore the telephone, let the e-mail pile up and pick up a good book.

Seeking an antidote to high-tech hype, my holiday reading began with *Burn Rate: How I survived the gold rush years on the internet*, by Michael Wolff, a journalist and writer turned internet entrepreneur. After months of attempting to explain the extraordinary stock market valuations of internet companies, I was drawn by the author's refreshing preface words: "Optimism is our bank account; fantasy is our product; press releases are our good name. My hope now is to write a sort of anti-press release." Could this be a real, down-to-earth look at the internet industry?

It turned out to be much more. As well as debunking the widespread myth that anybody with a bright idea and lots of energy can make it big on the internet, *Burn Rate* raised some thought-provoking questions about the role of the internet as a publishing medium. Mr Wolff discovered the internet in 1994, along with tens of

thousands of other "early adopters".

The main thrust of his story is a caustically comic account of his efforts to raise money to support his fledgling company's "burn rate" - the amount of money the business consumes each month in excess of its income. To succeed, internet start-ups must spend quickly enough to innovate and achieve market share. Mr Wolff gets caught up in the race for money. He is courted by leading venture capitalists and large publishing groups. He takes "dumb money" from a rich investor and tries to negotiate a merger. He comes tantalisingly close to striking it rich.

Others have compared internet mania to the California gold rush. Mr Wolff brings new meaning to the analogy. This book should be required reading for all would-be internet entrepreneurs. It also offers salutary lessons for internet investors.

The bigger question raised by *Burn Rate* is how the

internet fits into the world of publishing. Mr Wolff was one of the pioneers of "new media". "Content is king" was the slogan of this first generation of internet publishers. It did not matter how the internet worked. What mattered was the quality and appeal of the material presented on web pages. In those early, idealistic days of the net, people talked about the opportunities it created for Everyman to become a publisher by eliminating the costs of printing and distributing.

Yet as any regular internet user can attest, the vast majority of web sites are not inspiring. Businesses use the web to promote their products. Individuals share their thoughts on personal web sites but seldom reach an audience beyond their friends and acquaintances. Internet news services, most of which draw heavily on traditional news media, offer useful up-to-the-minute reporting, but most add little extra value. Newspapers have yet to profit from their efforts. Similarly, the web sites of news magazines have become adjuncts to the

paper-based products. The problem, Mr Wolff maintains in a re-evaluation that should cast fear into the hearts of other electronic publishers, is that "no one reads on the internet". We all read, of course, but perhaps not for "content".

If he is right, Mr Wolff has identified a huge internet shortcoming. Could it be that most people do not like reading text on a computer screen? Perhaps the internet will become a medium dominated by trivia - the electronic equivalent of game shows and soap operas?

Not true, I would like to think. Yet the scales are tipping against internet publishers. Electronic mail and interactive "chat groups" consume the greater portion of online users' time. Electronic commerce ranks next and is growing faster among consumer users of the internet. Internet content is becoming a filler between interactive features on web sites with products for sale or promotion or people willing to talk. No wonder Mr Wolff gave up. Books clearly provided him with a potentially more profitable publishing medium.

Louise@FT.com

EQUITIES

Europe pressed from east and west

EUROPEAN OVERVIEW

By Philip Coggan, Markets Editor

There was no respite for European investors yesterday as the decline in the Japanese yen and the weakness on Wall Street squeezed the region's bourses from both sides.

Those traders who did not go on holiday in August must be wishing they had. The rapid rise of European stock markets since the start of 1995 means that share prices are trading at historically high multiples, making it hard for bargain-hunters

to buy on fundamentals. Ian Harnett, European strategist at BT Alex Brown, said that the fall in the region's markets had still not solved the valuation problem. Indeed, the decline had sent many bourses below technical support levels. "There is a risk of a further 10-15 per cent decline from here," he said.

The FTSE Europe 100 index dropped 2.8 per cent yesterday, or 75.3 points to 2,659.88, its lowest level since April 1995. The index has fallen 13.3 per cent from its July 20 peak.

The broader Europe 300 fell 35.06 to 1,158.16 while the

FTSE Eblor 100 index, focused on countries in the core Euro region, slipped 28.5 to 974.61.

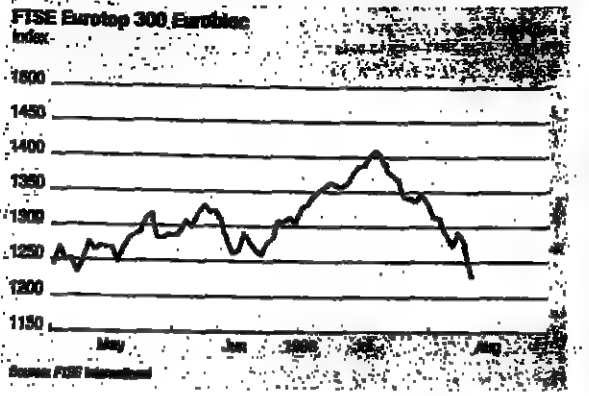
What was bad news for equities was good for bonds, with most of the continent's fixed-income markets higher as investors sought a safe haven. The yield on the 10-year German bund dropped to its lowest level since the second world war.

Only a single sector managed a gain on the day - property - where the UK group Land Securities continued its rebound, rising Ecu 0.30 to Ecu 12.76.

Even integrated oil stocks were 1.3 per cent lower,

despite the announcement of BP's takeover of Amoco. An early gain in BP was eventually restricted to an Ecu 0.30 rise to Ecu 11.72 but that was cancelled out by an Ecu 18.70 decline in Petrobras following a drop in first-half profits.

Weakness in US technology stocks spread to their European counterparts and the information technology sector was the continent's worst performer of the day, falling 6.6 per cent. SAP, which has seen a sharp slide since its listing in New York, lost another Ecu 4.40 to Ecu 531.41 and Cap Gemini shed Ecu 6.10 to Ecu 120.05.



FTSE Europe 300 index

Index	Open	High	Low	Close	Change
FTSE Europe 300	1158.16	1165.00	1150.00	1158.16	-35.06
FTSE Europe 100	974.61	980.00	960.00	974.61	-28.50

FTSE Europe 300 index

Index	Open	High	Low	Close	Change
FTSE Europe 300	1158.16	1165.00	1150.00	1158.16	-35.06
FTSE Europe 100	974.61	980.00	960.00	974.61	-28.50

OTHER INDICES

Index	Open	High	Low	Close	Change
FTSE Europe 300	1158.16	1165.00	1150.00	1158.16	-35.06
FTSE Europe 100	974.61	980.00	960.00	974.61	-28.50

FTSE EUROTOP 300

Index	Open	High	Low	Close	Change
FTSE EUROTOP 300	1158.16	1165.00	1150.00	1158.16	-35.06
FTSE Europe 100	974.61	980.00	960.00	974.61	-28.50

FTSE Actuaries Share Indices

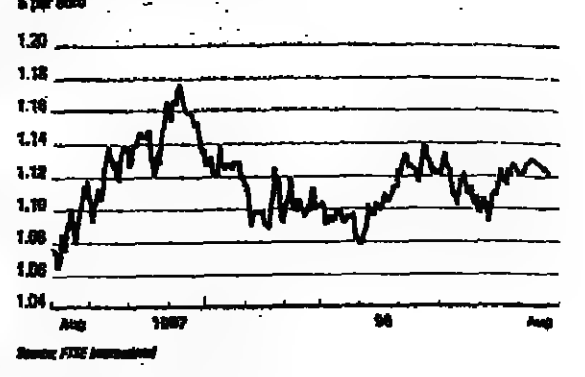
Index	Open	High	Low	Close	Change
FTSE Actuaries Share Indices	1158.16	1165.00	1150.00	1158.16	-35.06
FTSE Europe 100	974.61	980.00	960.00	974.61	-28.50

CURRENCIES & MONEY

FT SYNTHETIC EURO RATES

Country	Rate	Change	Change	Change	Change
Austria	1.356705	-0.0011	+0.01	+0.0009	-0.02
Belgium	1.356705	-0.0011	+0.01	+0.0009	-0.02
Denmark	7.460345	+0.0004	-0.01	-0.0001	-0.08
France	6.559572	-0.0007	-0.01	-0.0003	-0.08
Germany	1.356705	-0.0011	+0.01	+0.0009	-0.02
Greece	331.22748	+0.0002	-0.01	-0.0001	-0.02
Ireland	7.781931	+0.0001	-0.01	-0.0001	-0.02
Italy	1.356705	-0.0011	+0.01	+0.0009	-0.02
Luxembourg	1.356705	-0.0011	+0.01	+0.0009	-0.02
Netherlands	1.356705	-0.0011	+0.01	+0.0009	-0.02
Portugal	204.48528	+0.0002	-0.01	-0.0001	-0.02
Spain	166.65554	+0.0002	-0.01	-0.0001	-0.02
Sweden	8.135921	+0.0002	-0.01	-0.0001	-0.02
Switzerland	1.356705	-0.0011	+0.01	+0.0009	-0.02
United Kingdom	0.875225	-0.0011	+0.01	+0.0009	-0.02
USA	1.356705	-0.0011	+0.01	+0.0009	-0.02

Synthetic Euro against the dollar

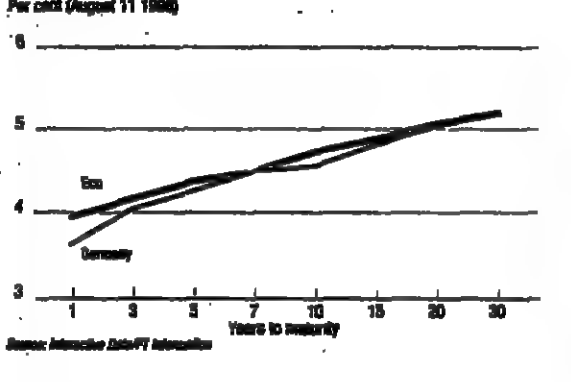


EUROZONE CURRENCY CONVERGENCE

Country	Rate	Change	Change	Change	Change
Austria	1.356705	-0.0011	+0.01	+0.0009	-0.02
Belgium	1.356705	-0.0011	+0.01	+0.0009	-0.02
Denmark	7.460345	+0.0004	-0.01	-0.0001	-0.08
France	6.559572	-0.0007	-0.01	-0.0003	-0.08
Germany	1.356705	-0.0011	+0.01	+0.0009	-0.02
Greece	331.22748	+0.0002	-0.01	-0.0001	-0.02
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Italy	1.356705	-0.0011	+0.01	+0.0009	-0.02
Luxembourg	1.356705	-0.0011	+0.01	+0.0009	-0.02
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Portugal	204.48528	+0.0002	-0.01	-0.0001	-0.02
Spain	166.65554	+0.0002	-0.01	-0.0001	-0.02
Sweden	8.135921	+0.0002	-0.01	-0.0001	-0.02
Switzerland	1.356705	-0.0011	+0.01	+0.0009	-0.02
United Kingdom	0.875225	-0.0011	+0.01	+0.0009	-0.02
USA	1.356705	-0.0011	+0.01	+0.0009	-0.02

BONDS

Bond yield curve



GOVERNMENT BOND SPREADS VS ECU

Country	Rate	Change	Change	Change	Change
Austria	1.356705	-0.0011	+0.01	+0.0009	-0.02
Belgium	1.356705	-0.0011	+0.01	+0.0009	-0.02
Denmark	7.460345	+0.0004	-0.01	-0.0001	-0.08
France	6.559572	-0.0007	-0.01	-0.0003	-0.08
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Greece	331.22748	+0.0002	-0.01	-0.0001	-0.02
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Switzerland	1.356705	-0.0011	+0.01	+0.0009	-0.02
United Kingdom	0.875225	-0.0011	+0.01	+0.0009	-0.02
USA	1.356705	-0.0011	+0.01	+0.0009	-0.02

EUROZONE CORPORATE BONDS

Country	Rate	Change	Change	Change	Change
Austria	1.356705	-0.0011	+0.01	+0.0009	-0.02
Belgium	1.356705	-0.0011	+0.01	+0.0009	-0.02
Denmark	7.460345	+0.0004	-0.01	-0.0001	-0.08
France	6.559572	-0.0007	-0.01	-0.0003	-0.08
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Italy	1.356705	-0.0011	+0.01	+0.0009	-0.02
Luxembourg	1.356705	-0.0011	+0.01	+0.0009	-0.02
Netherlands	1.356705	-0.0011	+0.01	+0.0009	-0.02
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Sweden	8.135921	+0.0002	-0.01	-0.0001	-0.02
Switzerland	1.356705	-0.0011	+0.01	+0.0009	-0.02
United Kingdom	0.875225	-0.0011	+0.01	+0.0009	-0.02
USA	1.356705	-0.0011	+0.01	+0.0009	-0.02

EUROZONE CREDIT SPREADS VS ECU

Country	Rate	Change	Change	Change	Change
Austria	1.356705	-0.0011	+0.01	+0.0009	-0.02
Belgium	1.356705	-0.0011	+0.01	+0.0009	-0.02
Denmark	7.460345	+0.0004	-0.01	-0.0001	-0.08
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United Kingdom	0.875225	-0.0011	+0.01	+0.0009	-0.02
USA	1.356705	-0.0011	+0.01	+0.0009	-0.02

CONTRACTS & TENDERS

TENDER NO: 77/31113/4034

Mobarakeh Steel Company intends to purchase 6000 M/T Metallurgical Coke with the following specification:

CHEMICAL SPEC:
C : 85-88%
S : < 0.7%
ASH : 9.5-12.5% MAX
MOISTURE : 4.5%
P : 1.5%
LOI : 1.5-0.7%

MECHANICAL:
Resistance: M40 > 70% M10 < 10%
Size: 25-50mm 4000
25-80mm 2000

Interested bidders may obtain a set of bidding documents by the submission of a written application and payment of non-refundable fee of USD500, in favour of Mobarakeh Steel Company, through Bank Markazi Iran account no. 138. All bids must be delivered to below office on or before 16.9.98:

MOBARAKEH STEEL COMPANY
15 KMS SOUTH WEST OF MOBARAKEH
PO BOX 167 ESFAHAN IRAN
RAW MATERIAL AND ENERGY PURCHASING DEPARTMENT
FAX: 0098 31 327512 & 324324
TEL: 0098 0355 3421

MOBARAKEH STEEL COMPANY

LEGAL NOTICES

NOTICE TO CERTAIN BONDHOLDERS OF COMPANHIA SUZANO DE PAPEL E CELULOSE

Notice to all Holders of 10.25% Fixed Rate Notes due 2001 (the "Notes") of Companhia Suzano de Papel e Celulose, ("Suzano") as issued pursuant to a Fiscal Agency Agreement dated October 6, 1993 (the "Fiscal Agency Agreement").

As indicated in the Fiscal Agency Agreement, Suzano will at the option of the Holder of any Note redeem such Note on October 6, 1998 at 97.25% of its principal amount together with accrued and unpaid interest to the date fixed for redemption. The period for Holders of Notes to put their Notes in August 7, 1998 through September 4, 1998.

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INTERNATIONAL CAPITAL MARKETS

Flight from equities lifts prices

GOVERNMENT BONDS

By Jeremy Grant in London and John Labate in New York

Misery across global equity markets, a weaker yen and fears of another round of Asian currency devaluations sent investors piling into bonds yesterday, with some futures reaching new highs.

Emerging market sentiment, already weak, was further unnerved by an early but vague report that Indonesia had defaulted on repayment of its debt, and sharp falls in prices of Russian debt.

Jakarta later said it had not met some principal payments on its sovereign debt in August, but that this was not a default as it had already been agreed by the international community.

Nevertheless the damage had been done and bond markets continued to surge. In Germany, the yield on the benchmark cash bond contract dropped to 4.36 per cent, its lowest since the second world war.

In futures, a steep drop on Wall Street and strength in US Treasury prices helped the key bond contract hit a record high.

"It really has been one-way traffic today. The Asian backdrop has been supportive, there's an ongoing flight from equities into bonds and into quality. It's very difficult to think of a reason not to be long bonds at the moment and there are a lot of good reasons to be nervous on equities," said Padmaiah Garvey, bond strategist at ABN Amro in Amsterdam.

He said there was evidence of strong buying by retail investors as European fund managers participated in the bond rally for the first time in weeks.

US TREASURIES pushed higher on the "flight to quality", as the dollar rose against the yen and stocks continued to fall globally.

By early afternoon the benchmark 30-year bond was up $\frac{1}{8}$ to 107 $\frac{1}{2}$, sending the yield down to 5.88 per cent. The two-year note rose $\frac{1}{8}$ to 100 $\frac{1}{2}$, yielding 5.28 per cent while the 10-year note gained $\frac{1}{8}$ to 102, yielding 5.38 per cent.

However, prices were coming off morning highs as the US stock market showed signs of turning around. Supply was also weighing on the market going into an afternoon auction of \$16bn

five-year notes. Similar auctions at other maturities will take place today and tomorrow.

GERMAN BONDS, together with US Treasuries, were the main beneficiaries of the gloom in equities. Volume was heavy with 63,000 lots of the benchmark bond future traded.

"Bonds have been unstoppable," said Michael Derks, senior bond strategist at Nomura. He said the release of another grim assessment of the Japanese economy, this time by the government's Economic Planning Agency, sent bonds off to a good start. The EPA said that the outlook for the Japanese economy was "exceptionally severe".

The key bond future struck a record high of 110.81 before settling back at

110.80, a gain of 0.48 points since the previous close.

UK GILTS underperformed other European bond markets on lingering concerns over the Bank of England's inflation report, expected today, but still managed to end solidly higher.

The September 10-year gilt future settled 0.30 points higher at 110.46 in heavy volume of 29,000 contracts.

Neil Parker, treasury economist at Royal Bank of Scotland, said markets were hoping the Bank will say it is confident of meeting its inflation target.

"The time has come for them to recognise that things in the economy are basically in line and if we don't meet the inflation target, the likelihood is we'll overshoot [it] rather than undershoot," he said.

CFTC in meeting on Cantor exchange

By Nikki Tait in Washington

Opponents and supporters of what could be the first wholly electronic futures exchange in the US were due to face off at the Commodity Futures Trading Commission, the industry regulator, yesterday afternoon.

The CFTC, which has yet to approve the proposed Cantor Financial Futures Exchange, convened a public meeting on the issue. In particular, it asked for views on the new exchange's proposed governance structure, its core "trade-matching" technology, and its compliance arrangements. Disciplinary arrangements were also cited as areas for discussion.

The new exchange is a joint venture between Cantor Fitzgerald, the US broker-dealer, and the New York Board of Trade, one of the smaller Manhattan-based futures markets. It proposes to trade futures on US Treasury bonds and 10-year, five-year and two-year notes.

Although the start of trading is contingent on CFTC approval, the CFTC hopes to be in business next month.

However, strong opposition was expected at the meeting by lawyers for the Chicago Board of Trade, whose interest rate-related business could be threatened by the new exchange.

The CBOT has already attacked the exchange's proposed supervision and governance arrangements, and its objections were likely to be detailed further yesterday.

Its board has also agreed to bring on daytime electronic trading of its interest rate contracts later in September in an effort to combat the CFTC's influence.

FOREIGN BORROWING GREECE EASES RULES

Athens allows bigger deals in drachma

By Chris Brown

Greece is trying to accommodate an increasing number of foreign institutions that are keen to exploit one of the few remaining gambles on European economic and monetary union interest rate convergence, by issuing drachma-denominated debt.

Between 40 and 50 applications from sovereign and corporate borrowers based outside Greece are awaiting approval at the central bank.

The queue has doubled in length since March, when Greece launched its effort to qualify for Euro membership by 2001, a central bank official said.

To ease the congestion, the Bank of Greece has decided to increase the size of drachma issues by foreign borrowers.

From September, the allocation for each issue will rise from Dr10bn to Dr30bn (\$102m). But the bank says it does not intend to abolish the queuing system for the moment.

"Permitting bigger issues should deepen the market's liquidity as well as reducing the heavy backlog of applications," the central bank official said. "But we need to go cautiously, because the market is still at an early stage of development."

The central bank says it is trying to make the market more flexible by offering foreign borrowers a choice of issue dates.

However, if demand for drachma-denominated bonds continues at present rates, "we'll start look at other



WEEKLY CHANGES
Stock index (Athens)
1997-1998

ways of accommodating borrowers," the official said. International borrowers raised about Dr250bn in drachma-denominated debt last year, mostly through issues with a maturity of three to five years. Since April, the central bank has allocated about Dr200bn a month in drachma-denominated issues.

However, the finance ministry is concerned that domestic bonds may be less popular if foreign borrowers are allowed unrestricted access to the drachma market. With a monthly borrowing requirement forecast at an average Dr80bn this year, the government relies on foreign exchange inflows to help finance public debt.

Nikos Christodoulakis, deputy finance minister with responsibility for debt management, said: "We still have work to do on rationalising the domestic bond market. We don't want an overgrown number of foreign institutions because they could affect domestic liquidity."

Defensiveness to the fore

INTERNATIONAL BONDS

By Vincent Botani

Defensive strategies again came to the fore yesterday as investors fled the turmoil in equity markets.

Bankers said spreads on high-grade paper in the secondary market widened by three to five basis points, while emerging market spreads soared, led by Russian debt.

The spread of the benchmark 2007 Russian eurobond over the comparable US Treasury was 1,962 basis points in late trading, compared with its June 1997 issue price of 375 basis points.

ABBEY NATIONAL TREASURY SERVICES launched a \$1.5bn, two-tranche issue of one-year

paper targeted at money market funds.

A \$1bn tranche was priced at 15 basis points below Libor and met good demand across the board of buyers, including central bank interest. "Investors clearly like the front end of the curve when where Libor is," said a banker at lead manager Lehman Brothers.

The second tranche, of \$500m, was priced at three basis points over Federal Funds and was targeted at US investors.

BANKAMERICA returned to the FRN market with a \$500m seven-year issue that is likely to be its last before its merger with NationsBank is finalised. The bonds were sold mainly to European accounts, according to a syndicate banker at PaineWebber, joint lead manager

New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Deal-maker
IN US DOLLARS							
Abbey Natl Trs Services	1bn	6 1/8	100.01074	Aug 1999	0.05	-	Lehman Brothers
Abbey Natl Trs Services	500	6 1/8	100.05	Aug 1999	0.05	-	Lehman Brothers
BankAmerica Corp	500	6 1/8	100.059	Sep 2005	0.20	-	Barclays/PaineWebber
BankAmerica Corp	200	6 1/8	94.774	Aug 1999	0.10	-	Nomura International
IN STERLING							
Scottish Power plc	50	6.875	100.25	Nov 2004	0.25	-	Merrill Lynch International
IN EURO CURRENCY							
Merrill Lynch & Co	500	5.575	102.089	Jun 2010	0.40	+47b	Merrill Lynch Finance
IN SWISS FRANC							
Danica	150	2.75	101.426	Jun 2000	2.00	-	CBFS
IN EURO CURRENCY							
GECC	375	5.125	100.009	Sep 2015	0.59	+25b	PaineWebber

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch as supplied by lead manager. 3 Floating-rate note, 75 fixed-rate paper, then shown at re-offer level. 10 3-month, 10 6-month, 10 12-month, 10 18-month, 10 24-month, 10 30-month, 10 36-month, 10 42-month, 10 48-month, 10 54-month, 10 60-month, 10 66-month, 10 72-month, 10 78-month, 10 84-month, 10 90-month, 10 96-month, 10 102-month, 10 108-month, 10 114-month, 10 120-month, 10 126-month, 10 132-month, 10 138-month, 10 144-month, 10 150-month, 10 156-month, 10 162-month, 10 168-month, 10 174-month, 10 180-month, 10 186-month, 10 192-month, 10 198-month, 10 204-month, 10 210-month, 10 216-month, 10 222-month, 10 228-month, 10 234-month, 10 240-month, 10 246-month, 10 252-month, 10 258-month, 10 264-month, 10 270-month, 10 276-month, 10 282-month, 10 288-month, 10 294-month, 10 300-month, 10 306-month, 10 312-month, 10 318-month, 10 324-month, 10 330-month, 10 336-month, 10 342-month, 10 348-month, 10 354-month, 10 360-month, 10 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WORLD INTEREST RATES

MONEY RATES

Aug. 11	One month	Three months	Six months	One- year	Local rate	Dis. rate	Page rate
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	6.00	2.75	—
France	3 1/2	3 1/2	3 1/2	3 1/2	4.60	—	2.30
Germany	2 1/2	3 1/2	3 1/2	3 1/2	4.50	2.50	2.20
Ireland	6 1/2	6 1/2	6 1/2	6 1/2	—	—	6.75
Italy	4 1/2	4 1/2	4 1/2	4 1/2	6.50	5.50	4.30
Netherlands	3 1/2	3 1/2	3 1/2	3 1/2	—	—	3.00
Switzerland	1 1/2	1 1/2	1 1/2	1 1/2	—	1.00	—
U.S.	5 1/2	5 1/2	5 1/2	5 1/2	—	5.00	—
Japan	—	—	—	—	—	0.50	—

100 Dollar CDs	-	5.42	5.41	5.45	5.50	-	-	-
FEDJ Linked Bn	-	4 1/2	4 1/2	4 1/2	4 1/2	-	-	-

[illegible]

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Small US oil producers in crisis warning on fall in world prices

Independent well owners are demanding tax relief and other assistance, such as help with transport costs to enable them to keep going, writes Tony Walker

"It has been, but I guess that's better than being a never have been," says Jim Brock, standing in the shimmering desert heat beside his cluster of oil wells whose financial returns are diminishing by the day.

It was not long ago that Mr Brock was riding high, with his own Learjet, ranch, big house and wild game park. Now, as a "stripper" producer — one who produces a few barrels a day — he is barely surviving the downturn in oil prices.

In the mid-1980s he was the 130th largest independent producer in the US and dreamed of \$100 a barrel oil. That proved a mirage, with oil reaching \$40 before sliding back under the weight of world recession and Opec over-production.

These days, producers such as Mr Brock hope the price will bump back up to \$18 a barrel and provide a reasonable return for small operators, who account for about 1m barrels of US daily consumption of 6.3m barrels. The US imports about 54 per cent of its requirements.

The Independent Petroleum Association of America (IPIAA) has warned of a "crisis" for the US if the small

producers, who operate 500,000 marginally economic wells across the country, are driven to the wall.

"America stands to lose its true strategic petroleum reserve if action isn't taken soon to provide relief from devastating low oil prices," says George Yates, chairman of the IPIAA. Mr Yates has shut down his own wells in New Mexico because of low prices of \$11-12 a barrel.

"In real terms, oil prices have dropped to levels not seen since the 1930s," he says. "Profit from 500,000 marginal wells, which produce on average less than 2.2 barrels of oil per day, has completely evaporated."

Independent producers are demanding tax relief and other assistance, such as help with transport costs to enable them to keep going.

In Midland, headquarters of producers in the Permian basin, a 100 square mile area which accounts for 17 per cent of reserves in North America, excluding Alaska, the mood is pessimistic.

Paul Morris, president of the Permian Basin Petroleum Association, says the situation is "extremely critical" and that a plummeting number of rigs involved in

searching for oil is a harbinger of bad times. The number of active rigs in the Permian Basin is down by 25 per cent in the past month alone.

The low oil price is also hurting companies that service the oil sector. In the mid-1980s the Permian Basin had 20 active drilling companies; now there are three or four survivors.

Mr Morris, chief executive officer of Wagner and Brown, one of Texas's largest independent producers, said it had cut exploration in Texas by 50 per cent.

Harry Spannaus, vice-president of Pioneer Natural Resources, a large independent producer, likened the oil and gas market to an escalator that is constantly moving up and down. "There's never any stability," he says. "We have no control over pricing; we're simply at the mercy of world demand."

Survivors of the 1986 crash say the price squeeze this time is not as severe, but they also say it is early in the cycle and there is no early prospect of relief.

John Pitts, editor of the Permian Basin Oil and Gas Report, estimates that, with

a drop of \$7.50 a barrel from last November until August this year, Permian basin producers are \$7.5m a day worse off than they were nine months ago, assuming daily production of 975,000 barrels. Taken over a whole year, that amounts to about \$2.5bn in lost revenue from less than a year ago.

However, US oil producers ruefully acknowledge that their plight does not attract much sympathy in Washington, or even in Austin, the Texas capital. Low oil prices have helped hold inflation down, benefiting transport and other oil-dependent sectors.

Texas was much more dependent on oil in the mid-1980s when it contributed 18 per cent to the state's output and 5 per cent to employment. Now oil's contribution to output is about 7 per cent and to jobs 2 per cent. Texas-based high-technology companies, such as Dell, Compaq and Texas Instruments, contribute more to Texas' exports than oil.

"We're getting pretty darn close to the break-even point, where Texas benefits more from low oil prices than high oil prices," says Gary Preuss, a Texas govern-



ment economist. "In the early 1980s we could be thrown into a recession by a drop in oil prices. And that's no longer true."

This is hardly the message hard-pressed producers like Jim Brock like to hear. "The situation scares the hell out of me because I don't have anything else to go to," he says.

Crude oil at lowest for 10 years

MARKETS REPORT

By Kenneth Gledhill and Paul Solman

Oil prices fell to their lowest for 10 years yesterday as widespread concerns about the present glut of crude and petroleum products deepened.

The global benchmark Brent blend contract for September delivery dropped to \$11.55 a barrel in early London trading, not far above the lowest price ever recorded on London's International Petroleum Exchange — \$11.30 on October 5 1988.

By the close of trading it had recovered slightly to \$11.75, down 13 cents. The Brent price in London has dropped by 81 cents a barrel, or 6.4 per cent, since trading started on Monday.

Philip Cowan, analyst at Credit Lyonnais Rouse, said: "Storage facilities are almost full to the brim while demand keeps on falling and, with investment funds continuing to lean on the market, it is hard to see where the recovery will come from."

He said trading activity was being "dominated by locals" — private investors who use their own money to speculate — while the speculative funds that orchestrated the slump in prices on Monday were "taking a back seat".

Oil producers have pledged to cut output by 5m barrels a day but dealers suggested this would not be enough to lift prices.

Russell Hill of OIMW, an Australian oil company, said it could take four months to bring stocks to more normal levels if the producer cuts continued at the present rate. "Four months is too far ahead for the market to get excited about."

On the London Metal Exchange, nickel prices fell to 4½ year lows, with metal for delivery in three months at US\$4.05 a tonne in early trading.

Nick Moore, head of Fleming's Global Mining Group, pointed out that Inco, the biggest nickel producer, had disappointed the market by not announcing substantial cuts in output in spite of weakening demand in Japan and the rest of Asia and falling prices.

Robin Bhar, analyst at Brandeis (Brokers), said \$4,000 a tonne was nickel's last big technical support level. Nickel could slide to \$3,600 if the price broke through \$4,000.

Coffee futures fell on the London International Financial Futures Exchange, reacting to a weak stock market and lack of trader support. The benchmark September contract closed down \$63 at \$1.818 a tonne.

Columbia said it harvested 1.27m bags of coffee last month, a 35 per cent rise over the same period last year.

Through \$4,000, Mr Bhar said, and then \$3,600. Last night three-month nickel closed on the LME down \$46 a tonne, or 1 per cent, at \$4,050.

Gold price forecast at \$200-\$300 over five years

By Kenneth Gledhill, Mining Correspondent

The gold price will range between \$900 and \$300 a troy ounce in 1998 and \$300 a troy ounce in 2003, according to Ted Arnold, analyst at Merrill Lynch, the investment bank.

Long-term forecasts of this type are unusual, but Mr Arnold, who said Merrill was asked to produce one for a

client, gives some of the reasoning behind the predictions in Merrill's latest Base & Precious Metals Monthly publication.

He suggests prices significantly below \$900 an ounce would cause drastic production cuts and even closures.

"It would also spark a considerable volume of investment buying in the west on the view that gold is 'dirty cheap' and should rise in the

medium term for a useful capital gain. Sub-\$200 prices would certainly produce an awful lot of investment buying interest in the price sensitive demand centres of the world: India, the Middle East and Asia."

However, prices substantially above \$900 an ounce would encourage disinvestment from these regions and renewed bouts of forward selling by gold producers.

Prices above \$900 would also encourage central banks to sell much more from their gold reserves. Mr Arnold suggests that, at some point in the next five years, the International Monetary Fund will sell some of its gold reserves.

Mr Arnold, reputed to be one of the market's big "bears", suggests the European Central Bank will be a "filter" for other central

bank sales. "We are looking at some 12,000 tonnes of 'real' central bank gold eventually available for sale to the market."

Other analysts involved in long-term forecasting are not as pessimistic as Mr Arnold. Philip Klapwijk, at the Gold Fields Mineral Services consultancy said that if the dollar remained strong and there were no international political upheavals, \$300 an

ounce in real terms was "reasonable" but "2000 is excessively bearish. I would be more comfortable with a forecast of \$250 to \$350."

Looking further ahead, Mr Arnold suggests the Asian crisis will stimulate economic reform in the region similar to that in Europe after the second world war, since when French and German have progressively sold their gold holdings.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Assignment Metal Trading)

IN ALUMINIUM, 99.99% (5 per cent)

Grade 1200-18 137-18

Previous 1301.5-0.5 135-28

High/Low 1280.5-0.5 131.5-18.5

AM Official 1280.5-0.5 131.5-18.5

Open bid 286.418

Total daily turnover 49,598

IN ALUMINIUM ALLOY (5 per cent)

Grade 1145-05 1185-75

Previous 1150-40 1170-50

High/Low 1170-1168

AM Official 1145-05 1185-75

Open bid 0.827

Total daily turnover 712

IN LEAD (5 per cent)

Grade 325-0 345-0

Previous 341-0 347-0

High/Low 347-0

AM Official 325-0 345-0

Open bid 37.844

Total daily turnover 5,888

IN ZINC (5 per cent)

Grade 1005-05 4100-10

Previous 4070-80 4120-40

High/Low 4120-40

AM Official 1005-05 4100-10

Open bid 55.142

Total daily turnover 34,237

IN TIN (5 per cent)

Grade 9750-70 5940-40

Previous 5975-45 5940-40

High/Low 5940-5000

AM Official 9750-70 5940-40

Open bid 15.074

Total daily turnover 5,293

IN COPPER, special high grade (5 per cent)

Grade 1025-05 1045-07

Previous 1015-05 1022-05

High/Low 1045-07

AM Official 1025-05 1045-07

Open bid 91.632

Total daily turnover 27,225

IN COPPER, grade A (5 per cent)

Grade 1005-04 1015-15

Previous 1010-15 1021-25

High/Low 1021-25

AM Official 1005-04 1015-15

Open bid 165.020

Total daily turnover 64,438

IN LIME (50% CaO) (5 per cent)

Grade 1025-05 1045-07

Previous 1015-05 1022-05

High/Low 1045-07

AM Official 1025-05 1045-07

Open bid 91.632

Total daily turnover 27,225

Precious Metals continued

IN GOLD COMEX (100 Troy oz; 500g oz)

Settlement 284.5-3 288.7 284.5 288 1,379

Open 284.5-3 288.7 284.5 288 1,379

Previous 284.5-3 288.7 284.5 288 1,379

High/Low 284.5-3 288.7 284.5 288 1,379

AM Official 284.5-3 288.7 284.5 288 1,379

Open bid 284.5-3 288.7 284.5 288 1,379

Total daily turnover 284.5-3 288.7 284.5 288 1,379

IN PLATINUM COMEX (500 Troy oz; 500g oz)

Settlement 377.1-4 379.7 377.1 379 6,022

Open 377.1-4 379.7 377.1 379 6,022

Previous 377.1-4 379.7 377.1 379 6,022

High/Low 377.1-4 379.7 377.1 379 6,022

AM Official 377.1-4 379.7 377.1 379 6,022

Open bid 377.1-4 379.7 377.1 379 6,022

Total daily turnover 377.1-4 379.7 377.1 379 6,022

IN PALLADIUM COMEX (500 Troy oz; 500g oz)

Settlement 225.0-0 226.0 225.0 226 2,772

Open 225.0-0 226.0 225.0 226 2,772

Previous 225.0-0 226.0 225.0 226 2,772

High/Low 225.0-0 226.0 225.0 226 2,772

AM Official 225.0-0 226.0 225.0 226 2,772

Open bid 225.0-0 226.0 225.0 226 2,772

Total daily turnover 225.0-0 226.0 225.0 226 2,772

IN SILVER COMEX (5,000 Troy oz; 500g oz)

Settlement 817.4-12 828.5 817.4 828 37,888

Open 817.4-12 828.5 817.4 828 37,888

Previous 817.4-12 828.5 817.4 828 37,888

High/Low 817.4-12 828.5 817.4 828 37,888

AM Official 817.4-12 828.5 817.4 828 37,888

Open bid 817.4-12 828.5 817.4 828 37,888

Total daily turnover 817.4-12 828.5 817.4 828 37,888

IN CRUDE OIL COMEX (1,000 barrels; 158.9g)

Settlement 12.83-02 12.83 12.83 12.83 108,88

Open 12.83-02 12.83 12.83 12.83 108,88

Previous 12.83-02 12.83 12.83 12.83 108,88

High/Low 12.83-02 12.83 12.83 12.83 108,88

AM Official 12.83-02 12.83 12.83 12.83 108,88

Open bid 12.83-02 12.83 12.83 12.83 108,88

Total daily turnover 12.83-02 12.83 12.83 12.83 108,88

IN CRUDE OIL COMEX (1,000 barrels; 158.9g)

Settlement 12.83-02 12.83 12.83 12.83 108,88

Open 12.83-02 12.83 12.83 12.83 108,88

Previous 12.83-02 12.83 12.83 12.83 108,88

High/Low 12.83-02 12.83 12.83 12.83 108,88

AM Official 12.83-02 12.83 12.83 12.83 108,88

Open bid 12.83-02 12.83 12.83 12.83 108,88

Total daily turnover 12.83-02 12.83 12.83 12.83 108,88

IN CRUDE OIL COMEX (1,000 barrels; 158.9g)

Settlement 12.83-02 12.83 12.83 12.83 108,88

Open 12.83-02 12.83 12.83 12.83 108,88

Previous 12.83-02 12.83 12.83 12.83 108,88

High/Low 12.83-02 12.83 12.83 12.83 108,88

AM Official 12.83-02 12.83 12.83 12.83 108,88

Open bid 12.83-02 12.83 12.83 12.83 108,88

Total daily turnover 12.83-02 12.83 12.83 12.83 108,88

GRAINS AND OIL SEEDS

IN WHEAT COMEX (5,000 bushels; 127.0g)

Settlement 70.25-15 70.25 70.25 70.25 21 168

Open 70.25-15 70.25 70.25 70.25 21 168

Previous 70.25-15 70.25 70.25 70.25 21 168

High/Low 70.25-15 70.25 70.25 70.25 21 168

AM Official 70.25-15 70.25 70.25 70.25 21 168

Open bid 70.25-15 70.25 70.25 70.25 21 168

Total daily turnover 70.25-15 70.25 70.25 70.25 21 168

IN CORN COMEX (5,000 bushels; 127.0g)

Settlement 23.75-02 23.75 23.75 23.75 4,885

Open 23.75-02 23.75 23.75 23.75 4,885

Previous 23.75-02 23.75 23.75 23.75 4,885

High/Low 23.75-02 23.75 23.75 23.75 4,885

AM Official 23.75-02 23.75 23.75 23.75

Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

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American Phoenix Investment Portfolio (a)				Foreign & Colonial Portfolio (a)				Morgan Stanley Euro				ACH Offshore Funds - Cont.				Credit Suisse Asset Management - Cont.				North York Asset Management - Cont.				Offshore Insurance			
Fund Name	ISIN	NAV	YTD	Fund Name	ISIN	NAV	YTD	Fund Name	ISIN	NAV	YTD	Fund Name	ISIN	NAV	YTD	Fund Name	ISIN	NAV	YTD	Fund Name	ISIN	NAV	YTD	Company Name	ISIN	NAV	YTD
American Phoenix Investment Portfolio (a)	US0000000000	1.00	1.00	Foreign & Colonial Portfolio (a)	US0000000000	1.00	1.00	Morgan Stanley Euro	US0000000000	1.00	1.00	ACH Offshore Funds - Cont.	US0000000000	1.00	1.00	Credit Suisse Asset Management - Cont.	US0000000000	1.00	1.00	North York Asset Management - Cont.	US0000000000	1.00	1.00	Offshore Insurance	US0000000000	1.00	1.00

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FOOD PRODUCERS

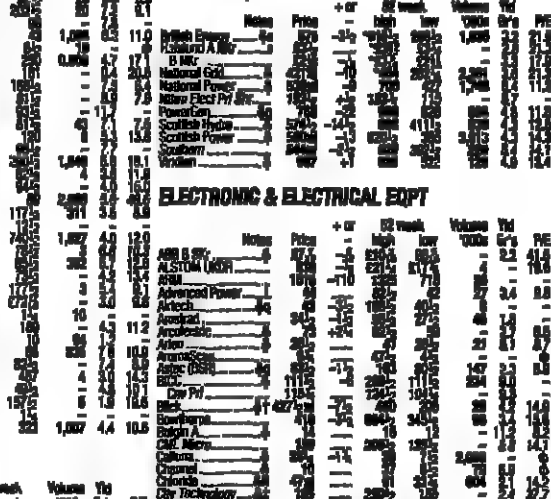
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The National Book Trust (NBT) is a non-profit organization that promotes the use of books in education. It has a wide network of distributors across the country.</p> <p>2. The National Book Service (NBS) is a non-profit organization that provides books to libraries and schools. It has a wide network of distributors across the country.</p> <p>3. The National Book Agency (NBA) is a non-profit organization that provides books to libraries and schools. It has a wide network of distributors across the country.</p> <p>4. The National Book Foundation (NBF) is a non-profit organization that promotes the use of books in education. It has a wide network of distributors across the country.</p> <p>5. The National Book Trust (NBT) is a non-profit organization that promotes the use of books in education. It has a wide network of distributors across the country.</p>	<p>BREWERY, PUBS & REST</p> <p>1. 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The National Textile Corporation (NTC) is a public sector enterprise that produces and distributes textile products in India. It has a wide network of distributors across the country.</p> <p>2. The National Paper Corporation (NPC) is a public sector enterprise that produces and distributes paper products in India. It has a wide network of distributors across the country.</p> <p>3. The National Leather Corporation (NLC) is a public sector enterprise that produces and distributes leather products in India. It has a wide network of distributors across the country.</p> <p>4. The National Rubber Corporation (NRC) is a public sector enterprise that produces and distributes rubber products in India. It has a wide network of distributors across the country.</p> <p>5. The National Glass Corporation (NGC) is a public sector enterprise that produces and distributes glass products in India. It has a wide network of distributors across the country.</p>	<p>HEALTH CARE</p> <p>1. The National Health Corporation (NHC) is a public sector enterprise that produces and distributes health care products in India. It has a wide network of distributors across the country.</p> <p>2. The National Pharmaceutical Corporation (NPC) is a public sector enterprise that produces and distributes pharmaceutical products in India. It has a wide network of distributors across the country.</p> <p>3. The National Medical Corporation (NMC) is a public sector enterprise that produces and distributes medical products in India. It has a wide network of distributors across the country.</p> <p>4. The National Surgical Corporation (NSC) is a public sector enterprise that produces and distributes surgical products in India. It has a wide network of distributors across the country.</p> <p>5. The National Dental Corporation (NDC) is a public sector enterprise that produces and distributes dental products in India. It has a wide network of distributors across the country.</p>	<p>GAS DISTRIBUTION</p> <p>1. The National Gas Corporation (NGC) is a public sector enterprise that produces and distributes gas in India. It has a wide network of distributors across the country.</p> <p>2. The National Petroleum Corporation (NPC) is a public sector enterprise that produces and distributes petroleum products in India. It has a wide network of distributors across the country.</p> <p>3. The National Coal Corporation (NCC) is a public sector enterprise that produces and distributes coal in India. It has a wide network of distributors across the country.</p> <p>4. The National Iron and Steel Corporation (NISIC) is a public sector enterprise that produces and distributes iron and steel products in India. It has a wide network of distributors across the country.</p> <p>5. The National Aluminum Corporation (NAC) is a public sector enterprise that produces and distributes aluminum products in India. It has a wide network of distributors across the country.</p>	<p>ENGINEERING & METAL</p> <p>1. The National Engineering Corporation (NEC) is a public sector enterprise that produces and distributes engineering products in India. It has a wide network of distributors across the country.</p> <p>2. The National Metal Corporation (NMC) is a public sector enterprise that produces and distributes metal products in India. It has a wide network of distributors across the country.</p> <p>3. The National Plastic Corporation (NPC) is a public sector enterprise that produces and distributes plastic products in India. It has a wide network of distributors across the country.</p> <p>4. The National Rubber Corporation (NRC) is a public sector enterprise that produces and distributes rubber products in India. It has a wide network of distributors across the country.</p> <p>5. The National Glass Corporation (NGC) is a public sector enterprise that produces and distributes glass products in India. It has a wide network of distributors across the country.</p>	<p>DIVERSIFIED INDUSTRIALS</p> <p>1. The National Diversified Corporation (NDC) is a public sector enterprise that produces and distributes a wide range of products in India. It has a wide network of distributors across the country.</p> <p>2. The National Chemical Corporation (NCC) is a public sector enterprise that produces and distributes chemical products in India. It has a wide network of distributors across the country.</p> <p>3. The National Fertilizer Corporation (NFC) is a public sector enterprise that produces and distributes fertilizer products in India. It has a wide network of distributors across the country.</p> <p>4. The National Cement Corporation (NCC) is a public sector enterprise that produces and distributes cement products in India. It has a wide network of distributors across the country.</p> <p>5. The National Paper Corporation (NPC) is a public sector enterprise that produces and distributes paper products in India. It has a wide network of distributors across the country.</p>
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WHAT'S NEXT?

INNOVATIONS IN SEMICONDUCTORS AND COMPUTERS.



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WASTE MANAGEMENT

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LONDON SHARE SERVICE

BY TRUSTS SPLIT CAPITAL - Continued

Company	Price	Change
...

OTHER INVESTMENT TRUSTS

The following investment trusts are not eligible for inclusion in the FTSE 100 Index.

Company	Price	Change
...

INVESTMENT COMPANIES

Company	Price	Change
...

LEISURE & HOTELS

Company	Price	Change
...

LIFE ASSURANCE

Company	Price	Change
...

MEDIA

Company	Price	Change
...

MEDIA - Continued

Company	Price	Change
...

OIL EXPLORATION & PRODUCTION

Company	Price	Change
...

OIL INTEGRATED

Company	Price	Change
...

OTHER FINANCIAL

Company	Price	Change
...

PAPER, PACKAGING & PRINTING

Company	Price	Change
...

PHARMACEUTICALS

Company	Price	Change
...

PROPERTY

Company	Price	Change
...

RETAILERS, GENERAL - Continued

Company	Price	Change
...

SUPPORT SERVICES

Company	Price	Change
...

TELECOMMUNICATIONS

Company	Price	Change
...

TOBACCO

Company	Price	Change
...

TRANSPORT

Company	Price	Change
...

RETAILERS, GENERAL - Continued

Company	Price	Change
...

SUPPORT SERVICES

Company	Price	Change
...

TELECOMMUNICATIONS

Company	Price	Change
...

TOBACCO

Company	Price	Change
...

TRANSPORT

Company	Price	Change
...

WATER

Company	Price	Change
...

AM

Company	Price	Change
...

TRANSPORT - Continued

Company	Price	Change
...

WATER

Company	Price	Change
...

AM

Company	Price	Change
...

AMERICANS

Company	Price	Change
...

CANADIANS

Company	Price	Change
...

SOUTH AFRICANS

Company	Price	Change
...

TRADED INDEX SECURITIES

Company	Price	Change
...

AM - Continued

Company	Price	Change
...

AMERICANS

Company	Price	Change
...

CANADIANS

Company	Price	Change
...

SOUTH AFRICANS

Company	Price	Change
...

TRADED INDEX SECURITIES

Company	Price	Change
...

GUIDE TO LONDON SHARE SERVICE

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PROPERTY - Continued

Company	Price	Change
...

RETAILERS, FOOD

Company	Price	Change
...

RETAILERS, GENERAL

Company	Price	Change
...

TELECOMMUNICATIONS

Company	Price	Change
...

TOBACCO

Company	Price	Change
...

TRANSPORT

Company	Price	Change
...

LONDON STOCK EXCHANGE

BP mega-deal fails to halt plunge in equities

MARKET REPORT

By Peter John

What looked like an equity bloodbath yesterday was more a very close shave with a blunt blade.

The news looked pretty bleak. The leading index was down more than 4 per cent as part of a global sell-off. It shrugged off news of what could turn out to be the biggest ever takeover by a UK-listed company.

But traders and strategists all said they had seen little genuine heavyweight selling and many remained con-

vinced that once the big investment institutions were back in gear after the summer holidays the buyers would return.

Although the FTSE 100 index ended the day 154.8 down at 5,432.8, the head dealer at one broker said: "I think at this stage it is just a buyers' strike."

"Everybody is so bearish at the moment. There is cash available and people want to buy the market. But there is so much uncertainty that people are sitting on their hands," he added.

London was always head-

ing lower. It opened in the

wake of heavy falls in Japan and Hong Kong.

The currency markets registered their lack of confidence in Japan's new administration and the yen dropped to its lowest level against the dollar for eight years.

Footsie was quoted down 30 points after the pre-

market index was calculated and by lunchtime it was off 104 points. At that stage, it was showing a slide of more than 12.5 per cent since the peak just over three weeks ago.

The net slide represented the biggest one-day points

drop since October last year, and was one of the heaviest points declines ever. However, in percentage terms, the fall was just 2.8 per cent, compared with the 12.2 per cent suffered in one session during the crash of October 1987.

News that BP plans to take over Amoco to create a \$110bn company gave a brief fillip and Footsie clawed back 80 points very quickly.

However, arbitrageurs selling BP to buy Amoco as a cheap way into the deal eroded the gains in BP and undermined any prospect of a general recovery.

Moreover, the Dow Jones Industrial Average was down more than 200 points during the last hour of the UK trading session.

Most of the weakness in London sprang from selling in the derivatives market, where Footsie futures traded at a small but persistent discount to their estimated fair value throughout the day.

That suggested people were looking to sell equity risk rather than offload shares," said Ian Scott of Lehman Brothers, who remains convinced that Footsie can return to 6,400 by the end of the year.

On the other hand, the selling affected all areas of the market. The FTSE 250 index fell 102 points to 5,202.5 and the SmallCap 250 to 2,357.7.

Turnover by 6pm appeared unusually heavy at 941m shares. Nevertheless, once the 18th shares traded in BP and Shell Transport were stripped out, the underlying volume was not excessive.

Because of the heavy trade in the oil leaders, it was weighted heavily in favour of Footsie stocks, which accounted for nearly 60 per cent of the day's total.

Takeover boost for BP

COMPANIES REPORT

By Joel Kibaze and Martha Brice

Heavy technical trading in a single stock overshadowed the overall decline in the stock market as traders reacted to the shock announcement of British Petroleum's planned takeover of US oil giant Amoco.

The surprise \$20.3bn deal to create a company capitalised at \$110bn was unveiled as some dealers took a lunchtime breather to enjoy the London sunshine, briefly helping to reduce the decline on a tumbling equity market.

Within an hour of the announcement, the shares were testing the 900p level as traders scrambled for stock. But that appetite waned by mid-afternoon after dealers spotted the arbitrage opportunities of the price anomalies between BP's offer and Amoco's underlying price.

As arbitrageurs sold BP, the shares retreated from their peak to close only 32 ahead at 796p. Turnover of 131m accounted for 14 per cent of the market's total volume.

Sector specialists were euphoric. John Toalstar at SG Securities said: "BP had run out of steam before the

announcement of the proposed merger. This will provide it with a new lease of life and create a credible challenge to both Shell and Exxon."

Jeremy Elden at Commerzbank also welcomed the deal and said: "This is bad news for a company like Shell which had size to fall back on in the past."

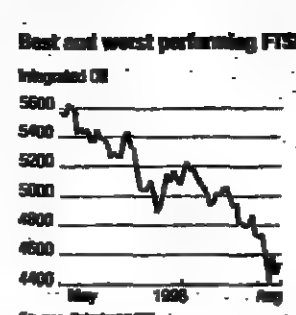
In the rest of sector, news of the deal hit Shell and the shares fell 19¢ to 347½p after trade of 47m. Burmah appreciated 5¢ to £10.55.

Chemical group BOC rose in response to its announcement of restructuring and cost-saving moves in its

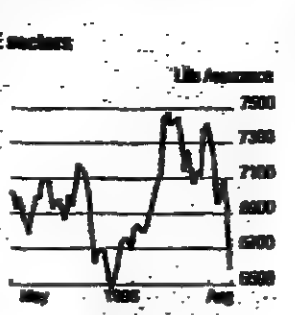
nine-month results before coming back with the market. It had previously hinted at restructuring and the initial strong share price rise displayed the positive response from investors.

For most of the day, the stock was one of the few Footsie companies to show an advance, up 38p to best. But as the market chalked up larger declines in late trading, BOC shares were caught in the general fall and ended down 4¢ at 736p.

Guy Phillips at SG Securities moved from "hold" to "buy". He said the results were about 4 per cent above expectations, the restructuring



Best and worst performing FTSE sectors



Life Assurance

contract with the BBC worth \$4m to \$5m. Sentiment was also helped by Dresdner Kleinwort Benson putting a 300p target price. It said earnings per share were expected to grow from 10.6p to 21.7p by 2000.

British Airways fell in reaction to earlier first-quarter results and concern over a possible delay to its planned merger with American Airlines. The stock was down almost 9 per cent or 48¢ at 535p as 5.5m were traded.

The figures have prompted downgrades on the current full-year forecasts from a consensus of about £56m to nearer £50m and to a figure of about £58m for next year.

But remarks from EU competition commissioner Karel Van Miert prompted fears of a confrontation with the UK government over the fate of landing and take-off slots at Heathrow and Gatwick, which could delay any merger.

A downgrade by Teather & Greenwood in Blue Circle put the broker at the lower end of forecasts for the full year. David Taylor at the broker moved from a pre-tax forecast of £240m to £235m, and told clients: "Blue Circle's strategic vision seems distinctly blurred and we think it has hard lessons to learn on focus." The shares were off 8¢ at 328p.

Headlam, the SmallCap floor coverings company, exceeded the most bullish forecasts as it unveiled a 30 per cent pre-tax advance and showed it had escaped the problems suffered by Allied Carpets and Carpetright.

The shares advanced 2½ in early trading but ended the day off 2½ at 300p. The company talked of a more challenging sales environment but made a bullish trading statement. Carpetright was unchanged at 294½p. For the second day running, it announced a buy-back, this time of 305,000 shares at 292p.

IT stocks suffer

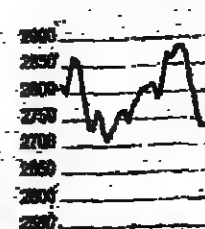
Leading information technology stocks suffered more than the general market decline, with Sage off 90¢ at £14.35, Admiral 77¢ at £12.45 and FT 100 to £17.25.

"Take profits" advice on CMG from Granville saw the stock lose 60¢ to £18.65.

Research from Ian Spence at the broker said: "On nearly 30 times 1998 earnings, any upgrades are in the price."

On-line information company Datalog, which changed its name from MADA in November, rose 12½ to 186p after announcing a five-year

FTSE All-Share Index



FTSE All-Share Index

Daily Market Summary



Daily Market Summary

Indices and Rates

Index	Value	Change
FTSE 100	5432.8	-154.8
FTSE 250	5202.5	-102.0
FTSE All-Share	2357.7	-57.0
FTSE 100 Yield	3.11	0.00

Best performing sectors

Sector	Change
1 Property	+0.3
2 Gas Distribution	+0.2
3 Chemicals	+0.1
4 Metals	-0.7
5 Oil Exploration & Prod	-0.7

Worst performing sectors

Sector	Change
1 Banking	-0.8
2 Telecom	-0.7
3 Diversified Industrials	-0.6
4 Engineering Vehicle	-0.5
5 Support Services	-0.5

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LSE) £10 per full index point

Month	Open	High	Low	Settle	Open Int.
Dec	5450.0	5450.0	5450.0	5450.0	10000
Mar	5450.0	5450.0	5450.0	5450.0	10000

FTSE 100 INDEX OPTIONS (LSE) £10 per full index point

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Dec	5450.0	5450.0	5450.0	5450.0	10000
Mar	5450.0	5450.0	5450.0	5450.0	10000

LONDON RECENT ISSUES: EQUITIES

Company	Price	Change
BP	796.0	+32.0
Shell	347.5	-19.0
Burmah	10.55	+0.05

RIGHTS OFFERS

Company	Price	Change
BP	796.0	+32.0
Shell	347.5	-19.0
Burmah	10.55	+0.05

FTSE GOLD MINES INDEX

Index	Value	Change
FTSE Gold Mines	1000.0	+10.0

FTSE Actuaries Share Indices

Index	Value	Change
FTSE Actuaries	1000.0	+10.0

The UK Series

Index	Value	Change
UK Series	1000.0	+10.0

TRADING VOLUME

Index	Value	Change
Trading Volume	1000.0	+10.0

FTSE Actuaries Share Indices

Product of the FTSE Actuaries Share Indices, a measure of the performance of the UK insurance industry.

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FTSE INTERNATIONAL

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INSECTSe

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Listing values at 15.00 CET.

E-Mail: info@eurobiochem.com

European Market Indices		CURRENT 17/10/98	PREVIOUS 10/10/98	NET CHANGE	% CHANGE
Pharmaceuticals	1003	2132.91	2331.69	-198.78	-8.53
Agro-Pharm	1004	2460.63	2777.49	-316.86	-11.38
Non-durable goods	1005	1567.61	1688.36	-120.75	-7.64
IT-COMMODS	1006	1735.64	1990.83	-255.19	-12.81
Chemicals	1007	1337.69	1514.18	-176.49	-11.65
IT-TOOLS	1008	1463.79	1621.36	-157.57	-10.34
Pharmaceuticals	1009	1493.59	1621.36	-127.76	-8.56
IT-PRAXIS/A	1010	1789.42	1822.25	-32.83	-1.85

[illegible]

Yearly data and notes for 1992: select the pricing tier for Jan. 1, 1992. Users can also select the number of different countries and subsectors to be on the listed countries: Monaco, Japan and some others. Subsectors: 1000, 2000, 3000, 4000, 5000, 6000, 7000, 8000, 9000, 10000, 11000, 12000, 13000, 14000, 15000, 16000, 17000, 18000, 19000, 20000, 21000, 22000, 23000, 24000, 25000, 26000, 27000, 28000, 29000, 30000, 31000, 32000, 33000, 34000, 35000, 36000, 37000, 38000, 39000, 40000, 41000, 42000, 43000, 44000, 45000, 46000, 47000, 48000, 49000, 50000, 51000, 52000, 53000, 54000, 55000, 56000, 57000, 58000, 59000, 60000, 61000, 62000, 63000, 64000, 65000, 66000, 67000, 68000, 69000, 70000, 71000, 72000, 73000, 74000, 75000, 76000, 77000, 78000, 79000, 80000, 81000, 82000, 83000, 84000, 85000, 86000, 87000, 88000, 89000, 90000, 91000, 92000, 93000, 94000, 95000, 96000, 97000, 98000, 99000, 100000, 101000, 102000, 103000, 104000, 105000, 106000, 107000, 108000, 109000, 110000, 111000, 112000, 113000, 114000, 115000, 116000, 117000, 118000, 119000, 120000, 121000, 122000, 123000, 124000, 125000, 126000, 127000, 128000, 129000, 130000, 131000, 132000, 133000, 134000, 135000, 136000, 137000, 138000, 139000, 140000, 141000, 142000, 143000, 144000, 145000, 146000, 147000, 148000, 149000, 150000, 151000, 152000, 153000, 154000, 155000, 156000, 157000, 158000, 159000, 160000, 161000, 162000, 163000, 164000, 165000, 166000, 167000, 168000, 169000, 170000, 171000, 172000, 173000, 174000, 175000, 176000, 177000, 178000, 179000, 180000, 181000, 182000, 183000, 184000, 185000, 186000, 187000, 188000, 189000, 190000, 191000, 192000, 193000, 194000, 195000, 196000, 197000, 198000, 199000, 200000, 201000, 202000, 203000, 204000, 205000, 206000, 207000, 208000, 209000, 210000, 211000, 212000, 213000, 214000, 215000, 216000, 217000, 218000, 219000, 220000, 221000, 222000, 223000, 224000, 225000, 226000, 227000, 228000, 229000, 230000, 231000, 232000, 233000, 234000, 235000, 236000, 237000, 238000, 239000, 240000, 241000, 242000, 243000, 244000, 245000, 246000, 247000, 248000, 249000, 250000, 251000, 252000, 253000, 254000, 255000, 256000, 257000, 258000, 259000, 260000, 261000, 262000, 263000, 264000, 265000, 266000, 267000, 268000, 269000, 270000, 271000, 272000, 273000, 274000, 275000, 276000, 277000, 278000, 279000, 280000, 281000, 282000, 283000, 284000, 285000, 286000, 287000, 288000, 289000, 290000, 291000, 292000, 293000, 294000, 295000, 296000, 297000, 298000, 299000, 300000, 301000, 302000, 303000, 304000, 305000, 306000, 307000, 308000, 309000, 310000, 311000, 312000, 313000, 314000, 315000, 316000, 317000, 318000, 319000, 320000, 321000, 322000, 323000, 324000, 325000, 326000, 327000, 328000, 329000, 330000, 331000, 332000, 333000, 334000, 335000, 336000, 337000, 338000, 339000, 340000, 341000, 342000, 343000, 344000, 345000, 346000, 347000, 348000, 349000, 350000, 351000, 352000, 353000, 354000, 355000, 356000, 357000, 358000, 359000, 360000, 361000, 362000, 363000, 364000, 365000, 366000, 367000, 368000, 369000, 370000, 371000, 372000, 373000, 374000, 375000, 376000, 377000, 378000, 379000, 380000, 381000, 382000, 383000, 384000, 385000, 386000, 387000, 388000, 389000, 390000, 391000, 392000, 393000, 394000, 395000, 396000, 397000, 398000, 399000, 400000, 401000, 402000, 403000, 404000, 405000, 406000, 407000, 408000, 409000, 410000, 411000, 412000, 413000, 414000, 415000, 416000, 417000, 418000, 419000, 420000, 421000, 422000, 423000, 424000, 425000, 426000, 427000, 428000, 429000, 430000, 431000, 432000, 433000, 434000, 435000, 436000, 437000, 438000, 439000, 440000, 441000, 442000, 443000, 444000, 445000, 446000, 447000, 448000, 449000, 450000, 451000, 452000, 453000, 454000, 455000, 456000, 457000, 458000, 459000, 460000, 461000, 462000, 463000, 464000, 465000, 466000, 467000, 468000, 469000, 470000, 471000, 472000, 473000, 474000, 475000, 476000, 477000, 478000, 479000, 480000, 481000, 482000, 483000, 484000, 485000, 486000, 487000, 488000, 489000, 490000, 491000, 492000, 493000, 494000, 495000, 496000, 497000, 498000, 499000, 500000, 501000, 502000, 503000, 504000, 505000, 506000, 507000, 508000, 509000, 510000, 511000, 512000, 513000, 514000, 515000, 516000, 517000, 518000

GLOBAL EQUITY MARKETS

US INDICES

Index	Aug 10	Aug 7	Aug 6	1999 Low	1999 High	Stock completion	Low	High	Low
Dow Jones	8574.25	8598.02	8577.58	8337.00	7200.42	9332/97	41.22		
S&P 500	1052.8	1055.19	1052.21	1040.48	1042.4	98/42	54.39		
Nasdaq	2063.13	2068.27	2066.10	1987.40	1719.0	97/59	11/00		
DAX	2765.61	2772.58	2765.40	2665.10	2446.0	97/52	13.33		
EU	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		
Standard and Poors 500	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		
Commodity	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		

US DATA

IN MARKET ACTIVITY

Volume	Aug 10	Aug 7	Aug 6	1999 Low	1999 High	Stock completion	Low	High	Low
Dow Jones	8574.25	8598.02	8577.58	8337.00	7200.42	9332/97	41.22		
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Standard and Poors 500	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		
Commodity	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		

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EU	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		
Standard and Poors 500	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		
Commodity	1053.16	1054.00	1054.00	1049.17	1049.17	97/52	13.33		

JAPAN

Index	Aug 11	Aug 10	Aug 7	Aug 6	1999 Low	Stock completion	Low	High	Low
Nikkei 225	14500.00	14500.00	14500.00	14500.00	12800.00	14000.00	85.25		
Daily High	14500.00	14500.00	14500.00	14500.00	12800.00	14000.00	85.25		
Daily Low	14500.00	14500.00	14500.00	14500.00	12800.00	14000.00	85.25		
Volume	484,000,000								
IN ACTIVE STOCKS									
Tuesday	Stocks	Change	Price	Day's change	Day's change	Day's change	Day's change	Day's change	Day's change
Toyota	17,000,000	30	-5	100	500	40	-13.5		
Yamaha	15,000,000	200	-15	100	500	40	-13.5		
Hitachi	10,000,000	200	-15	100	500	40	-13.5		
Fujitsu	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
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Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
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LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
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Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
Hyundai	10,000,000	200	-15	100	500	40	-13.5		
Samsung	10,000,000	200	-15	100	500	40	-13.5		
LG	10,000,000	200	-15	100	500	40	-13.5		
SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	10,000,000	200	-15	100	500	40	-13.5		
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LG	10,000,000	200	-15	100	500	40	-13.5		
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SK	10,000,000	200	-15	100	500	40	-13.5		
Posco	10,000,000	200	-15	100	500	40	-13.5		
Daewoo	1								

WORLD MARKETS AT A GLANCE

STOCK MARKETS

Long hot summer keeps heat on Japan

WORLD OVERVIEW

The late-summer correction in global stock markets took another downward lurch yesterday, defying the hopes of those who thought August might be a quiet month, writes Philip Coggan.

Asia once again started the rot, with the yen hitting a new eight-year low, just as it had been threatening to do for a week or so.

The lack of detail so far in statements from the Japa-

nese government has failed to inspire investors so all the benefit of June's concerted intervention to support the yen has now been lost.

The decline of the yen continued to spark fears about the stability of the Chinese renminbi and the Hong Kong dollar, with knock-on effects across the rest of Asia. The Hang Seng index fell below 7,000 and recorded a five-year low.

After Asia had closed, Indonesia provided a brief

test of European markets' nerve after a bankers' statement that suggested the country had defaulted on a sovereign debt payment.

As the day unfolded, the story became more complex. The Paris Club said that Indonesia had been expected to suspend some debt repayments in August but one bank, Credit Agricole Indosuez, said the payment suspension had been unilateral. Russia made its own contribution to the gloom, with

yields on Treasury bills jumping to 115-120 per cent and a suspension on the Moscow stock market after shares had slid 7 per cent.

After the return from suspension, the RTS index ended more than 9 per cent down.

As has been usual this month, European bourses were helpless in the face of international trends.

As it soon became apparent that Wall Street would open lower - the Dow Jones

Industrial Average had dropped more than 250 points by lunchtime - stock markets fell across the continent.

Even news of the merger between BP and Amoco, one of the largest deals ever seen, failed to give the markets more than a brief lift. Most European bourses ended 2-3 per cent lower.

The weakness of stock markets prompted some switching into the safe haven of bonds, with Ger-

man 10-year bond yields falling to post-war lows.

The fall in US and European stock markets now represents the biggest setback since 1994. Bill O'Neill, international investment strategist at HSBC Securities, said that there are signs of decoupling between bonds and equities.

"There is concern about the direction of policy in Japan and it is proving hard for markets to break out of the downward spiral."

EMERGING MARKET FOCUS

More casualties fall to Asia crisis

Emerging market investors had few places to hide as the yen hit an eight-year low, and Asian equity markets fell through key support levels amid rumours of a possible default by Indonesia of its sovereign bonds.

The yen's decline past ¥147 to the dollar fuelled fears of the devaluation of the Chinese renminbi and Hong Kong dollar, sending regional currencies and shares lower. The contagion effects were quickly transmitted to markets in other regions, and even eastern Europe, which had held relatively firm against recent volatility, also buckled.

All the fault lines - Russia, Brazil and South Africa - are showing signs of strain, says Matthew Merritt, emerging market strategist at ING Barings.

The casualties this time have not been limited to emerging markets. Asia's weakness has hit developed markets where uncertainty over corporate profits has weighed on sentiment, and US and European shares have started to look overvalued.

Asia's woes could threaten to set the tone for global equities. With the state of Japan's economy and its bad-loan problem at the root of the yen's weakness, the volatility in emerging markets could persist. The new government under Kato Obuchi has failed to lift pessimism, and pressure on the yen is expected to persist.

"People are betting that Japan will let the yen go," says Arnab Banerji, chief investment officer at Foreign & Colonial. The risk for those who have sold the yen and Hong Kong dollar is that Japan will intervene to support its currency. However, a strong yen would not be in Japan's current interests.

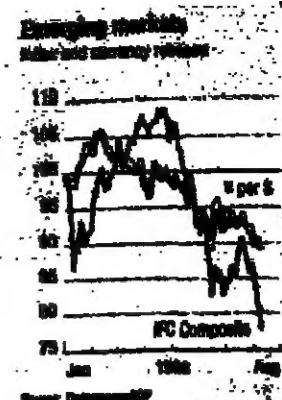
The Chinese are unlikely to allow the renminbi to devalue in spite of numerous threats to do so, says Mr Banerji. "It would be politically impossible," he says, predicting prolonged uncertainty.

Not devaluing would maintain the HK dollar's peg to the US dollar, but would also mean that interest rates in Hong Kong are likely to remain high, affecting property prices, the financial system and equity prices.

"At current valuation levels, Hong Kong is already discounting a watershed event," says Joseph Rooney, global strategist at Lehman Brothers in London.

For Latin America, the Asian troubles have been a double whammy, coming as the correction on Wall Street has weighed heavily. "Market participants are perhaps overly focused on local fundamentals, missing the fact that global variables maintain the upper hand in the current investment environment," says Todd Edwards, Latin America strategist at BBV Securities in New York.

Although economic fundamentals are relatively healthy, equities have been susceptible to overseas capital flows and commodity prices. While correlations between equities and commodity prices have historically been low, the relationship has changed since last year's Asian turmoil, with correlations rising to as high as 75 per cent, says BBV.



Source: International Monetary Fund

Profit fears push Dow below 8,400

AMERICAS

Renewed fears about corporate earnings, driven by Asia and the rising dollar, sparked widespread selling on Wall Street and sent the Dow Jones Industrial Average bucketing down through the 8,400 level in active trading, writes John Labate in New York.

The worst of the selling hit the market early on with the Dow down more than 250 points in the first hour of trading. By early afternoon blue chips were off their lows, but the broad market remained determinedly negative with declining stocks beating the risers by more than 7 to 1.

The Dow was down 190.63 or 2.3 per cent by early afternoon at 8,394.32. The broader Standard & Poor's 500 index was off 20.39 to 1,063.75. Hardest hit were technology and small-company shares. The Nasdaq composite, weighted in technology shares, tumbled 51.91 or 2.8 per cent to 1,787.30 while the Russell 2000 index fell more than 3 per cent to 386.79.

The bond market was no help to equities. US Treasury prices surged on a flight to quality and the dollar gains. By early afternoon the 30-year Treasury bond was up 1/8 at 107 1/8, sending the yield down 5.588 per cent.

Financial stocks were hard hit. The Philadelphia Stock Exchange's bank stock index came off more than 3 per cent at 771.18. Among Dow component shares, Travelers Group fell 2 1/4 to \$58 1/4 and J.P. Morgan lost 3/4 to \$116 1/4.

Takeover news boosted some sectors. British Petroleum's takeover of Amoco sent both shares higher. ADR shares of BP were up 2 1/4 to \$78 1/4 while Amoco climbed 5/8, or more than 15 per cent to \$47 1/2.

PaineWebber also pushed higher, up more than 5 per cent to \$47 1/2, on rumours that the company was in talks with Dresner Bank of Germany.

Healthcare stocks were rocked by a large loss reported by Oxford Health Plans. Oxford's shares plunged more than 7 per cent to \$3 1/2. United Healthcare, which on Monday said it would not merge with Humana, fell a further 3/8 to \$21 1/2.

TORONTO moved lower across the board with shares diving for cover in the face of currency worries and the early weakness on Wall Street. The 300 composite index was off 193.40 at 6,330.30 at noon.

Banks continued to stream lower. Bank of Nova Scotia lost 45 cents at C\$31.30 and Canadian Imperial, which issued a profits warning last week, fell 75 cents to C\$35.20. Royal Bank of Canada gave up C\$2.40 at C\$71.10.

Gold was also in the doldrums - Barrick fell 75 cents at C\$34.90 and Placer Dome shed 30 cents at C\$15.40 - and there were plenty of big falls among industrial shares.

Alcan Aluminium shed C\$1.30 at C\$36.50 in active trading and Segram fell C\$2.75 at C\$47.90. Northern Telecom lost C\$1.95 to C\$30.30.

Firm oils lift Paris off lows

EUROPE

Asian currency wobbles plus an early shakeout on Wall Street sent PARIS steeply lower, although shares bounced off early lows thanks to an active afternoon for the oil sector.

Turnover was above average for August at FF12.6bn with Total and Elf Aquitaine contributing a combined FF1.9bn on the news that British Petroleum planned a mega-alliance with Amoco of the US.

The two French oil stocks rose FF110 to FF1630 and FF15 to FF1704 respectively in marked contrast to the weakness shown across the rest of the market.

At the close of trading, the CAC 40 index was off 53.47 at 3,948.9 after touching a low for the session of 3,785.19.

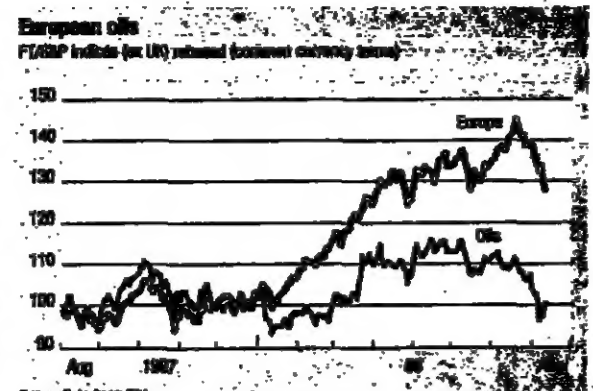
Thomson-CSF was the day's backmarker, sliding FF17 or 7.4 per cent at FF121. Peugeot and Saint Gobain both fell more than 6 per cent, tumbling FF73 at FF1,047 and FF51 at FF940 respectively.

FRANKFURT came off 174.65 at 5,285.78 on the Xetra Dax index as 10-year German bond yields sank to fresh lows.

Dresner Bank fell DM4.35 to DM83.05 following a wave of rumours that the bank - which declined to comment - was set to pay more than \$10bn for PaineWebber, the US brokerage house. Deutsche Bank lost DM5.75 at DM126.65.

Volkswagen stayed under a cloud, falling DM12.10 to DM140.85 for a two-day decline of almost 15 per cent. Karstadt, a strong market lately, ran into determined profit-taking. The shares gave up DM49.30 at DM790.20. SAP lost DM38.50 at DM1,047.

AMSTERDAM ran into heavy selling with ING off 6.5 per cent and Philips down 5 per cent. The AEX index ended 42.66 or 3.7 per cent lower at 1,134.38. ING, down F19.10 at



Source: International Monetary Fund

FI 131.50, was the day's steepest faller, but there was plenty of action elsewhere among financials. ABN Amro shed FI 2.30 to FI 46.60 in 10.3m shares traded. Philips gave up FI 6.10 at FI 153.

Royal Dutch ended FI 2.60 lower at FI 59.90, although news of the BP and Amoco merger lifted the stock off a FI 62.90 low with 11m shares changing hands.

ZURICH tumbled on heavy trading and the SMI index lost 27.4 or 3.5 per cent to 7,447.8. Volume, which has hovered around Sfr2bn recently, rose to Sfr4.6bn. Derivatives-led technical trading added to activity.

Asian-related stocks were hit. SGS, which has declined sharply over the past few days on the negative impact of Asian exposure on its profits, fell Sfr167 or 8.4 per cent to Sfr1,621. ABB also declined Sfr121 to Sfr1,689 on Asian jitters.

Financials were sold off, with UBS down Sfr28 or 4.8 per cent to Sfr560 and Credit Suisse Sfr17.50 lower to Sfr323.60. Vontobel, the asset manager, declined Sfr191 or 8 per cent to Sfr2,211, while Swiss Life dropped Sfr100 or almost 10 per cent to Sfr915 on lingering uncertainty over UBS plans for its 25 per cent stake in the insurer.

MADRID lost ground as investors fled to bonds, and the general index fell 25.75 or 3 per cent to 532.11. ING, down F19.10 at

Fears of a sharp decline in Asian demand hit metal companies, which were among the biggest decliners. Tubacex, the pipe maker, fell Ptas2 or 5.4 per cent to Ptas37 while steel company Aceras retreated Ptas100 or 5.8 per cent to Ptas1,655.

Telefonica fell Ptas270 or 3.7 per cent to Ptas7,070 following reports that SG Securities had removed the telecoms group from its European portfolio due to concerns of its investments in Telebras of Brazil.

MILAN declined amid thin volumes, with the Mibtel down 642 or 2.7 to 22,504. Olivetti, the most active issue of the day, fell L101 or 2.5 per cent to L3,480.

Fiat fell L222 or 3.4 per cent to L6,540 after news that Brazilian car sales in July fell to 38,400 units, down 24 per cent from a year

earlier. Gemina lost L94 at L1,537 after yesterday's sharp gains. Traders noted speculation that businessman Cesare Romiti had been buying into the group.

HELSINKI lost ground on weakness in Nokia, and the Hex index fell 276.39 or 5.5 per cent to 4,752.82.

Nokia lost FM8.20 to FM457.30, while the metal and engineering sector declined on Asian worries. Forestry shares fell 4 per cent after some paper groups reported their first-half results. UPM Kymmene declined FM5.40 to FM120 while Enso retreated FM2.30 to FM45.20.

ISTANBUL bounced off session lows to end with the 100 index down 283.12 at 3,422.48 for a two-day decline of 18 per cent. Four stocks accounted for almost 77 per cent of the day's volume, including Isbank and oil refiner Tupras, which fell TL400 to TL4,400 and TL5,500 to TL3,500 respectively.

MOSCOW ended steeply lower after a day of hectic trade which saw the RTS-IF index suspended at one stage during the morning after a decline of 7 per cent triggered circuit breakers. At the close, the main electronic benchmark was off 11.02 or 3.1 per cent at 104.90, a low for the year.

Written and edited by Jeffrey Brown, Emilio Terrazano, Paul Dragan and Peter Hall

Mexico City tumbles

MEXICO CITY fell steeply in early trading with the weak opening on Wall Street and Monday's late monetary tightening by the central bank proving too punitive a combination for investors.

At mid-session, the market was off 5.5 per cent with the IPC index falling 202.35 to 3,529.14.

SAO PAULO took fright at the sight of tumbling Asian and Russian markets.

Telebras fell 4.8 per cent to R\$114.50 and Petrobras came off 3 per cent at R\$195.99. The Bovespa index was down 404 or 4.4 per cent at 8,778 at mid-session.

CARACAS continued to slide lower in what brokers described as moderate morning volume.

The benchmark IBC index was down 167.13 or 3.8 per cent at 4,024.73 at mid-session.

Futures lead Jo'burg lower

SOUTH AFRICA

Johannesburg suffered heavy selling across the board and at the close the all share index was off 6.1 per cent at 8,303.7.

The session was dominated by downside pressure

from the futures market and financials bore the brunt of the selling, tumbling 6.7 per cent to 10,755.5.

Industrials shed 4.6 per cent to 7,375.7 and golds gave up 3.7 per cent at 917.7. Among banks, ABSA fell 8.9 per cent to R25.20.

Tokyo bears brunt of yen drop

ASIA PACIFIC

The yen continued to ride roughshod over Asian markets, falling to an eight-year low against the dollar.

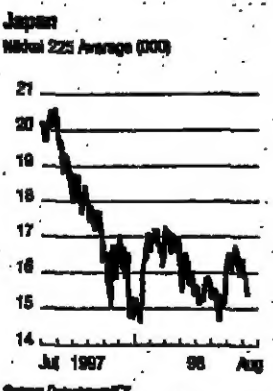
TOKYO set the tone for the day, extending the decline on the Nikkei 225 Average to 5.9 per cent in seven days, writes Klausen Merchant.

The benchmark ended 219.43 or 1.4 per cent lower at 15,406.99 after trading between 15,630.07 and 15,310.59. There was heavy selling as the yen broke through ¥147 to the dollar.

The turmoil weighed heavily on the banking sector, which took another battering. The Long-Term Credit Bank of Japan fell ¥6 or nearly 14 per cent at one stage before settling at ¥38.20. YF was the day's most heavily traded stock.

All but one of Japan's top 19 banks ended lower. Sakura Bank lost ¥15 to ¥293, another low for the year, amid concerns that it would be unable to recover ¥14bn in loans to Mita Industrial, a photocopier maker which filed for bankruptcy earlier this week.

Steel and construction stocks were also under pressure. Nippon Steel closed ¥1 down at ¥249 in some of the heaviest trading of the day. The biggest loser was Ishikawa Seisaku, a large textile



Source: International Monetary Fund

China. The red-chip index fell 2.7 per cent and H shares came off 4.9 per cent.

KUALA LUMPUR turned in the day's steepest Asian loss, sliding 5.3 per cent or 18.50 to 334.70 on the composite index, the lowest for 10 years.

The ringgit was weak and financial stocks came in for heavy selling. Malaysian Banking, which puts out a results statement later this month, gave up 18 cents at M\$2.86.

JAKARTA fell 14.10 or 3.4 per cent to 407.06 on the composite index as currency weakness and rumours of a possible default on sovereign debt sparked selling across the board. Turnover was Rp239bn.

Brokers said the trend had been exacerbated by a scramble by some traders to square positions ahead of a long holiday weekend. Market heavyweight Telkom shed Rp850 or 3.4 per cent to Rp3,375 in 2m shares traded.

MANILA tumbled to a 66-month low as the central bank increased key interest rates for the second time this week. The benchmark composite index lost 54.47 to 1,373.19, a decline of 3.8 per cent. Manila Electric fell 5.50 pesos or 6.1 per cent to 84 pesos while Ayala Land gave up 80 centavos or 6.3 per cent to 8.50 pesos.

SYDNEY retreated 1.4 per cent in moderate A\$788m

turnover with the All Ordinaries index slipping 36.3 to 2,561.1. Regional currency worries plus uncertainty ahead of tomorrow's tax reform package caused the selling.

BHP fell 34.8 cents to A\$13.13 after Merrill Lynch reduced its earnings forecasts for the resources giant. News Corp, which puts out results tomorrow, shed 16.5 cents to A\$11.24, while Commonwealth Bank lost 23 cents at A\$19.55 ahead of today's results statement.

BANGKOK fell 4.18 or 1.5 per cent to 254.14 on the SET index ahead of today's national holiday. The banking sector stayed under a cloud, sliding a further 4.6 per cent.

Bangkok Bank was the day's most active stock, crashing 13.5 per cent or Bt4.25 to Bt27.25. Some financials met with bargain-hunting. National Finance jumped Bt0.80 to Bt3.10, a gain of 24 per cent.

TAIPEI ignored regional currency concerns and hardening local money markets rates to stand firm against the Asian downturn.

At the close of trading, the weighted index was up 11.86 at 7,388.96 although volumes were low. Brokers said there was some bargain-hunting among electronics shares but that the day's uptick was mostly the result of a technical rebound.



The "Shell" Transport and Trading Company, Public Limited Company

Notice to Holders of Share Warrants to Bearer

Holders of the undermentioned Share Warrants to Bearer in the Company are reminded that, after surrender of coupon No 200 for payment of the final dividend for 1997, the coupons on such warrants will be exhausted.

The Share Warrants in question are:

- Share Warrants of 4 shares each, numbered 1-134,750
- Share Warrants of 20 shares each, numbered 1-524,750
- Share Warrants of 80 shares each, numbered 1-347,250
- Share Warrants of 1000 shares each, numbered 1-14,700

NOTICE IS HEREBY GIVEN that the talons, numbered 201, relating to the above-mentioned Share Warrants should now be surrendered to be exchanged for new coupon sheets.

Particulars of the talons should be entered on listing forms, copies of which can be obtained from Lloyds Bank Registrars, Antholin House, 71, Queen Street, London EC4N 1SL, with whom the completed forms, accompanied by the talons, should be lodged, by hand.

The listing forms must be completed and signed by the Depository, and subject to the listing forms and talons being in order, the new coupon sheets will be issued within a 28 day period.

Should any talons and listing forms be received by post, the new coupon sheets will be dispatched by unregistered post to the Depository concerned at his own risk. Neither Lloyds Bank nor the Company will accept responsibility for any loss in the post.

No talon will be accepted unless accompanied by a listing form duly completed and signed by the Depository.

NOTE: Registered Shareholders with share certificates may ignore this notice as dividends are paid to them direct.

Handwritten signature/initials in a box.